

# FINANCIAL TIMES

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## NEWS SUMMARY

**GENERAL**  
**MP killed as Punjab for U.S. violence worsens**

Sikh terrorists stepped up their attack on the Indian Government yesterday, killing a prominent MP. A leading Sikh moderate and an opposition politician have been killed in the last six days.

Police opened fire to quell violence in the Sikh holy city of Amritsar. Ten people were killed. Two police also died, bringing the death toll in the last four days in the Punjab to 24.

Mrs Indira Gandhi called emergency meetings of her Cabinet's political affairs committee to review the situation after the new wave of terrorism, set off since the Government tried on Saturday, for the second time in six weeks, to open talks with Sikh moderates. Page 4

**BUSINESS**  
**Shell bid as Punjab for U.S. violence worsens**

ROYAL DUTCH/SHELL raised its tender offer for the outstanding 30 per cent of Shell Oil, its U.S. affiliate, by \$3 to \$58 a share yesterday, only days after insisting that it would not increase its original bid. Shell Oil's share price had remained persistently above \$55, and rose to \$57 1/2 after the new offer was announced. Page 20

WALL STREET: Dow Jones was down 7.01 at 1,146.15 at 3.30pm. Report, Page 29; Full share listings, Pages 30-32

TOKYO: Nikkei Dow index closed 118.37 lower at 10,933.82. Stock Exchange index was 8.92 off at 867.7. Report, Page 29; Leading prices, other exchanges, Page 32

LONDON: FT Industrial Ordinary index fell 11.8 to 859.2. Report, Page 33; FT Share Information Service, Pages 34-35

DOLLAR gained in London to DM 2.61 (DM 2.602), SwFr 2.161 (SwFr 2.156), Y20A7 (Y20A7) and FF 8.028 (FF 8.006). Its trade weighting rose to 126.9 from 126.1. Page 30

STERLING was quiet in London, losing 45 points to \$1.431, easing to \$1.430 (SwFr 2.161) and holding at DM 2.61 (DM 2.602) and FF 8.028 (FF 8.006). Its trade weighting rose to 126.9 from 126.1. Page 30

GOLD closed at \$381.25 in London, Frankfurt and Paris, losing \$2.5, \$3.25 and \$0.25 respectively. Page 36

BRITISH gold and foreign currency reserves fell \$1bn, or 0 1/2 per cent, in March as a result of the annual revaluation, the Treasury said. Page 11

PHILIPPINES foreign debt at the end of 1983 was US\$25.8bn, central bank governor Jose Fernandez said. Page 4

WEST GERMAN unemployed fell by 143,900 to 2.33m in March, 4.6 per cent of the workforce, but the underlying trend was up for the first time since November. Page 3

GREEK Government is to set up a commercial bank consortium to finance allied industries being rescued by the state, Economics Minister Gerassimos Arsenis said. Page 3

SOVIET UNION admitted it had serious problems with western Siberia oil production, because wells were proving more difficult to tap.

CANADA proposed changes to anti-trust laws, ending mergers and takeovers and sanctioning co-operation among Canadian exporters. Page 8

ALUSUISSE industrial group reported a SwFr 62m (\$10.6m) loss for 1983, down from SwFr 179m, and expects to be back in profit this year. Page 22

CHRISTIES International, auctioneer, printer and graphics distributor, saw pre-tax profit more than treble to a record \$9.75m (\$13.9m) last year after a 40 per cent jump in auction sales. Page 25; Lex, Page 20

MATSUSHITA Electric, world's biggest integrated electrical goods maker, is to launch 2100bn (\$45m) of unsecured convertible bonds on the domestic market. Page 23

PACIFIC TELEVISION, one of the U.S. telecommunications groups formed by the AT&T breakup, is considering buying a big stake in Mercury, the private-owned UK company set up to compete with British Telecom. Page 26

CORBON & BLACK, sixth biggest U.S. insurance broker, is to fight a \$254m bid from Ingram Industries, a Nashville-based private conglomerate.

CARTER HAWLEY Stores, U.S. group which includes Neiman-Marcus and Bergdorf Goodman, is expected to reject a \$1.1bn takeover bid from The Limited, biggest U.S. women's fashion retailer.

**Coup in Guinea**  
 Guinea's armed forces seized power in a bloodless coup, a week after President Ahmed Sekou Toure died. Accusing him of corruption and ruthless dictatorship, they dissolved his Democratic Party of Guinea, suspended the constitution, imposed a curfew and closed the borders. Page 4

**Durban blast kills 3**  
 Three people died and a dozen were hurt when a car bomb exploded in the rush hour in Durban, South Africa. Page 4

**Soviet exercise**  
 The Soviet northern fleet began its biggest naval exercise in the Norwegian Sea and the North Sea, involving some 40 vessels.

**Spanish negotiations**  
 Spain's ruling Socialist Party began talks with trade unions, employers and political parties to reduce friction over plans to reorganise industry. Page 2

**Cruise in Italy**  
 The first cruise nuclear missiles installed in Italy have become operational in Comiso, Sicily, Defence Minister Giovanni Spadolini said.

**Israel tightens grip**  
 Israel tightened control over the Awali River crossing point into Lebanon to avert a repetition of Monday's Jerusalem terrorist attack, believed to have been carried out by Arabs from Lebanon. Page 4

**UK-Unita talks**  
 The British government is negotiating directly with the Unita guerrillas who kidnapped 18 Britons in Angola. Page 4

**Strike hits Belgium**  
 A million Belgians joined a one-day general strike in protest at government austerity measures, paralysing public transport in most cities. Page 3

**Travel ban attacked**  
 The leading East German magazine Sinn und Form criticised the authorities for refusing to allow travel to the West and for curbing criticism. Page 3

**Indian in space**  
 Rakesh Sharma became India's first cosmonaut, taking off with two Soviet colleagues from Baikonur, Kazakhstan, on a week-long mission.

**Publisher's notice**  
 The editorial content of today's international edition, including U.S. share prices, has been restricted because of industrial action at the Financial Times' printers in Frankfurt. International capital markets appears today on Page 21.

## UK railmen's move puts pressure on moderate miners

BY PHILIP BASSETT, LABOUR CORRESPONDENT, IN LONDON

PICKETING BY miners in the key area of Nottinghamshire is likely to be reimposed following yesterday's decision by miners' union area leaders to advise members to respect picket lines. The move could draw miners there into the strike for the first time.

Local miners' leaders acknowledged the rail unions' decision to support the miners as instrumental in their own change of view.

Passengers were affected yesterday by the railway unions' strike for the first time. In addition, seamen's leaders voted to black immediately all movement of coal and coke around Britain's coasts.

These developments occurred as the number of pits working normally rose to 43.

In spite of this slight easing the National Coal Board said that from this month it would have to cancel its annual summer reduction of about 10 per cent on the wholesale price of household coal. The scheme, popular with pensioners, cut the prices of house coal last summer by £7 a tonne.

Mr Arthur Scargill, president of the National Union of Mine-workers, said in an interview, published in Moscow in Trust, the Soviet trade union newspaper, that the strikes had unleashed a class war against Britain's rulers. It had gone beyond the issues of closures and pay and was now a fight for the basic principles and rights of all working-class people.

Mr Mick McGeahy, NUM vice-president, said the NCB's use of brute force, fear and intimidation to try to secure pit closures was the beginning of a totalitarian state in our country.

The Nottinghamshire area of secretary, said the 14-strong executive had taken the decision because of the railway workers' support. He hoped men in the area would now restore dignity to picket lines.

Mr Richardson, while saying it was not an official strike instruction though it was now official that members should not cross picket lines, asked members to look to their consciences. He said: "We have now changed our policy and we are saying to our members 'don't cross picket lines.'"

Even if the decision is endorsed tomorrow, whether it will be observed by the miners remains to be seen. It is likely, though, to sharply increase the level of picketing in the area. This has dwindled to all but nothing.

The NCB said the executive decision seemed to be being interpreted as an instruction to observe picket lines. It urged miners there to work normally.

The leaders of the National Association of Colliery Overmen, Deputies and Shotfirers—the mining supervisory union—said it would ballot members on a strike over pit closures. They claimed a strike would close the industry completely. Balloting will take place from tomorrow until Monday.

British Rail passengers were hit for the first time yesterday

Continued on Back Page

## IBM in major British telecom exchange deal

BY GUY DE JONGHERES IN LONDON

THE UK subsidiary of International Business Machines, of the U.S., the world's largest computer manufacturer, has been chosen to supply the core equipment for an extensive private network being built by the Post Office to handle its internal communications.

IBM won the multi-million pound order in competition against GEC, Plessey, British Telecom (BT) and Harris of the U.S. BT has, however, won a smaller order, worth about £1m, to supply more than 80 small private branch exchanges (PBXs) for the project.

The contract is the biggest of its kind ever placed with IBM, which is expanding rapidly in telecommunications. It is for 27 1750-series electronic exchanges and a computer-controlled networking system which will route telephone and data communications between more than 130 regional Post Office centres.

The IBM 1750 exchange, which is made in France and was launched in 1979, uses traditional analogue technology, unlike the technically more advanced digital exchanges proposed by the rival bidders. But the Post Office said that it was

link personal computers in its offices and to carry services including Intelpost facsimile transmissions.

The Post Office expects the network, which will operate on private circuits leased from BT, to save it about £1m a year in telephone charges. Until now the Post Office has relied mainly on BT's public telephone service for internal communications.

The order was awarded to IBM last November, after a one-year network trial in northern England, but was announced only yesterday. Most of the 27 exchanges have already been installed.

The Post Office has not yet connected its London region to the network. It plans to seek further bids for exchanges and equipment for London soon.

The 80 small exchanges supplied by BT are a mixture of Monarchs, made by GEC and Plessey, and Regents, made in Britain by Mitel of Canada.

Go-ahead for video conference. Page 11; U.S. stake in Mercury; Thomson's telephone, Page 20

## Privatisation fees over £22m

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

CITY MERCHANT banks, stockbrokers and solicitors have received more than £22.7m from the Government in fees and commissions from the six major sales of shares in the privatisation programme over the past three years.

A parliamentary written answer last night from Mr John Moore, Financial Secretary to the Treasury, highlights the dominant role in such offers of a handful of institutions and advisers.

The figure of £22.7m, significantly understates what City institutions have received from privatisation, since it excludes the sales of part of the Government's shareholding in BP, fees received by auditors and accountants and amounts paid for advice by the companies being privatised.

In addition, the sale of 51 per cent of the shares in British Telecom this October to raise between £3bn and £4bn will undoubtedly mean fees that will dwarf the amounts received so far.

The Parliamentary answer covers the issue of shares in Amersham International, Association British Ports, British Aerospace, British Telecom, the offers of shares in Cable and Wireless in 1981 and 1983, and National Freight Corporation. The total excludes last year's offer of Cable and Wireless shares, as estimates of fees are not yet available.

The biggest sum paid was £11.1m connected with a flotation of Britoil in 1982. The answer shows that Schroder Wagg, merchant bankers, were involved as primary under-

writers or financial advisers in six of the seven issues, while Kleinwort Benson acted in five of the offers and Rothschilds in four of them.

Three of the leading firms of city solicitors, Slaughter and May, Freshfields, and Linklaters and Paines, were each involved separately or jointly in four of the issues.

Stockbrokers, Cazenove and Company were involved in five of the six issues for which full details are available, with Rowe and Pitman acting in three of them. W. Greenwell and Co., Hoare Govett and James Capel were each involved in two of the issues.

In addition, a whole series of banks, brokers and other institutions were involved as sub underwriters.

## Ballot offer by British unions

By Our Labour Correspondent in London

THE TUC yesterday offered the Government a ballot of union members on whether they prefer their existing decision-making procedures or arrangements proposed by the Government in its Trade Union Bill.

The TUC offer, contained in a letter to Mr Tom King, Employment Secretary, from Mr Len Murray, TUC general secretary, is part of a last-ditch attempt to soften the blow of the Bill when it is enacted, probably in the summer.

It reflects widespread and deeply-felt union disquiet, which extends even to moderate TUC leaders, at the Bill's provisions for holding ballots to choose union executives, decide on strikes and on the maintenance of political funds. "Unreasonable and impracticable demands" on unions, as Mr Murray's letter puts it.

The TUC's voluntary step follows Monday night's backbench revolt over the voluntary agreement reached between Mr King and the TUC about the political levy, in which 49 Tory MPs voted against the Government.

Mr Murray suggests in his letter that Mr King should use the Bill's remaining parliamentary stages to "let union members decide for themselves on their unions' constitutional amendments."

Continued on Back Page

## Nigeria to meet trade creditors on rescheduling

BY QUENTIN PEEL, AFRICA EDITOR, IN LONDON

NIGERIA IS postponing the publication of its offer to reschedule an estimated \$3bn (£2.1bn) owing to leading supplier companies, in order to meet creditors objecting to the terms of the deal.

A meeting between senior Nigerian officials and leading members of a major group of creditors, who say they are owed about \$3bn in arrears, has been arranged for Friday.

The move was welcomed yesterday by company officials as a major step towards reaching an agreed solution on the rescheduling of Nigeria's huge backlog of trade payments, estimated at as much as \$6bn, including insured and uninsured payments.

It follows the submission by the 350-strong creditors' group of a detailed memorandum on the proposed Nigerian deal, accepting important elements such as the six-year term, with 2 1/2 years grace, but questioning the structure and pricing of the offer.

The last-minute decision to postpone publication of the offer was passed on yesterday by Nigerian officials in Lagos to S. G. Warburg, the London merchant bank acting with Lazard Freres and Lehman Brothers Kuhn Loeb of New York as advisers to the Nigerian Government. All the necessary arrangements had been made for the documents to be made available from today.

Bankers and company officials close to the discussions stressed yesterday that there was no guarantee that Nigeria would agree on any major changes to its proposals. However, members of the creditors' group welcomed the Nigerian decision not to publish its final offer before they had a chance to put their case.

The Nigerian proposal would provide for the issue of promissory notes by the Central Bank of Nigeria to companies with uninsured trade payments outstanding. The Central Bank would have to agree on the individual claims before issuing the notes.

The London-based creditors' group, including major British, U.S., Japanese, West German and other European concerns, last week submitted details of its objections to the Nigerian Government and to its advisers.

It wants individual promissory notes to be backed by a comprehensive agreement between the Nigerian Government and all the uninsured creditors to ensure the rescheduling is ranked on a par with all other medium-term debt and to prevent any discrimination in payment between individual suppliers.

It also questions the pricing terms of the offer, arguing that it should earn 1 1/2 per cent above the London Interbank Offer Rate (Libor), the interest rate applied to the financing of nearly \$2bn in letters of credit arrears agreed with more than 60 international banks last year, rather than the one percentage point currently on offer.

## City of London backs reform

BY JOHN MOORE, CITY CORRESPONDENT, IN LONDON

A REGULATORY body should be created to provide better protection for investors, an influential City of London committee urged yesterday in a paper presented to Mr Norman Tebbit, the secretary of state for Trade and Industry.

The City Capital Markets Committee, comprising banks, lawyers, fund managers, Stock Exchange members and other interests, was responding to an invitation by Mr Tebbit to submit comments on the report prepared on investor protection for the Trade Department by Professor Jim Gower.

In January Professor Gower had recommended that the Department of Trade should have wide powers to supervise a number of new City self-regulatory agencies and would be responsible for day-to-day supervision of the investment community.

The City Capital Markets Committee has urged that the Trade Department should be involved in less detail than is envisaged under the Gower proposals.

Mr Nicholas Baring, chairman of the committee and managing director of Baring Brothers, the merchant bank, said yesterday that it was necessary to reduce the number of self-regulatory agencies which would arise under the Gower plans.

If there are numerous self-regulatory agencies representing small specialised interests, there will be a tendency for those agencies to speak in favour of their interests rather than in favour of the investor and the protection of the investor," Mr Baring said yesterday.

Details, Page 11

**CONTENTS**

Europe	2, 3	Energy Review	16
Companies	22	Eurobonds	21
America	8	Euro-options	33
Companies	21	Financial futures	33
Overseas	4	Gold	21
Companies	23, 24	Int. Capital Markets	21
World Trade	8	Letters	19
Britain	10-12	Lex	29
Companies	25, 27, 28	Management	6
Agriculture	38	Market Monitors	18
Appointments	14	Men and Masters	28
Arts - Reviews	17	Int. Money Markets	39
World Guide	17	Raw materials	38
Commodities	38	Stock markets - Bourses	29, 32
Crossword	36	Wall St	29, 32
Currencies	39	London	29, 33
Editorial comment	15	Technology	36, 37
		US Treasuries	37
		Weather	20

UK employment: changing trends	18	Energy Review: bankers face greater North Sea risks	16
Construction equipment: a challenge to the giants	19	India: looking to widen its bond market activity	24
Defence equipment: UK must unite with Europe	19	Editorial comment: India; UK welfare state	18
Denmark: nuclear opposition threatens role in Nato	2	Lex: Hanson; Christies; UK share market; brokers	20
Technology: Sweden's heat storage projects	15	Quantity Surveying: Survey	Section IV

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EUROPEAN NEWS

Madrid calls round table discussions on economy

By David White in Madrid

SPAIN'S RULING Socialist Party has started a series of talks with trade unions, other political parties and employers' representatives to try to reduce friction over the reorganisation of industry and other parts of the Government's economic programme.

The talks, which party spokesmen say are aimed at fostering "a spirit of collaboration" follow a sharp increase in labour conflicts in February and March.

This has prompted government leaders to take stock of their failure to get across their message about Spain's economic situation and their policies for jobs and wages.

A series of strikes in transport and some of the country's main industries appears to have resolved the Government to avoid the kind of deterioration in relations that has taken place in France.

The talks, which opened yesterday with a meeting between party officials, led by Sr Alfonso Guerra, the Deputy Prime Minister, and the Socialist UGT union, will also involve the Communist Comisiones Obreras union, the Communist party, the right-wing opposition Alianza Popular and the CEOE employers' federation.

While no formal pact is proposed, the Government clearly hopes to prepare the ground for a revival of agreed nationwide pay frameworks, following the collapse of union-employer negotiations over 1984 increases.

Sr Felipe Gonzalez, the Prime Minister, last week criticised both the unions, for taking a short term view, and the employers for acting frequently from political rather than economic motives.

The continued membership of nationalised companies in the CEOE—for which they are an important source of funds—has been called into question following a decision by the state-owned shipyards to withdraw from the affiliated association, Construavias. The cost of contributing to an organisation effectively controlled by smaller private companies is behind the move.

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Anti-nuclear attitudes threaten new Battle of Copenhagen

Hilary Barnes reports on the curious political roots of the anti-Nato stance in Denmark

MOUNTING CRITICISM of Nato by Denmark caused a senior diplomat from a Nato country to draw a parallel with the events which led to one of the greatest disasters for Danish diplomacy, the destruction of the Danish fleet by Admiral Nelson in the Battle of Copenhagen in 1801.

It was not so much what the Danes had actually done, but the British perception of Danish policy which caused the battle, the diplomat said. The British thought that the Danes were about to join an alliance with the Russian Czar directed against British maritime interests.

The diplomat thought that the Danes might again lose control of their destiny if their allies gain the impression that Danish security policy is based, not on loyal support for the alliance, but on what they read in Pravda, as he unkindly put it.

The Danish Government is also perturbed by events, especially since the idea was floated in some European capitals that the most appropriate forum for discussing the future of European defence policy may be the Western European Union. It is said that one of the WEU's advantages is that it would exclude two nations regarded as Nato trouble-makers—Denmark and Greece. (It would exclude Ireland and Norway.)

The problem for the four-party, non-socialist Danish coalition government, whose firm and loyal commitment to Nato is not in doubt, is that it is not in control of the country's foreign policy.

This extraordinary situation has arisen because of the make-up of the nine-party Folketing (parliament). The small social-liberal Radical party, which holds the balance between Left and Right, usually supports the minority Government on domestic issues but leans to the Left on defence and foreign policy.

Questions of foreign policy are usually therefore decided by a group comprised of the Radicals, who are lukewarm supporters of Nato, the Social Democrats, with a firm pro-Nato history, and the Socialist People's Party and the Left Socialist Party, both of which are outright opponents of Nato membership.

The Social Democrats hold the key to the changes that have taken place in Danish policy, having moved away from the policies they themselves stood for until they went into opposition in September 1982.

The party's policy has changed on two main issues. From supporting Nato's 1979 twin-track missile modernisation programme, they have moved to virtually unconditional opposition to the deployment of cruise and Pershing nuclear missiles.

The party also now supports the Soviet-backed plan for a Nordic nuclear-free zone guaranteed by the super powers.

Denmark, along with Norway was one of the first to accept nuclear weapons stationed on its territory "under present circumstances" as long ago as 1956, but this formula is compatible with Nato's doctrine of flexible response, which envisages the possible use of nuclear weapons against an attack from the East.

According to Mr Lasse Budtz, the party's foreign affairs spokesman in the Folketing, the party now plans to seek a majority to modify this formula to read that Denmark will not accept nuclear weapons under any circumstances.

This could raise serious problems for Denmark's future in Nato. Perhaps the least important consequence is that it would probably force Denmark to withdraw from the organisation's nuclear planning group.

Much more seriously, it could affect the integrated German-Danish defence co-operation within the Nato Command Baltic Approaches (Combaltap), as the logic of the Social Democratic position would seem to be that if Denmark is not prepared to rely on Nato nuclear strategy, it could hardly rely on a force which is backed by this strategy.

There is also a question of how the U.S. and Britain, which are committed to reinforcing Denmark at a time of crisis, would react to the total demilitarisation of Danish defence strategy.

The Social Democrats do not see the matter in the same light as those Nato critics who claim that Denmark has slipped into a semi-neutralist stance. They point out that the party is committed to Nato membership and will reaffirm its commitment at the party congress in September.

The Social Democrats seem to have public opinion firmly on their side. There is a two-to-one majority in favour of Denmark's membership of Nato, but a similar majority is also in favour of the establishment of a Nordic nuclear-free zone, according to opinion polls.

The revision of Social Democratic Party policy has so far caused only one member of the party's Folketing group, Mr Robert Pedersen, to declare his support for the policies the party followed until it went into opposition.

Mr Pedersen does not, however, seem to be making much headway against the strong current of opinion in the party in favour of the peace movement's objectives.

The party leader, former Prime Minister Anker Joergensen is a supporter, as is the deputy chairman of the Folketing group, Mr Ritt Bjerregaard, a former Cabinet Minister who recently became chairman of a peace movement fund-raising committee. Ms Bjerregaard then said that she would not mind if money went to the Communists as long as they were "rooting for peace."

Mr Budtz has said that the risk that he will be exploited as one of Lenin's "useful idiots" is one he will have to accept.

Despite the seeming drift of the Social Democrats towards a special and unorthodox relationship with Nato, which it may or may not be fair to describe as semi-neutralist, the die has not been finally cast.

On two occasions in recent weeks the party has refused to vote with its Left-wing allies, causing the Government parties to express the hope that the Social Democrats may be about to tone down their differences with the other pro-Nato parties.

The party is also taking a positive attitude to discussions with the Government on a proposed new five-year defence spending plan, which, although it will probably result in a no-change budget in constant price terms and will thus fail to please Nato, will preserve the traditional bipartisan support for the defence budget. This will provide at least a crumb of comfort for the Nato allies.

Members of Solidarity go on trial

By Our Warsaw Correspondent

TWO OF the banned Solidarity movement's best known figures, Ms Anna Walentynowicz and Mr Kazimierz Switon, go on trial today in Katowice in southern Poland on charges arising from an incident at the city's Wujek coal mine last December.

They face jail sentences of up to eight years for assault on police but the court can pass a suspended sentence. Indeed, its decision will provide an indication of government policy towards the growing number of political prisoners.

Since martial law was lifted last July only two people, according to official figures, have been sentenced for political offences. However, 354 people have been arrested on political charges since then and 369 are awaiting trial.

The Government is to assume, at least until July, the control of the price of the only remaining goods for which price decisions had been still in company hands. Price fixing on the great majority of goods is now back under central control.

Polish university elections test mettle of activists and regime

By Christopher Dobinski in Warsaw

"DON'T boycott these elections" exhorts a slogan on a notice-board at Warsaw's leading polytechnic. Other noticeboards are covered with election statements and a couple of students sit over a ballot box to register their colleagues as they vote for department councils, polytechnic senate, and for delegates who will elect a rector.

Over the next two months this scene will be repeated in about 90 of Poland's higher education institutions. The voting will provide a major test of the Government's intentions towards the academic community, where the independent trade union Solidarity had substantial support.

The first shots were fired last week when the Education Ministry refused to recognise a set of supplementary elections to the Warsaw University senate in which a number of former Solidarity activists, including Mr Janusz Onyszkiewicz, the union's national spokesman, were voted onto the governing body.

The underground Solidarity leadership has called for a boycott of next June's local Government elections, but there the regime of General Wojciech Jaruzelski is on firm ground. Voting regulations give the authorities such a tight hold on who gets on to the new councils, that officials are beginning to worry that voters will not turn up at the polls.

But at the universities, the regulations are different. The Government is afraid that students and staff will now take too literally a law granting colleges greater autonomy which was passed in 1982 during the early months of martial law. The law was drafted in 1981 and the authorities decided to proceed with it as a sign that the crackdown on Solidarity had halted reform.

During 1981, democratic elections of university rectors took place throughout the country, but after martial law was declared more than 25 rectors were dismissed. This made many think that the law was no more than an empty gesture, but as time passed it became clear that the autonomy granted was greater than had been thought.

A departmental head found, for instance, that under the law he could not be forced to hand over a student's file to the personnel department, probably for perusal by the police. The purges in universities after martial law were also smaller than expected and confined to institutions vulnerable to the whims of local apparatchiks. One academic summed up the mood: "They could crack down at any minute, but they haven't done so yet."

Many in the academic community now recognise that they stand to lose a lot should the authorities lose their nerve and so back on the spirit of the law as a result of the elections. Special legislation passed last summer when martial law was lifted gives the Government the right to dismiss elected university officers until the end of 1985, but at present it seems the authorities want to avoid this.

They are looking to the universities to re-elect the present set of rectors, but those left in place after 1981 and those imposed by the Government, so that a democratic law will have

Power price warning for Austrians

By Patrick Shan in Vienna

AUSTRIANS will have to pay more for electricity unless the Zwentendorf nuclear power station is started up and the Hainburg hydroelectric plant is built, according to Herr Walter Fremuth, head of the national electricity company.

In a referendum in 1979, 52 per cent of voters opposed nuclear power and the Zwentendorf plant has stood finished but idle ever since at an annual cost of Sch 50m (£1.9m).

The planned hydroelectric station at Hainburg in eastern Austria has met strong environmentalist opposition.

"If Hainburg and Zwentendorf become operative we can obviously hold back future increases," Herr Fremuth said. In the meantime, he is seeking an increase of 12 to 14 per cent in electricity prices from July 1 to pay for higher operating costs and to pay for investments in recent years.

Chancellor Fred Sinowatz has said that the Government will not allow electricity prices to rise this year, but Herr Fremuth's reference to Zwentendorf and Hainburg are at least as controversial as his demand for higher prices.

Official policies against the intelligentsia are already hardening up, the centrists argue should the universities take the radical line, the authorities would have an incentive to furch full tilt against the academic world.

Radicals in the universities are arguing however that this is exactly why new rectors should be elected, regardless of what the Government thinks, as a show of independence.

The Centrist view, which could well prevail, is that the status quo should be preserved where present incumbents have shown goodwill in wanting to defend the interests of the

university community. Where the Government appointees are unacceptable candidates treated by their colleagues but unlikely to arouse initial Government opposition should be put forward and elected.

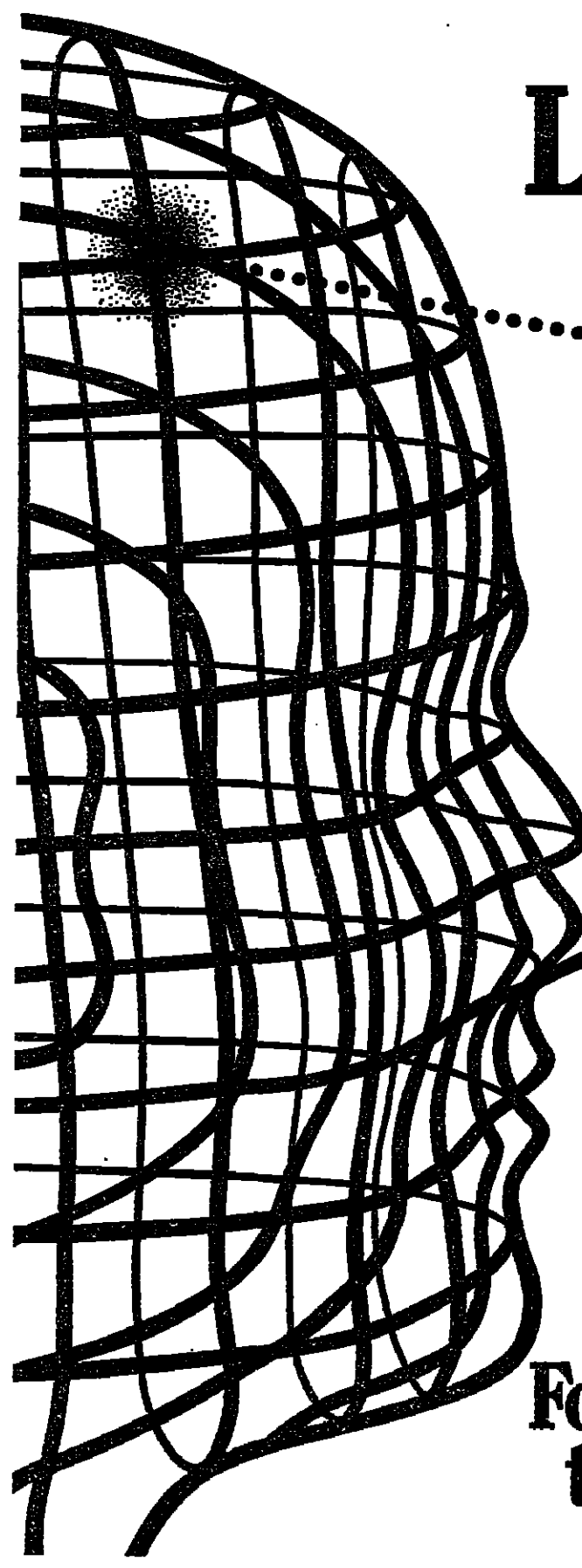
serviced to confirm arbitrary decisions—an undoubted propaganda boost for Gen Jaruzelski.

Mr Janusz Onyszkiewicz (left) addresses a meeting with former Solidarity leader Lech Walesa; his electoral success in Warsaw has alarmed the regime.

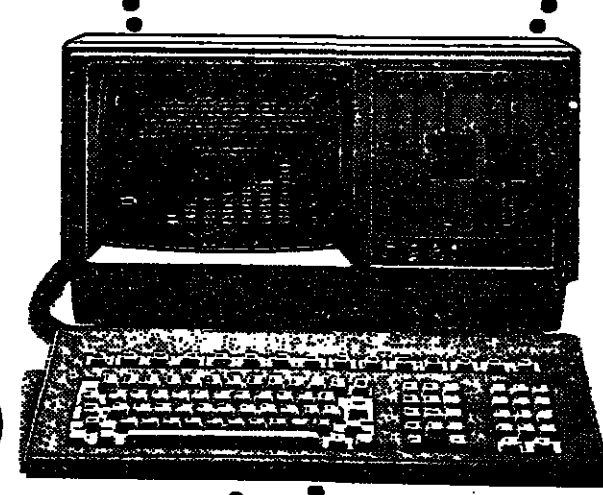


Mr Janusz Onyszkiewicz (left) addresses a meeting with former Solidarity leader Lech Walesa; his electoral success in Warsaw has alarmed the regime.

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EUROPEAN NEWS

SECOND OUTBREAK OF SERIOUS UNREST IN SIX MONTHS

Belgium disrupted by general strike

BY PAUL CHEESERIGHT AND IVO DAWINAY IN BRUSSELS

THE centre-right coalition Belgian Government yesterday faced its second serious outbreak of labour unrest in six months. The main Socialist union group called a general strike which led to up to 40 per cent of the country's unionists staying away from work.

The effects were mitigated by the failure of the group to make more than occasional common cause with the other main Belgian union grouping, which is linked to the Christian Democrats.

Strikes and demonstrations were more widespread in the French-speaking south of the country where the Socialists have their main backing, than

in Dutch-speaking Flanders, centre of Christian Democrat union support.

The strikes were a protest against the austerity package introduced last month by Mr Wilfried Martens's government coalition of Christian Democrats and Liberals.

The austerity package aims to trim the Government financial deficit from its current level of more than FF 500bn (\$6.5bn) to FF 300bn (\$3.5bn) in three years.

It embodies wage restraint and reductions in social security benefits. It seeks cuts in educational spending, one of the factors which made militant Christian Democrats join yesterday

in demonstrating with their Socialist counterparts in the teaching profession.

Christian Democrat and Socialist union leaders were meeting in the evening in what is considered likely to be a forlorn attempt to work out a series of alternative measures to the government package.

Efforts to bring the country to a standstill had only limited success, and dislocation seemed less than during last September's public sector strike.

Apart from some local services in Flanders, the railway system came to a halt, more because of pickets than a failure of employees to turn up to work.

In Brussels, riot police were posted through the city centre but were not very active. The radio played tape music and postal deliveries were few and far between. Local transport was erratic.

Many schools shut, especially in Brussels and the south. Coal mines in Flanders closed. Supermarkets and big stores were closed in the southern industrial towns of Liege and Charleroi.

Major industrial groups like Fabrique Nationale, ACEC, Cockerill Sambre, Volvo, General Motors, Renault and Volkswagen were all paralysed or hit by low turn-outs.

Greek bank group to help ailing industries

By Andriana Terodina-Venou in Athens

THE GREEK Government is to set up a commercial bank consortium to finance ailing industries currently under state rescue, Mr Gerassimos Arsenis, the National Economy Minister said yesterday.

The announcement coincided with a rash of strikes and work stoppages, the worst since the Socialists came to power in 1981, in Athens and Salonika.

Mr Arsenis hailed the consortium move as an "innovation" designed not only to solve the problems of providing working capital for ailing companies, but also to spread the risk of industrial lending in Greece.

The problem of industries over-indebted to the state banking system is one of the major headaches inherited by the Socialists.

A final list of participating banks has not yet been drawn up, but Mr Arsenis said both state-controlled banks, which are in the majority in Greece, and private banks, have been invited to form a ten- or 12-strong consortium.

To qualify for financing, ailing companies must have first won a clean bill of health regarding their future viability from the OAE, a recently established government organisation responsible for the rescue of companies in financial trouble.

Mr Arsenis said the OAE will provide guarantees for lending and may also participate in the agreed loans.

The new consortium is initially expected to undertake a \$250m financing programme involving about 15 companies in a range of sectors.

French plant equipment industry seeks support from Government

BY DAVID MARSH IN PARIS

FRANCE'S plant equipment industry, which suffered an 11.5 per cent plunge in the volume of activity last year, has warned the Government that urgent support measures are necessary to prevent the domestic market being swamped by imports when an eventual construction upturn takes place.

M Pierre Bataille, former chairman of the Poclair excavator company and president of the plant equipment makers' federation, said yesterday that large parts of the industry could disappear because of years of government neglect. This would make the country "technologically subservient" to more resilient foreign manufacturers.

The sector, which groups companies involved in equipping the building, civil engineering, steel and foundry industries, as well as other manufacturing

areas, is widely regarded as a bellwether of the health of the economy.

Seventy per cent of production is exported. But last year's fresh slump in turnover to FF 11.4bn (€1bn) took the volume of activity to 18 per cent below the 1977 level. The workforce, down to 28,200 at the end of 1983 against 30,500 a year earlier, has fallen by 23 per cent over the past six years. About 20 per cent of companies have gone out of business in this time.

Concerned at the general financial deterioration of companies in the building sector, which have borne the brunt of cuts in public sector investment and a slump in private house-building demand, the Government this week has just brought in a package of modest measures to stimulate the construction market.

The measures centre on a reduction to 12.5 per cent from 13.75 per cent in interest rates on loans to home-buyers granted by banks and special credits institutes. But M Bataille made clear yesterday that the Government should go much further.

While a construction upturn was taking place abroad, he complained, France was descending further down "the vicious circle of deficits, inflation, underinvestment, unemployment and bureaucracy."

Warning that 8,000 to 10,000 jobs could be lost throughout the industry over the next two years, he called for general measures to boost investment through tax deductions for industry and a fresh round of infrastructure projects.

Challenge to the Giants, Page 2.

Brussels eases anti-trust rules

BY PAUL CHEESERIGHT IN BRUSSELS

COMPANIES IN the European Community with a combined turnover of up to Ecu 500m (€500m) will be able to sign specialised production sharing agreements without falling foul of the anti-trust provisions of the competition rules.

The Commission yesterday announced that it would use its power to exempt individual small and medium sized companies from the anti-trust rules. This will make it easier for them to sign agreements which encourage specialisation of manufacture. They will be able to concentrate more readily on the production of a particular item or to enter joint production agreements.

Officials noted that this measure, which is likely to come into force this year, is

one of three designed to encourage competitiveness and technological advance by easing restrictions on co-operation between companies laid down in Article 85 of the Treaty of Rome, setting up the EEC.

This Article forbids companies to co-operate in a manner likely to distort trade and bans production limitation or control agreements. But there is an escape clause designed to permit co-operation in the interests of economic progress.

The other two measures give companies exemption from the application of this Article when they co-operate on research and development and the production which might follow and, permit patent holders and their licensees to share markets between them.

The new steps which the Commission is taking extend an anti-trust exemption which came into force in September 1982.

• The turnover limit for the companies signing specialised production agreements rises to Ecu 500m from Ecu 300m.

• Where this limit is exceeded — companies would have to notify the Commission of their agreement and, if no objection is received in six months, they are free of Article 85.

• Hitherto, companies have not been able to sign agreements where their market share has been more than 15 per cent, but this limit rises to 25 per cent, again if there is no objection from the Commission within six months.

'Star Wars' protection for Europe

By David Barchard in Coombe, Turkey

THE U.S. Defence Secretary, Mr Caspar Weinberger, yesterday assured NATO allies that any American "Star Wars" missile defence system would protect Western Europe as well as the United States.

A senior U.S. official, briefing reporters after yesterday's meeting here of Nato's Nuclear Planning Group, said that Mr Weinberger had given a "firm and unequivocally positive answer" when asked whether the planned missile defence system would also protect Europe.

The "Star Wars" project, first mooted a year ago by President Ronald Reagan, would involve using lasers and other emerging technology in a space-based defence system against incoming nuclear missiles. The project, for which initial funding of \$2bn (£1.4bn) had been sought, has been greeted with scepticism in Europe and among many U.S. scientists.

W. Germany on road to steady economic growth, says minister

BY RUPERT CORNWELL IN BONN

THE WORLD economy is now well placed to achieve a sustained level of growth, Count Otto Lambdorsdorf, West German Economics Minister, said yesterday.

In an optimistic speech opening the Hannover fair, showcase and bellwether of West German industry, Count Lambdorsdorf declared that the domestic economy — Western Europe's largest — was embarked on a solid recovery, all the healthier because it had not been artificially promoted by the Government.

This year's fair, at which 6,800 companies from 50 nations are exhibiting, takes place amid fresh statistical evidence that the Bonn Government's hopes of 3 per cent growth in 1984 are well founded.

The Federal Labour Office in Nuremberg yesterday reported that unemployment fell

as a proportion of the workforce to 9.6 per cent from 10.2 per cent in February.

Earlier this week, Count Lambdorsdorf's ministry reported that output of manufacturing industry grew another 1 per cent in the first two months of 1984, to stand 9.5 per cent above the trough of the recession registered at the end of 1982.

At the same time, the most recent surveys suggest that fixed investment by West German companies is set to rise steadily in the months to come.

Count Lambdorsdorf told his audience of businessmen and politicians that although the recovery had drawn its early strength from domestic and consumer demand, exports were now increasingly making the running.

However, both he and Herr Otto Esser, president of the

West German Employers Federation, spoke out again vehemently against the current campaign by large unions here for a 35 hour week with no corresponding cut in pay.

Herr Esser forecast that the economy would expand by 2.5 per cent "or perhaps a bit more" this year. But, he maintained, the dangers of conceding the claim for a shorter week on full pay could not be over-emphasised.

Management rejected the demand not on dogmatic grounds, but for reasons of economic and social common sense.

The chances of avoiding a fulscale strike — at least in the most militant sector, the engineering industry — would now seem to hinge on the outcome of top level talks between management and the IG-Metall union, scheduled for Friday.

E. German call for greater freedoms grows louder

BY LESLIE COLITT IN EAST BERLIN

A LEADING East German Communist magazine has joined the country's Protestant church in criticising the authorities for refusing to allow travel to the West and for curbing criticism. These are seen as factors causing a growing number of East Germans to apply to emigrate to the West. Since January more than 10,000 East Germans have left the country.

He noted that, at his age and with a secure life in East Germany, he was "not going to think about... East German readers filled in the missing word — "leaving."

Hans went on to attack the absence of criticism in East Germany, noting that at party meetings all questions were submitted a month in advance and then "sifted and corrected."

The respected literary magazine, Sinn und Form, has published an extraordinary interview with two loyal Communist party members who question fundamental aspects of their country's orthodox Communist rule. The current issue is sold out in East Germany and is being passed from hand to hand.

A 59-year-old company manager, Hans, complained in the interview at being prevented from travelling to the West. "Is the lack of trust greater than the trust? he wondered. This question is posed privately by many East German Communists about the distrustful attitudes of their party and government.

His wife, Inge, head of an agricultural co-operative, related how their eldest son, who had served in the elite border guards, fled to West Germany after being punished for listening to the radio while on frontier duty.

"They suddenly brought us a wound which never heals," he said. "It was as if he had been killed during the war and they were bringing the urn. Not being able to see each other again is a wound which never heals."

The publication of the interview reflects a debate within the party leadership on whether to allow more freedom of movement and discussion in East Germany in order to allay some of the reasons for emigrating.

Hungary ends spare parts tariff surcharge

By David Buchan

HUNGARY has announced an end to a 20 per cent tariff surcharge on components and spare parts imported from the West for hard currency, in a trade-liberalising move required as a condition of the country's current adjustment programme with the International Monetary Fund.

Earlier this year Hungary lifted some import quotas introduced, along with the tariff surcharge, in autumn 1982.

The liberalisation follows recent improvement in Hungary's hard currency trade, which Budapest officials hope will be \$700m-\$800m (€500m-€571m) in surplus this year compared with \$550m last year. But quotas still remain on some agricultural raw materials and consumer goods.

Hungarian officials admitted that the 1982 import curbs went against a main aim of their economic reforms — opening the economy to more foreign competition — but argued that they were a necessary temporary evil in view of the country's then precarious liquidity position.

While liberalising imports from the West, Hungary has, however, put in temporary abeyance a major initiative to increase exports to the West.

Following the change of leader in Moscow, Hungary informed the EEC Commission that it wanted a "pause for reflection" before proceeding with formal negotiations for a trade accord with Brussels.

Since it was Budapest which initiated the discussions with Brussels two years ago, it would seem that Hungary is having political "second thoughts" about how an EEC-Hungarian trade pact might be seen by the new Soviet leadership.

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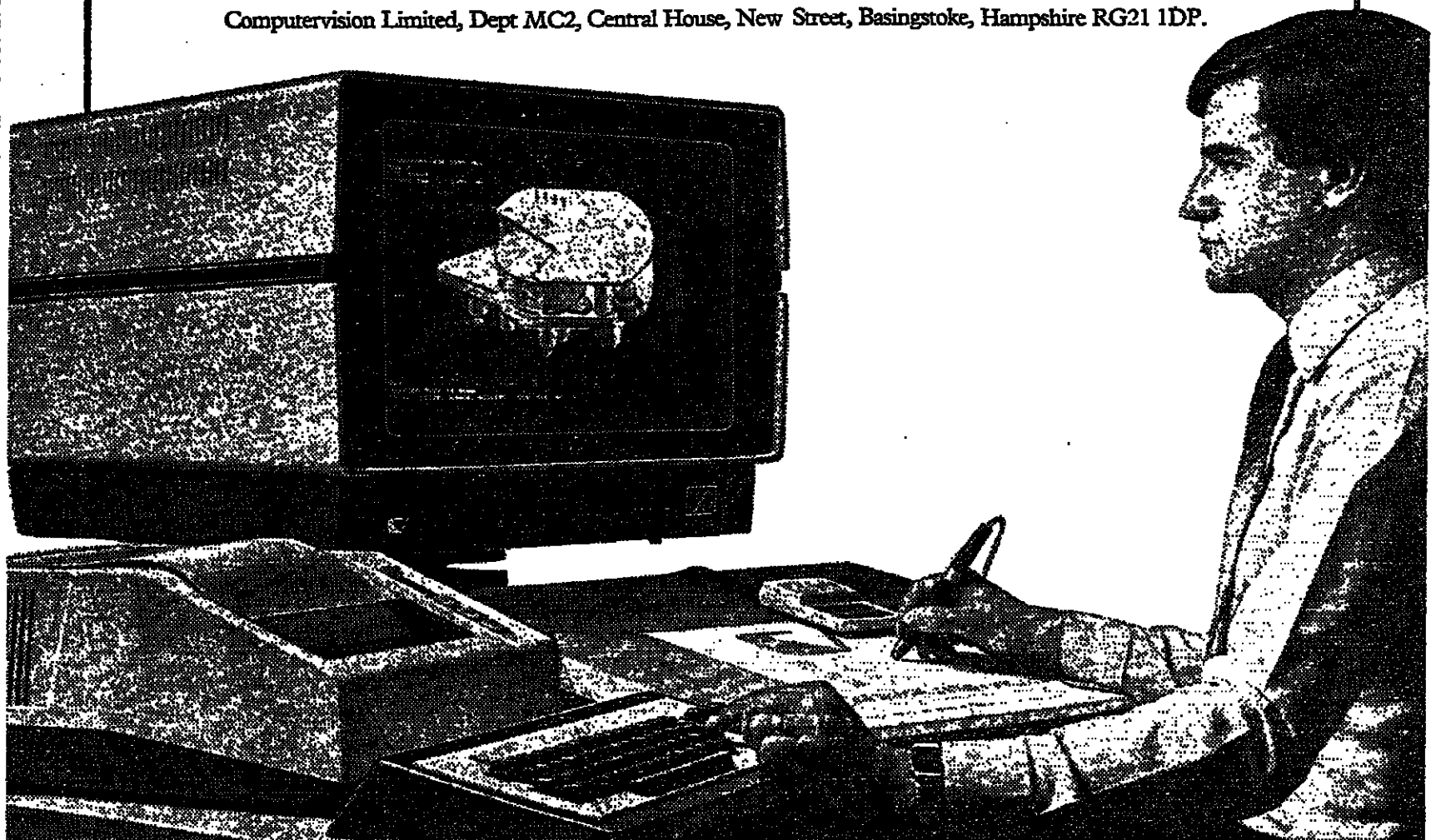
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OVERSEAS NEWS

Military seize power in Guinea

By Peter Blackburn in Abidjan

A GROUP of military officers yesterday seized power in the West African state of Guinea...

The coup came shortly before the country's political leaders were due to meet to start the process of selecting a new president.

A statement broadcast on Radio Conakry said that the military had taken over to forestall both a power struggle over the succession and the creation of another "personal dictatorship."

The identity of the country's new rulers is still unknown. Although the 10,000 strong army is Soviet-trained and equipped observers in Abidjan believe the coup leaders are likely to be patriots rather than Marxists.

Beef and oranges dispute is not just a trade issue, reports Jurek Martin Small skirmish in 'Kaka-Fuku' war

THE FAILURE to resolve the outstanding issue of U.S. beef and citrus imports to Japan by last Saturday's deadline has thrown into sharp relief some of the institutional and personal rivalries that characterise the Japanese system of government.

After an agonising and almost embarrassing five days of uncertainty, it was finally announced that Mr Shinjuro Yamamura, the Agriculture Minister, would be flying to Washington yesterday to have another crack at reaching an agreement.

But he will be going under strict orders from Japan's ruling Liberal Democratic Party to bend very little to U.S. demands. This is not necessarily the brief that Mr Yasuhiro Nakasone, the Prime Minister, had in mind last Thursday when he ordered Mr Yamamura to Washington post haste as a gesture of Japan's good intentions and determination to heal the running sore of agricultural trade friction.

The existing agreement with the U.S. on beef and citrus imports has been allowed to lapse: after innumerable

negotiating rounds and several optimistic reports of imminent settlements, the current positions of the sides are believed to be the following: Japan has offered to increase high grade beef quotas by 5,600 tons annually, for five years from the present 30,800 tons and to increase orange quotas by 9,900 tons per annum from 82,000 tons in the last year of the old agreement.

The U.S. is reportedly demanding increases of 10,000 tons a year for beef and 15,000 tons for oranges. When Mr Nakasone, who has been under pressure from Washington to use the weight of his office to impose "political" decisions on commercial and financial disputes, ordered Mr Yamamura back to Washington, he did so with the enthusiastic backing of the Foreign Ministry.

Mr Yamamura, however, declined to budge. Publicly, he said he needed some assurance of U.S. flexibility before embarking on his mission. But it was more likely that he was aware that Mr Nakasone's directive was extremely unpopular, both with bureaucrats in his ministry and with influential

elements of the LDP, whose record of fealty to the Japanese farm lobby is notorious.

The Cabinet met on Friday and failed to resolve the impasse; on Saturday, Government and party leaders conferred, but only agreed to meet again 48 hours later. Simultaneously, Mr Nakasone himself got an earful of the farm lobby's opinions when he tried to soften the opposition of a leading agricultural co-operative.

Yesterday, the LDP's parliamentary farm committee sat down with both Mr Nakasone and Mr Yamamura and finally, grudgingly allowed the latter to leave, but with a patently narrower negotiating brief than the Prime Minister would have liked.

But there is more to these five days than the simple exercise of the proven muscle of the farm lobby (which had also co-opted the Socialist Party). Thickening the plot further were the roles played by the Agriculture and Foreign Departments and their respective ministers.

It is a fact of life in Japanese government that the Foreign Ministry constantly

tries to impress its more internationalist arguments on other departments; it is also a fact of life that it frequently, though not always, fails in the attempt. On this occasion, the Agriculture Ministry clearly resented what it saw as another intrusion on its prerogatives.

Japanese political reporters were also quick to find another dimension—that Mr Shintaro Abe, the Foreign Minister, is a leader of the Fukuda political faction, while Mr Yamamura comes from the faction beholden to Mr Kakuei Tanaka, the former Prime Minister.

Thus this dispute was instantly interpreted as a further manifestation of the "Kaka-Fuku" war that has raged in Japanese politics for the last decade.

The affair is also indicative of something which is not well understood outside Japan—that there are real limits on the authority of the Prime Minister over both his party and his government.



Mr Yamamura... would not budge

of the U.S., the domestic farm lobby which underpins his own party, the entrenched bureaucrats who love nothing better than to fight each other, and the political kingmakers who have the clout to determine his own political future.

If Mr Nakasone had only to contend with such competing forces over the agricultural issue, he might find his task more manageable. But similar conflicts are currently raging on several fronts, which is why sending a Minister to Washington—an apparently simple task—can turn into the stuff of high drama.

Reformists lose out to tobacco lobby

BY JUREK MARTIN IN TOKYO

THE JAPANESE Cabinet, which is committed to a policy of privatisation, yesterday agreed to dissolve one prominent state monopoly but only to replace it next year with another, also under effective government control.

The decision to reconstitute the 60 year old Japan Tobacco and Salt Public Corporation as the Japan Tobacco Industry Company, in which the Government will continue to hold for the foreseeable future at least a two-thirds stake, is generally seen here as a major victory for the tobacco lobby, which is mostly concentrated in the southern island of Kyushu.

It is considered something of a defeat for the cause of "administrative reform," under the banner of which the denationalisation of public entities such as telecommunications and the railways, as well as tobacco, is supposed to be carried out.

If approved by the Diet, the new corporation will, like the old, continue to buy all the leaf tobacco produced in

Japan at fixed prices, which are currently about three times world levels.

The only substantial change under the proposed new regime is that restrictions on imported tobacco, which currently constitutes a little over 2 per cent of the annual 515m cigarette domestic market, will be removed, if a would-be importer gets the necessary permission.

The U.S. has long lobbied for the removal of the curbs on imported cigarettes, which also cost, because of taxes, about ¥80 (35 cents) a packet more than the domestic product. Ostensibly, the latest move, plus other easing of distributional controls last year, go some way towards meeting U.S. demands.

As it is, the agreed reconstitution, a far cry from the proposals of the semi-official Administrative Reform Council last year, leaves all else essentially intact, with none of the intended influx of private managerial and capital assets.

Philippines' 1983 foreign debt put at \$25.6bn

BY ABBY TAN IN MANILA

THE PHILIPPINES foreign debt at the end of 1983 was officially put at US\$25.6bn. Sr Jose Fernandez, the governor of the Central Bank, said in a financial statement.

In its annual report just released, the external debt breakdown was \$6.93bn borrowed by the Central Bank and \$18.71bn owed by the non-banking public and private sectors.

The figures were finally

arrived at with the help of a private accounting firm Scypic, Gorres and Yelazo, after anomalies had been discovered in its foreign reserves and money supply figures.

The Central Bank said the balance of payments deficit reached \$2.4bn. But it warned that expected financing from the International Monetary Fund, foreign governments and commercial banks would not be enough to cover current account deficits this year.

The Government is negotiating for nearly \$4bn in new funds it said were needed to tide the Philippines over the worst financial problems in its history. The Philippines was given a debt moratorium last October. But debt rescheduling talks have been recessed until after the May parliamentary elections.

The report noted that real gross national product last year grew only by 1.4 per cent compared to 2.8 per cent in 1982.

Inflation reached double figures and even went as high as 26.1 per cent in December 1983. Money supply went up to 38.2 per cent while money in circulation jumped by 84 per cent in the last quarter.

In 1983, the Central Bank said nearly 70,000 workers lost their jobs mainly in the manufacturing sector.

Mr Fernandez announced a four-point programme to overcome current foreign exchange difficulties.

Israel firms grip on Awali River crossing

By David Lenson in Tel Aviv

ISRAEL TIGHTENED its control over the Awali River crossing point in Lebanon yesterday in an attempt to prevent a repetition of Monday's terrorist attack in Jerusalem which, it is believed, was carried out by Arabs who had entered Israel from Lebanon.

At the same time Israel warned Syria that it would not tolerate a war of attrition with Syria in eastern Lebanon. Professor Moshe Arens, the Defence Minister, touring Israel positions in the area, said Syria was responsible for permitting the recent increase in guerrilla attacks on Israel's troops in the eastern sector and said that Israel would retaliate.

The terrorist attack in Jerusalem and the fighting in eastern Lebanon have heightened fears in Israel that it may now be facing an escalation of violence on two fronts.

The Hezbollah of Israeli counterstrikes has increased in the past 24 hours. On Sunday Israeli artillery shelled two FLO bases in the Syrian-held part of the Bekaa Valley. This was the first such attack in a year, and could indicate a new and more active Israeli response.

Meanwhile, police in Jerusalem yesterday refused to confirm reports that they were looking for two people, a Lebanese man and a Japanese-looking woman travelling on an American passport who are suspected of being the masterminds behind Monday's shoot-out.

Palestinians 'kidnap soldier'

By Louis Fares in Damascus

THE Palestinian group responsible for the bloody shoot-out in a Jerusalem street on Monday claimed yesterday to have kidnapped an Israeli non-commissioned officer in South Lebanon.

The Democratic Front for the Liberation of Palestine spelt out its demands for the prisoner's freedom which included release of the two captured terrorists and the return of "the body of our dead comrade."

Mr Yasser Abdul Rabbo, second-ranking leader of the DFPL, said in a statement that "contacts will take place with the International Red Cross to take the necessary dispositions related with the treatment of prisoners-of-war."

The Israeli claimed by the DFPL as a prisoner was said to be Sergeant Samir Assad, born in Kafar Beit Jen, Upper Galleh (a Druze village). The DFPL said that his military number was 338888 and he was carrying Galili rifle no 1303382.

Sikh terrorists slay leading MP as violence builds up

BY JOHN ELLIOTT IN NEW DELHI

SIKH TERRORISTS yesterday escalated their attacks on the Indian Government by assassinating a prominent member of the New Delhi Parliament, having killed a leading Sikh moderate and an opposition politician in the previous six days.

Ten other people also died in the Punjab yesterday, nine of them when police opened fire to quell violence in Amritsar, the main Sikh city. Curfews were extended and orders to shoot at sight were issued in Amritsar after two policemen had been killed. This brought the total number of deaths in the past four days to 24.

Mrs Indira Gandhi called emergency meetings of her Cabinet's political affairs committee. It reviewed the situation created by the new wave of terrorist action, which has erupted since her Government tried last Saturday for the second time in six weeks to open talks with Sikh moderates.

Uproar broke out in the Delhi parliament, which was adjourned and there were calls for the Government to take

stronger action. But ministers do not want to fall into the trap they believe the terrorists are laying, by stepping up reprisals to the extent that more tension and unrest would be created in an already highly charged volatile situation.

The assassinated MP was Dr V. N. Tiwari, a Congress (I) member of the Rajya Sabha, the Indian parliament's upper house. Aged 48, he was a noted educationist and poet who had recently condemned the violence that has spread throughout the Punjab.

He is believed to be only the second national parliamentarian assassinated in the country since India gained independence in 1947, and his death recently generated a degree of shock in the country that most of the other terrorist activities in the Punjab.

An extremist group of Sikhs claimed responsibility for his assassination, having already said they killed the opposition politician and the moderate Sikh leader in the previous few days.

Editorial comment, Page 2

Durban rush-hour car bomb kills three, hurts 12

BY OUR JOHANNESBURG CORRESPONDENT

THREE PEOPLE were killed and at least a dozen injured when a car bomb exploded in Durban's rush hour yesterday morning. The bomb, which was planted in a parked Datsun car, exploded on one of Durban's main arteries, the Victoria Embankment at 7.34 in the morning at the height of the city's rush hour.

The blast shattered windows of the offices of the Department of Internal Affairs which were diagonally opposite the scene of the explosion and broke windows in buildings as far as 300 metres away.

The explosion is the first

since South Africa signed its non-aggression agreement with Mozambique two weeks ago. Among other things each country agreed not to allow its territory to be used by guerrilla groups operating against the other.

This was seen as a major impediment to the African National Congress (ANC) which was thereby deprived of bases in a country bordering on South Africa. The South African police had been expecting some demonstration from the ANC aimed at showing that it had not been affected by the agreement.

UK plays down Unita talks

BY QUENTIN PEEL, AFRICA EDITOR

BRITAIN IS not prepared to make any policy concessions to secure the release of 16 British hostages held by the Unita guerrilla movement in Angola, but is willing to meet Unita representatives, Mr Malcolm Rifkind, minister of state at the Foreign Office, said yesterday.

He said that any contact with Unita, whose guerrillas are fighting against regular Angolan forces with support from South Africa, would be

comparable to talks with aircraft hijackers: there could be no substantive negotiation, but the British Government was ready to talk to them.

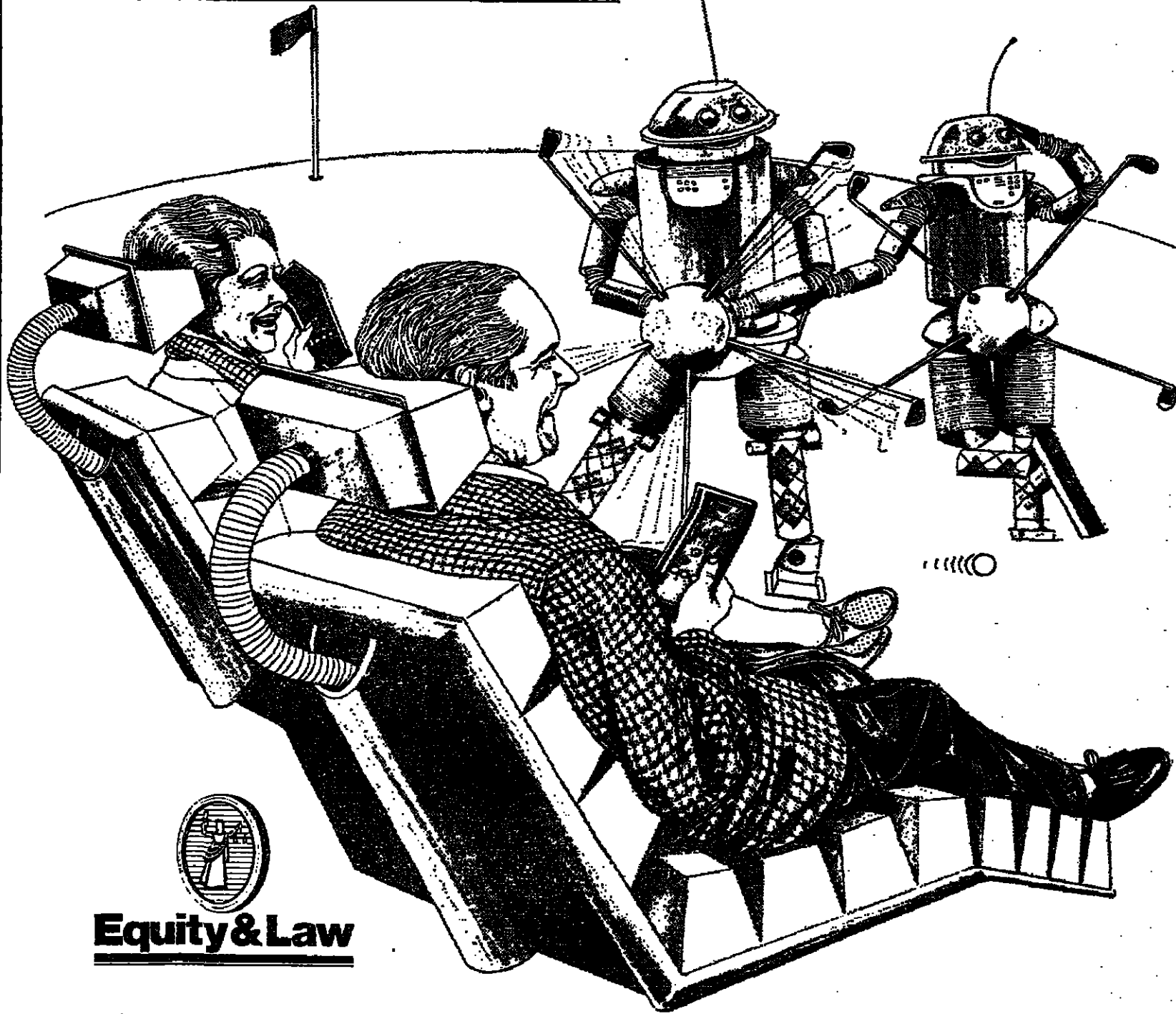
Britain has formal diplomatic relations with Angola, recognising the Marxist government in Luanda which defeated Unita in the 1975 civil war. It has had no formal contact with Unita. The willingness to talk was welcomed yesterday by Unita officials as a breakthrough for the organisation.

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Equity & Law

Thank you Tesco. One of Britain's major retailers is Boycotting Canadian fish products until the baby seal hunt ends. The Boycott is a special project of the International Fund for Animal Welfare (IFAW).



Photographed at the Orangerie Epernay by kind permission of Moët & Chandon.



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THE MANAGEMENT PAGE

BY CHRISTOPHER LORENZ

**U.S. machine tools**

MOST U.S. machine tool manufacturers probably want to forget that 1983 ever happened. Not so Cross and Trecker. After the most destructive recessionary storm to shake the industry in the last 30 years, Richard Lindgren, chief executive of the Michigan-based group, reckons he has picked up the bargain of a lifetime.

**U.S. machine tools**

**'We managed the company down'**

Terry Dodsworth reports on how Cross and Trecker generated cash in a recession

"We wanted to make an opportunistic acquisition," he says. "We looked for one throughout this period. We had the cash, and eventually Bendix Automation came on to the market."

By opportunism, Lindgren means taking advantage of the tribulations of a weaker company. Only a year or so earlier Bendix Automation would have looked an unlikely target on those grounds. It was intrinsically larger than Cross and Trecker, with sales of \$500m against \$400m in the industry's peak year of 1981, and it had been largely put together only four years previously through a heftily-priced \$270m acquisition of Warner and Swasey, the U.S.'s premier lathe manufacturer—a price which would probably have been out of Cross's range.

But Bendix Automation had fallen on hard times. It had been battered by the 50 per cent fall in U.S. machine tool shipments last year, its sales had dropped through the floor and it had plunged into losses of \$63m. By the end of last year, Allied Corporation, which had picked up the machine tool group as part of its acquisition of Bendix, was ready to get rid of it—and at a rock bottom price. Cross and Trecker walked in to pick up assets still valued at \$155m for just \$65m in cash. (The effective cost could rise if Cross and Trecker's share price reaches a level at which Allied can exercise warrants issued under the deal.)

"If someone comes along and offers you a car at half price, you take it," says Lindgren, but he adds cautiously that Bendix Automation may not break back into profits for around 18 months. Despite this caveat, and the fact that book values in such a bombed-out sector may not indicate very much, he clearly believes that the company has pulled off a coup in the grand style.

If developments go according to plan, C & T expects the combined turnover of the two companies to reach well over \$1bn by the high point of the current growth phase in the U.S. economy. By comparison, Cincinnati Milacron, which was the U.S.'s undisputed leader in the sector, had sales of \$934m in 1981.

Moreover, the acquisition will

have crowned the development of a group which only six years ago was virtually a one-product company, heavily dependent on the motor industry. Through a couple of aggressive expansionary moves, first in a merger with Kearney and Trecker in 1979, and now with the takeover of Bendix Automation, C & T has placed itself in a position to play a leading role in the revolution in manufacturing technology which it expects to sweep through the Western world during the rest of this century.

The company has managed to achieve this with an almost uncanny display of how to play the business cycle. More than most industries, machine tools suffer from violent swings in demand as manufacturers in capital intensive industries respond to the market by manipulating their capital expenditure.

In the late 1970s and early 1980s, these normal variations became even more accentuated by the huge spate of investment in the U.S. motor industry's programme to reduce car sizes. This sent a tidal wave of spending through Detroit and its satellites, swamping the tool-makers and propelling earnings to unprecedented heights. "It was one of those periods when everything came together," says Lindgren. "Apart from help from the auto companies, there was a tremendous amount of investment in the oil industry, and both the construction and agricultural equipment markets were flourishing."

C & T, having picked up Kearney and Trecker just before the full force of this expansion hit the industry, saw its sales more than quadruple from \$97m in 1978 to \$409m three years later while after tax profits rose from \$8.2m to \$41.2m in the

same period. But by the back end of 1981, it was becoming clear that the cycle was beginning to turn. Lindgren, who had just arrived at the company after a varied career in manufacturing industry, was, he says, the biggest bear in the boardroom—although even he underestimated the severity of the slump.

"The order intake at the end of 1982 suggested sales for the following year of only \$200m, half of what we had been running at," he says. Against some opposition, the order went out to cut wherever possible. Three factories were closed, including a virtually new plant that was put in mothballs, and the workforce was pruned and pruned again from almost 4,000 to 2,500.

**As cuts shook out funds from stocks and debtors, C & T's already formidable cash reserve mounted by leaps and bounds**

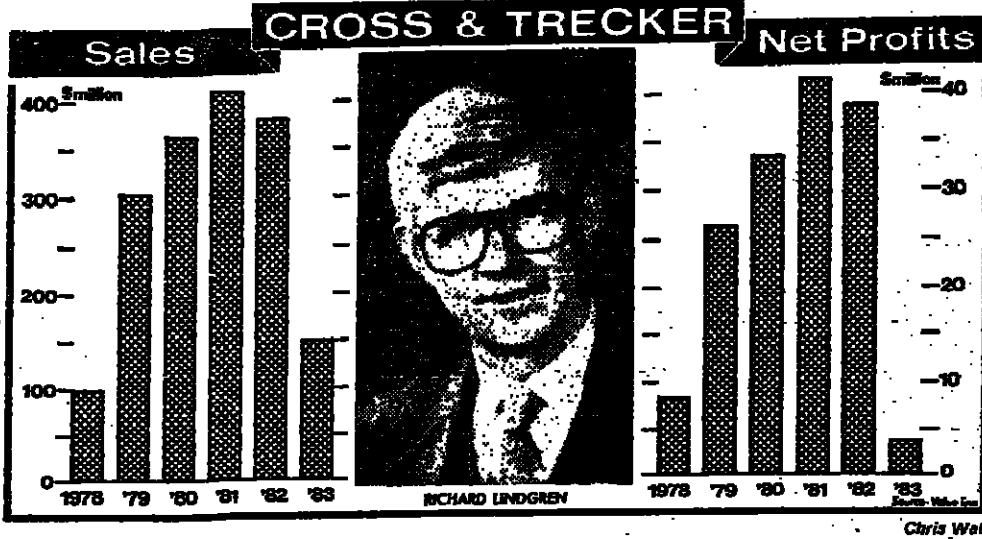
The methods, typically American in their severity, were aimed at keeping the company in the black, but they were not only designed for the profit and loss account. "The point about a recession is to watch the balance sheet as well," says Lindgren. "We managed the company down." As the cuts shook out funds from stocks and debtors, C & T's already formidable reserve of cash mounted by leaps and bounds. From \$47m in 1981, it rose to \$68m in 1982 and \$92m last year. With very little debt in its balance sheet, the interest received on these funds—\$8.3m—was just sufficient last year to keep the company out of the red, despite the precipitous collapse in sales to only \$150m.

But by the back end of 1981, it was becoming clear that the cycle was beginning to turn. Lindgren, who had just arrived at the company after a varied career in manufacturing industry, was, he says, the biggest bear in the boardroom—although even he underestimated the severity of the slump.

The challenge now is to make the opportunism work. Bendix Automation's losses last year indicate the operating dangers Cross and Trecker may have sailed into. Its own cash reserves have been substantially run down and a repetition of last year's performance at Bendix would more than wipe out the best annual profits C & T has ever made.

If Lindgren is worried by the prospects he scarcely shows it. There may be some reshuffling

of assets (indeed, the gap between the acquired net assets and C & T's agreed price leaves considerable margin for write-offs without hitting earnings), and he hints that there may be further trimming. Even so, Bendix Automation has already achieved a great deal of this reorganisation on its own account. Fred Searby, ex-McKinsey consultant, who heads the company, and who is an enthusiastic supporter of the amalgamation, says that the group has cut its fixed costs by 40 per cent since the crisis set in. He takes strong exception to forecasts of a \$34m loss this year: "We have had a lot of new product development, and our shipments will probably be 50 per cent higher," he says. "We are coming back."



RICHARD LINDGREN

**BUSINESS PROBLEMS** BY OUR LEGAL STAFF

**Sub-tenant and court order**

I have a shop which is not making much profit.

Although I have been a sub-tenant for over two years and have always paid my rent promptly, I find that my immediate landlord has not passed it on to the superior landlord. He has therefore forfeited his tenancy over my premises by consenting to a Court order for possession by the superior landlord, on the grounds of non-payment of rent.

I was not told what was happening until this Court order for possession had already been arrived at, but now I am worried about my position. For instance does the forfeiture of the intermediate lease result also in the forfeiture of my sublease?

I am told that I am not entitled to relief from forfeiture under Section 146 of the Law of Property Act 1925 because subsection 11 of it excludes cases where there is non-payment of rent. I am also told that I was not entitled to notice under Section 146 (1) of that Act again because of subsection 11. Was I really entitled to no notice before forfeiture took place?

How can I protect my position as a sitting business tenant under the Landlord and Tenant Act 1954, which is what I have always understood myself to be? The superior landlord always knew that I was the subtenant but served no notice or proceedings of any kind on me before the court order.

The consequences of the forfeiture of the lease to the sub-tenant will lose his interest unless he applies to the court for relief. You can do this under Section 146 (4) of the Law of Property Act 1925 and should do so straight away.

Does it follow that a change of name is an alteration at law of the memorandum and articles of association of the company?

**Share valuation**

On April 21 1983 my father died, and part of his estate consisted of 386 shares in a private property company (total issued shares 1,318, nominal value \$5 each). The total assets of that company, all in the form of tenanted terraced houses was approximately \$50,000 (professional open-market valuation, October 1982).

The shares valuation division of the Inland Revenue has simply divided the total shareholders' funds of

approximately \$50,000 by the issued share capital, and come up with a valuation of \$45 per share, discounted "for minority holding" to \$27 per share.

The problem is that the assets of the company are diminishing yearly because (a) the age and condition of the houses frequently results in compulsory purchase orders at missscale values; (b) yearly cost of repairs far outweighs rental income; (c) houses are sold when tenants leave, and proceeds used to stay in funds.

Because of the serious state of the company, there are no full-time employees. One person is paid \$1,500 pa for book-keeping and the only other "employee" collects rents, at a charge of \$8.75 per week.

Is there any way that the shares valuation division of the Inland Revenue could be persuaded to take the diminishing assets of the company into account when valuing the shares?

If you have not already done so, we recommend you to ask the company's auditors to negotiate with the SVD on your behalf. They know the full relevant facts, as well as the law. Share valuation is not really a do-it-yourself job.

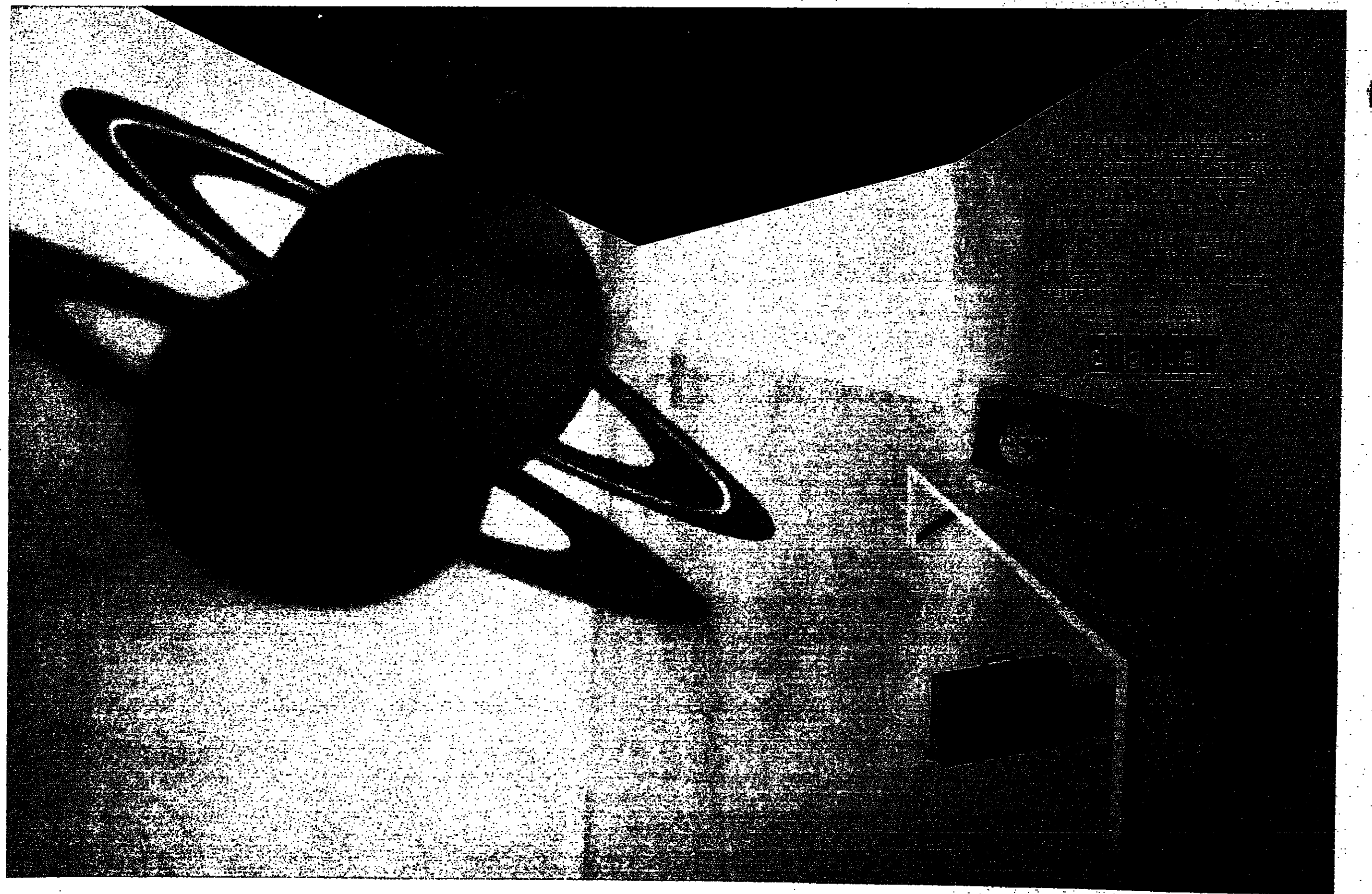
**Change of name**

When a company changes its name pursuant to Section 18 of the Companies Act 1948, it is, I believe, necessary to file a copy of a new memorandum and articles of association incorporating the new name. This course is required under an EEC regulation. Is this correct and can you quote the EEC regulation?

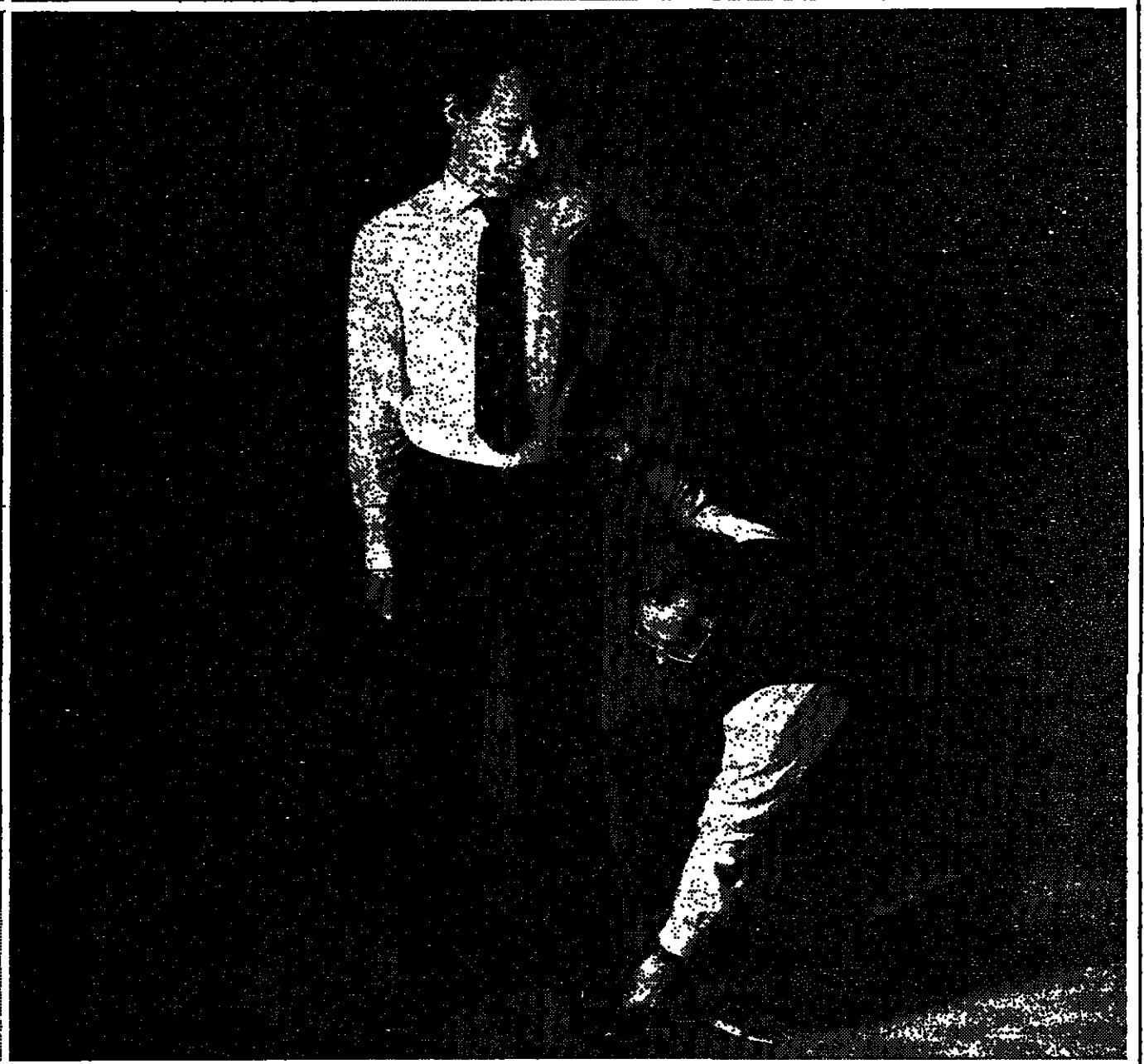
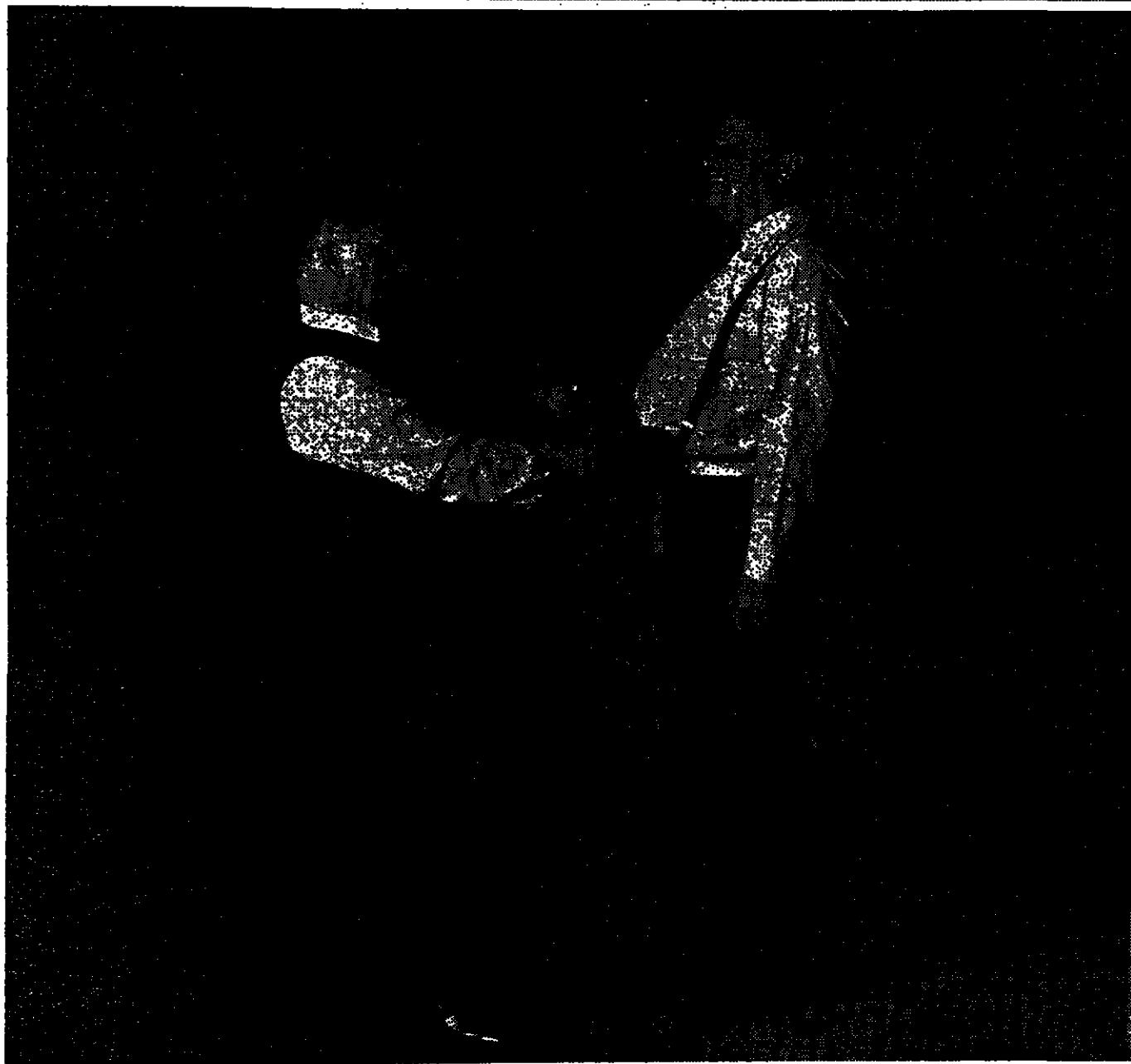
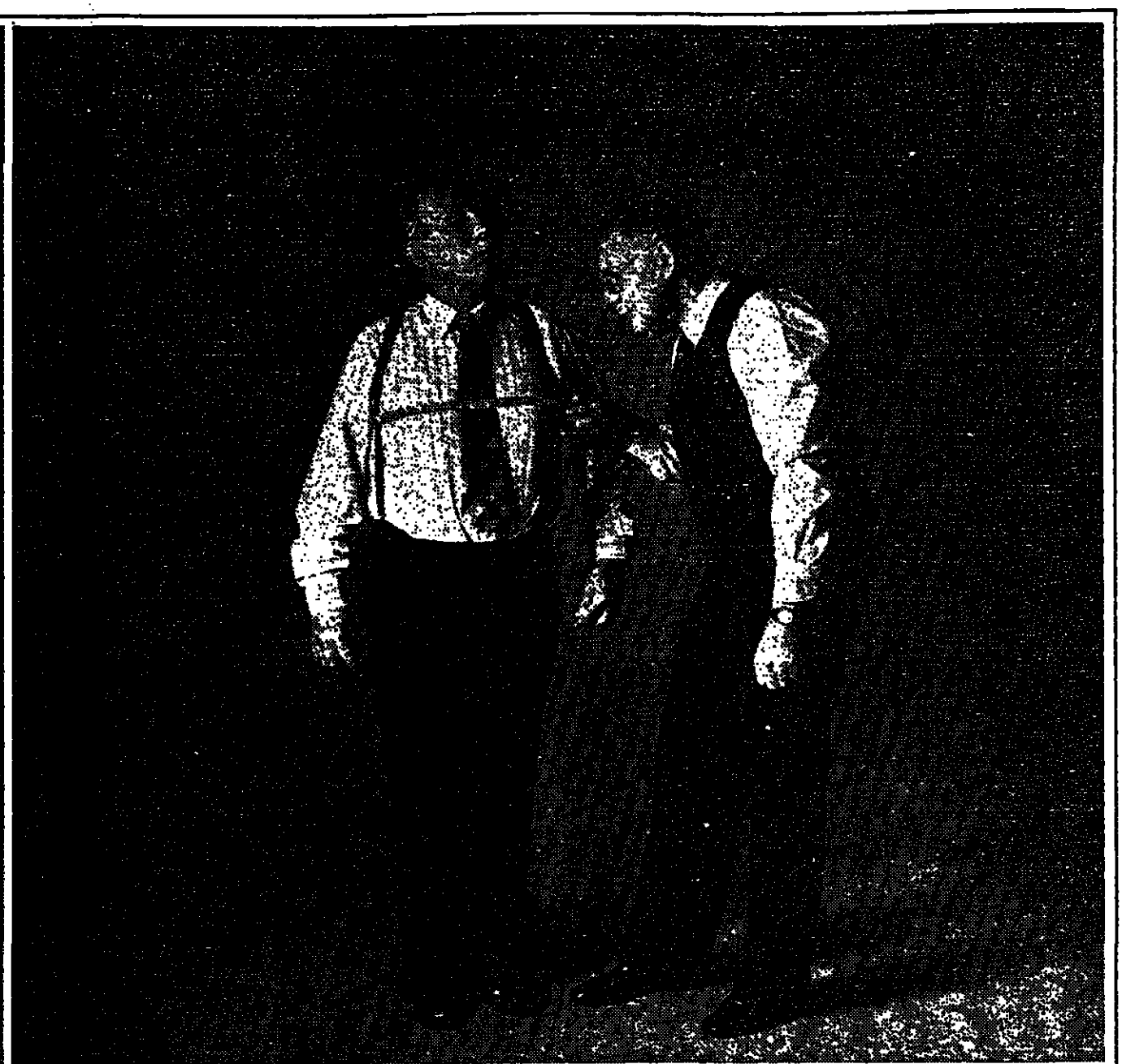
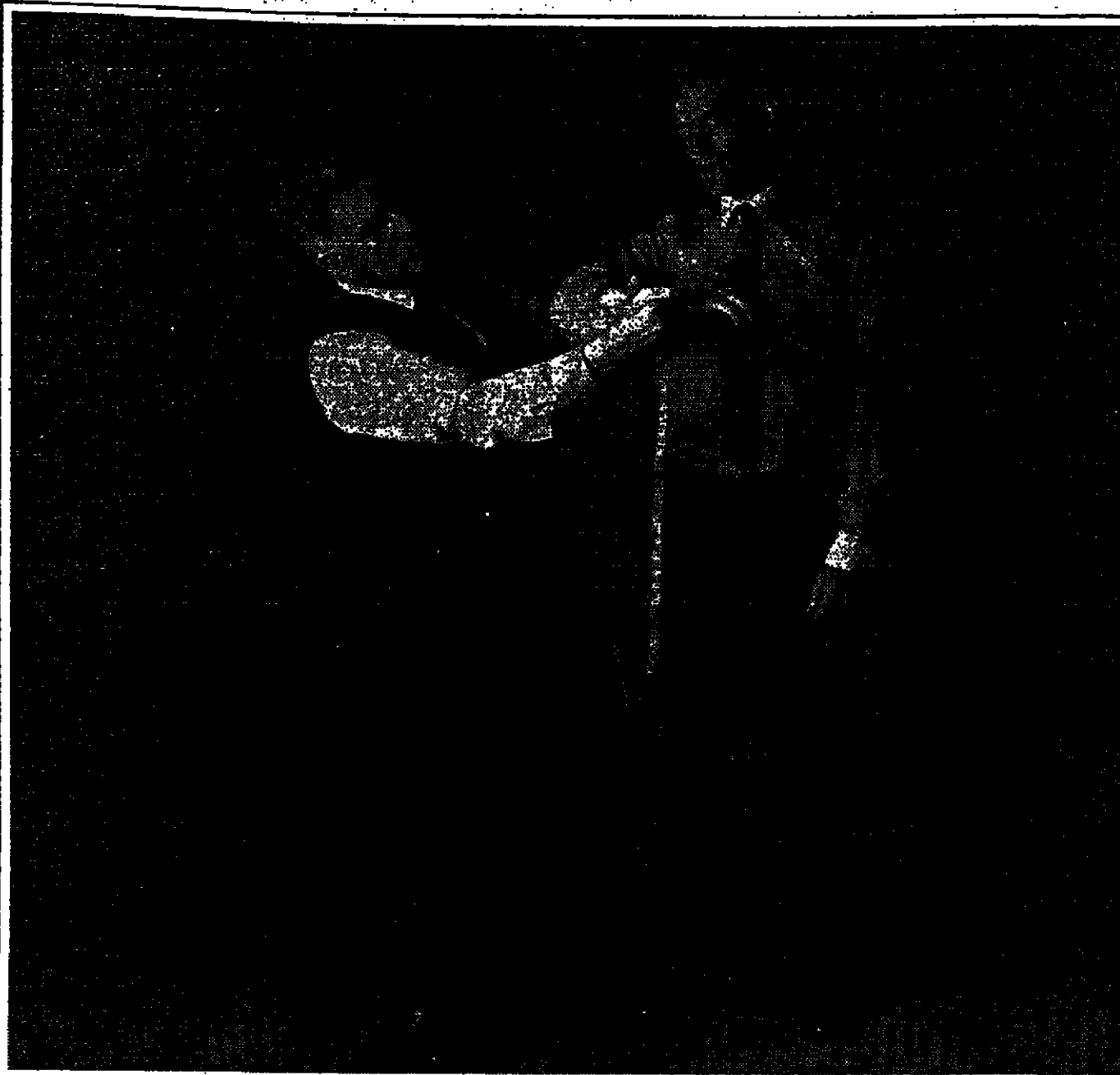
Does it follow that a change of name is an alteration at law of the memorandum and articles of association of the company?

The change of name has to be registered and a copy of the resolution filed. The Registrar of Companies then issues a certificate of change of name. This is an alteration of the Memorandum of Association and has to comply with the requirements under Section 9 of the European Communities Act 1972 as to official notification (as publication in the Gazette).

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.







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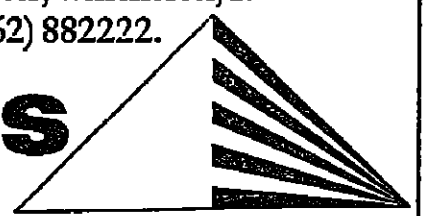
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AMERICAN NEWS

Polls show Mondale just ahead in New York

By Reginald Dale, U.S. Editor, in Washington

FORMER vice-president Walter Mondale held a narrow but unshakable lead in the opinion polls as New York voted yesterday in the biggest primary election so far in this year's Democratic presidential contest.

Up to 35 per cent of the state's 3.5m registered Democrats were expected to cast their votes in bright spring weather that favoured a heavy turnout.

The latest Washington Post/ABC news poll gave Mr Mondale a 40 to 32 per cent lead over Senator Ronald Reagan, based on a three-day survey of "certain voters" conducted between Saturday and Monday.

Figures for Monday alone, however, appeared to indicate a strong last-minute showing by Mr Hart, who has spent \$1m on a state-wide media blitz in the past few days.

Mr Mondale's lead had shrunk from 37 to 35 per cent, within the 6 per cent margin of error, with Mr Jackson maintaining his 23 per cent, and 5 per cent undecided.

Mr Mondale has admitted that a defeat in strongly-unions New York, where he has the support of all the main labour and party bosses, could be calamitous for his campaign.

"If we lose, we are in trouble. But if we win, they (Hart and Jackson) will have to have to take a pretty good grab at my coat-tails to catch on," he said.

At stake yesterday were 252 out of the 1,567 delegates needed to win the presidential nomination at July's party convention in San Francisco.

Going into the contest, Mr Mondale had 728 delegates, against 440 for Mr Hart and 101 for Mr Jackson, with 225 uncommitted, according to unofficial figures.

Wisconsin was also voting yesterday in a non-binding presidential preference "hearty contest" in which Mr Mondale and Mr Hart were said to be running neck and neck.

Dispute looms over Argentine debt

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

A NEW DISPUTE is looming between Argentina and its commercial bank creditors which could jeopardise efforts to reach a settlement on its \$43.8bn (£21bn) debt problems by the next quarterly deadline of June 30.

The dispute centres on Argentina's determination to renegotiate the terms of the 1982-83 rescheduling arrangements agreed by the former military regime.

Argentina has told its bankers it wants the rescheduling on the \$1.1bn bridging loan it received from the banks last year.

But the banks have warned that this may continue to prevent disbursement of the \$1bn balance of the \$1.5bn loan committed to Argentina as part of last year's package.

Argentina has been relying on this money to reduce its debt service arrears which are still about \$2bn, as well as to repay the \$750m outstanding on the \$1.1bn bridging loan it received from the banks last year.

In unusually strong language the committee of leading creditor banks that has been negotiating with Argentina has told St Bernardo Crispin, the Economy Minister, that the \$1.5bn credit would be in technical default if Argentina does not complete last year's rescheduling within the agreed time limit on terms acceptable to the banks.

Putting these agreements back into the melting pot could result in lengthy negotiations with banks even after an IMF agreement is reached and Bankers fear the conclusion may be delayed until after June 30, provoking another balance sheet crisis for U.S. banks as debt arrears mount again.

Argentina is to resume talks with leading banks in New York next Monday, but an immediate problem then will be how to handle a partial payment of \$350m due on the bridging loan on April 16.

U.S. believes Honduran links remain secure

BY ROBERT GRAHAM IN WASHINGTON



Gen Gustavo Alvarez, dismissed from his post as chief of the Honduran armed forces

THE ABRUPT removal over the weekend of General Gustavo Alvarez Martinez, chief of the Honduran armed forces, is unlikely to affect vital U.S. strategic links with the Central American state, according to a senior member of the Reagan Administration.

Mr Fred Ikle, Under-Secretary for Policy at the Pentagon, does not believe there will be any fundamental changes in U.S. relations with Honduras.

A new series of exercises codenamed "Granadero 1," involving nearly 900 U.S. engineers in Honduras, has gone ahead this week as planned.

Gen Alvarez, a staunch anti-Communist, was the main figure behind the build-up of the U.S. military presence in Honduras over the past 18 months.

He was dismissed from his post by President Roberto Suzzo Cordova and flown to Costa Rica over the weekend. All the other members of the joint chiefs of staff have now resigned.

Even though no replacements have been named and no explanation for the dismissals has been given, U.S. officials appear unruffled by this turn of events.

Mr Ikle is confident Honduras will continue to permit the U.S. to establish a network of airstrips, radar surveillance facilities and a regional military training centre at Puerto Castilla where units of the Salvadorean army are being trained.

Honduras has become the nerve centre of America's military presence in the region and is also the main base for the activities of the guerrillas seeking to overthrow the left-wing Sandinista regime in neighbouring Nicaragua.

Gen Alvarez was widely considered the strong man in Honduras. Analysts here say that a group of some 20 middle-ranking officers, angered by his increasing arrogance and abuse of power, decided to press for his removal.

There have also been allegations concerning Gen Alvarez's business dealings. He promoted an association of prominent private sector business interests with the military, the Association for the Progress of Honduras.

Gen Alvarez's dismissal has some ammunition to use against the critics of the Central American policy who believe U.S. involvement in the region is too closely linked with military regimes.

"His departure is a clear indication of a civilian-congressional government properly functioning," said Mr Ikle.

Brazil set to reduce oil import bill by 30%

By Andrew Whitley in Rio de Janeiro

BRAZIL'S oil import bill, for years the most critical constraint on its external balance of payments, is expected this year to be nearly 30 per cent down on last year's level, thanks to rising domestic production and lower consumption of oil products.

A significant landmark on the road to self-sufficiency, in oil products will be reached in the coming months when domestic production will exceed the level of imports for the first time.

Sr Shigeaki Ueki, president of Petrobras, the state-owned oil company, said on Monday that new lower estimates of Brazil's needs this year had reduced the anticipated oil bill to \$4.5bn (£2.6bn).

Last year Brazil imported crude oil worth \$6.5bn, down from a 1981 peak of \$10.6bn. Imports of crude this year were estimated by the Petrobras chief to be 450,000 to 460,000 barrels a day, about 10 per cent below the company's original calculations.

Oil company technicians are reasonably confident that Opec prices will remain stable, despite the Gulf conflict.

Brazilian domestic output is rising rapidly as the new production systems in the rich, offshore, Campos basin, near Rio de Janeiro, approach their planned full production.

By the end of the year, Sr Ueki said, Brazil should be producing 300,000 b/d. Investments in the Campos basin, according to Petrobras, have been the equivalent of \$8.7bn, in dollars and cruzeros.

Sr Ueki disclosed last month that Petrobras, the largest corporation in the southern hemisphere, would be responsible for exports worth at least \$3.7bn this year, 17 per cent of the national target.

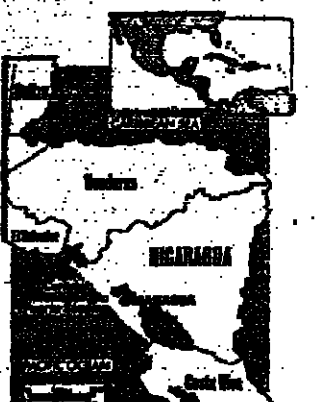
Strikes by metal workers in the important manufacturing districts of Sao Paulo state have halted all production at General Motors' vehicle assembly plant and severely disrupted output at Ford and Volkswagen, the two other leading vehicle manufacturers in Brazil.

ATTACK ON EXPORT TRADE

Ships escape serious damage in mined Nicaraguan waters

BY TIM COONE IN MANAGUA

CAPTAIN YAMAOKA was still visibly agitated some 12 hours after his cargo ship was struck by a mine in Nicaragua's port of Corinto last week. Leaping from his chair and throwing his arms in the air he made a mixture of Japanese, Spanish and English to describe the moment of impact.



but a decision will probably be taken in the coming week," he said.

The Nicaraguan Government is clearly uncertain how to handle the situation. On the one hand, it suspects U.S. involvement in the mining operation, which, if proved, would give the government more ammunition in its claims that the U.S. is using direct aggression against the Sandinista regime in Managua.

On the other hand, by giving too much publicity to the incident, the government could deter more ships from coming to Nicaragua at the height of the export season.

The mines being used so far are not very powerful, although they apparently have sophisticated detonation devices. According to many divers who inspected the damage to the ships, the mines mainly succeeded only in denting hulls.

One ship, the Panamanian-registered "Los Caribes" was slightly holed.

The aim of the attacks seems to be to create an air of uncertainty for foreign shippers serving Corinto. But less than 10 out of a total of 50 ships headed for Corinto in March turned away, so they have had only limited success.

The guerrilla attacks by rapid launch are also running into trouble. One launch was destroyed by a coastguard vessel last week and all the ports now carry new radar equipment, anti-aircraft guns and artillery.

Canada plans to tighten anti-trust legislation

BY BERNARD SIMON IN TORONTO

THE CANADIAN Government has published proposed amendments to anti-trust legislation that will significantly tighten official control of mergers and take-over while sanctioning co-operation among exporters.

In the long-awaited Bill to amend the Combines Investigation Act, the Government will for the first time be able to block proposed mergers, and all transactions creating a unit with assets or sales of more than C\$500m (£273m) will have to be cleared in advance.

The maximum fine for anti-trust violations will be doubled to C\$2m.

The Bill is the culmination of several years of consultation with business and other groups. But it is uncertain whether it will be passed during the current parliamentary session.

Its passage may also be affected if the opposition Conservative Party wins federal elections.

Mr Roy Phillips, president of the Canadian manufacturers' association, said yesterday that the proposals "should get general support in the business community."

Tabling the Bill in parliament, Mrs Judy Erola, the Minister of Consumer and Corporate Affairs, said that "our guiding principles are fairness and equity for consumers, small businesses and new businesses."

The civil courts will be able to unscramble complete mergers and disallow proposed ones. In coming to a decision, they will have to consider such factors as the impact of mergers on product innovation and the prospect of competition from imports.

The Bill extends anti-trust legislation for the first time to banks and to the country's 300-odd state-owned Crown (public sector) corporations which have extensive commercial operations in fields such as transportation, communications and energy.

EEC in fresh bid for greater access to Japan's markets

BY PAUL CHEERSRIGHT IN BRUSSELS

THE EUROPEAN Community's preoccupation with its worsening trade imbalance with Japan has led it to present the Tokyo Government with a detailed list of requests to facilitate access to the Japanese financial, industrial and consumer goods markets.

The list, which revises earlier requests and follows high-level official talks in Tokyo last month, is designed to draw attention to the practical measures the EEC considers necessary for filling out the political intentions expressed by Mr Yasuhiro Nakasone, the Japanese Prime Minister.

These intentions have centred on the willingness of Japan to import more manufactured goods.

The EEC reiterates the litany of its traditional demands for lower tariffs over a wide range of industrial and consumer goods and reiterates its concern about the restrictive effects of testing procedures.

But at the same time it devotes more attention to the theme of internationalising the yen in line with the suggestions made at last month's talks. This concentration is at least partially related to improving the opportunities for EEC finance groups in Japan.

"Continuing liberalisation of the Japanese money and capital markets is necessary," the EEC said. This could be achieved by increasing the availability of, and access to, yen financing instruments by liberalising interest rates, particularly on bank deposits.

European banks in Japan would be helped by improving the conditions for certificates of deposit, an increase in the ceiling for the Bank of Japan's rediscount facility, and permission for over-the-counter dealing in government securities.

Along more familiar lines, the general pattern of demand for tariff reductions is for cuts of about a half on processed foodstuffs and spirits. Where tariffs are already low — under about 10 per cent — as on electro-medical apparatus and leather covered chairs, the EEC demand is for a nil tariff.

Sonora aims for British investment

By Hugh O'Shaughnessy

BRITISH investment and technical expertise is being sought by the government of the Mexican state of Sonora in its drive to process its raw materials and take advantage of its proximity to the U.S. market.

A mission led by Dr Samuel Ocaña Garcia, the state governor, is visiting Manchester today, having staged a day-long seminar in London on Monday.

According to Sr Manuel Puelba, the state's secretary of industrial development, Sonora's importance as Mexico's biggest producer of copper and grapes and a major source of cattle, cotton and seafood, offers big opportunities for British investors in participation with local partners.

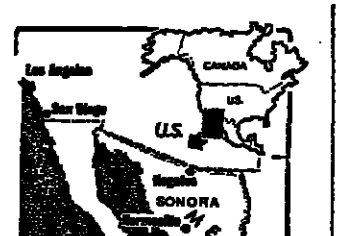
Several British companies are reported to be interested in the development of a yachting marina near the port of Guaymas where the Club Mediterraneo is just completing a new holiday centre.

Sr Puelba pointed to the fact that the Pacific coast of Sonora is the closest access to the sea for the U.S. state of Arizona whose inhabitants own 60,000 pleasure craft.

The Blue Circle cement group is also reported to be considering increasing its investments in the state.

The Ford Motor Company recently announced its plan to build a \$500m (£257m) plant to produce 130,000 cars a year in Sonora.

The Sonora mission, whose aim is to diversify foreign investment away from over-dependence on U.S. companies is accompanied by officials from the Banco de Mexico, the country's central bank, and the federal Secretariat of Trade.



Turkey takes cautiously to import freedoms

BY DAVID BARCHARD IN ANKARA

WHEN TURKEY relaxed import restrictions just before the New Year and cut subsidies for exporters, critics of the Government of Mr Turgut Ozal predicted trouble.

Three months later, with new consumer goods ranging from Danish blue cheese to Sinclair home computers and Japanese cars starting to appear in shop windows, Turkey's trade deficit is unexpectedly narrowing.

Imports were down by 8 per cent during the first two months of the year, while exports went up 30 per cent. Turke, for more than a century, unused to a relatively free import regime, seem to be testing their new freedom gingerly.

Though officials stress that it will take perhaps six to eight months before the outcome of the experiment can be properly assessed, the results so far are agreed to be strongly encouraging.

They have confounded those who expected a surge of imports on to the market of the kind experienced in Argentina during its essay in trade liberalisation.

"Imports are dropping because people don't need to rush to buy things when they come on the market," says Prof. Ekrem Pakdemirli, Under-Secretary for the Treasury and Foreign Trade, whom Mr Ozal has placed in command of the key areas of the economy.

Though a civil servant, Mr Pakdemirli is more powerful than most Cabinet Ministers. The new trade regime is identified with him in the public mind.

By the standards of most countries in the Organisation for Economic Co-operation and Development, the new liberalised trade arrangements are not very liberal. Imports are divided into the following categories:

● Those which may not be imported at all. There are about 600 of these, ranging from live swine to beer, carpets, calendars and antiques. Most are, however, low-technology goods already produced in Turkey. A few are luxuries still considered unacceptable.

Italian company wins power station orders

By James Bouton in Rome

ITALY'S state-owned manufacturer of generating sets, Aerimpianti, yesterday reported winning two major overseas orders worth a total of 1,660m (£25m).

The company, a subsidiary of the Genoa-based heavy engineering group Ansaldo, is to supply two diesel-electric power stations producing a total of 45 MW of electricity to Indonesia.

It is also to supply a diesel-electric power station producing 12 MW to Colombia, to be installed in the town of Leticia, close to Amazonia.

U.S. warns on high-tech sales

...BY PATRICK BLOOM IN VIENNA

THE CONTROL of technology transfers to the Soviet Union must be extended beyond the membership of those countries which are members of the Paris-based Co-ordinating Committee for Multilateral Export Controls (CoCom), Mr Olin Waters, the U.S. Deputy Trade Under-Secretary told a seminar on East-West Relations in Vienna.

His reference was understood to mean those non-CoCom countries such as Austria, Switzerland, Sweden, India and others with considerable trade ties with the Soviet Union.

He also warned that failing greater co-operation, the U.S. may have to withhold access to technology: "It will be necessary, in some cases, to draw the connection between access to controlled U.S. technology and the membership of friendly states in this area," he warned.

In a strong defence of U.S. perceptions and actions to stop advanced technologies reaching the East, Mr Wethington argued that the growing diversion of technology, miniaturisation and constant innovation was forcing the West to have a broader "multilateral" response.

"There is simply too much diffusion of technology. Semiconductors, to take one example, made in the some 40 countries throughout the world. This posed extremely difficult problems of control which could only be met by having arrangements extending beyond CoCom and including countries not heretofore given much attention."

The proposed revised version of the Export Administration Act extending the U.S. Government's extra-territorial reach had created much debate, and the U.S. administration had taken account of some of the objections put forward by its allies and the business lobby.

But there was no alternative. "The world is simply too dangerous... to avoid ensuring broad authority under U.S. law for the President in both foreign policy and the national security control area."

Swedish group shares £57m Saudit contract

By David Brown in Stockholm

SKANSKA Cementgjuteriet, the Nordic region's largest construction company, is sharing an SFR 640m (£57m) contract from the Saudi Arabian Ministry of Health to build a large turnkey medical facility in a 50-60 joint-venture with Societe Generale d'Enterprises Sain Rapt et Brice (SGE-SB) of France.

The contract, which includes all medical and non-medical equipment for 345 in-patients, separate outpatient services, and living/recreational facilities for hospital staff in Bishah, will take 30 months to complete.

Whereas last year, the Turkish lira alternated between periods of new or less stable parity against the dollar and suffered plunges, this year it has depreciated steadily—from Lira 288 to the dollar at the beginning of the year, to around TL 320 at the beginning of April—the equivalent of a 10 per cent devaluation.

This depreciation, expected to continue throughout the year, and tight credit policies, will probably do at least as much as the surcharge to damp down import demand and encourage some industrialists to throw their all into trying to sell their own products abroad.

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# Chemical industry plans expansion

BY CARLA RAPOPORT

BRITAIN'S chemical industry intends to increase its capital expenditure by more than 25 per cent by 1985, a reflection of the industry's improved fortunes.

A survey by the Chemical Industries Association (CIA), shows that the industry's capital expenditure is expected to increase to £925m this year from £800m in 1983. Capital expenditure is expected to reach £1bn by 1985.

Investment will be aimed at improving the productivity of older plants and continuing the industry's diversification into specialty chemicals as opposed to commodity petrochemicals. New projects will be concentrated in the £1m-£10m range, rather than the £100m-plus range of the 1970s.

Despite this improvement, the total fixed capital expenditure over the three year period between 1984 to 1986 of £2.9bn is nearly 40 per cent less in real terms than the peak achieved between 1978 and 1980.

Dr Peter Caudle, a CIA executive, yesterday pointed out that the new spending is being concentrated on short-term, high-technology projects. A number of CIA members, he said, are becoming concerned about the reduced range of process plant equipment available in Britain for these projects.

"We are seeing a general lack of innovation in process plant," he said.

The run down of stocks in the process plant sector has also meant that chemical investments have been held up by the lack of availability of a range of equipment.

The industry expects to reduce its capital spending markedly in 1985, to around £900m from £1bn in 1984. This reduction is anticipated as an expected slow down in demand for chemicals and the arrival of chemical imports from Middle East producers by mid-1985. "We do not have the feeling that we are on an

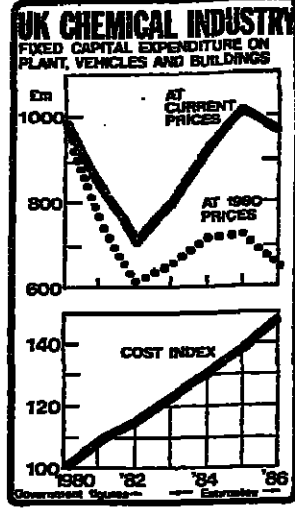
upward escalator," said Dr Caudle.

The CIA also stated yesterday that measures recently announced on changes in the regional grant structure, along with the phased reduction of capital allowances announced in the Budget, are likely to bring forward planned future expenditure, in the short term.

Cuts in regional grants would affect the chemical industry adversely, the CIA said, but the lack of a grant would not prevent a worthy project proceeding.

"Profits and cash flow are more important than grants," said Dr Caudle. "Cash will go into an investment if the market is aiming at it and the product is sufficiently specialised to provide higher margins."

The CIA refuted the charge that increased investment in specialty chemicals would result in overcapacity in these areas akin to those in the commodity petrochemical sector.



The new plant will be highly adaptable, able to switch to various products according to changes in the market place, CIA officials said.

# 'Arbitrary PAYE campaign' attacked

By Clive Welman

THE INLAND REVENUE is conducting "an arbitrary campaign" to subject the self-employed by Peter As You Earn, the National Federation of Self-Employed claims in a report published yesterday.

This has led to 107,000 workers mainly part-time examination markers, being reclassified as employees since 1979. It has also resulted in the imposition of a variety of heavy costs, particularly on small businesses, the federation claims.

The report cites two examples. Mr Ralph Jackson, its parliamentary officer, said yesterday: "This campaign by the Revenue goes against everything the Government has been doing to encourage smaller enterprises."

The report cites two examples where the Inland Revenue Special Offices "have conducted blanket blitzes on various sectors" since 1979. The Sheffield office sought to reclassify as employees musicians appearing in working men's clubs, while the Solihull office asked road hauliers to stop taking on casual drivers except through the PAYE system.

Other workers reclassified include examination markers, film technicians, journalists and seasonal farm workers. The federation believes that the recent decision to increase the number of Inland Revenue staff investigating tax evasion will result in "an even more active campaign."

The federation emphasises the cost to employers of reclassification. Small businesses, Mr Jackson said, face administrative costs which are five times as great per employee as those for large companies if they are obliged to deduct tax and National Insurance contributions for their staff.

Reclassification can also mean that a small business becomes subject to stricter health and safety rules and employment laws and has greater legal responsibility for the acts of those working for it.

The federation is demanding clear guidelines from the Government to tax collectors to "forestall any future harassment."

The report is to be followed up by more detailed study in three months.

The Inland Revenue confirmed yesterday that in recent years there had been "a concerted effort to classify taxpayers on the basis of their contracts of employment" in accordance with the rules laid down by parliament.

# Compensation call for neighbours of nuclear stations

BY DAVID FISHLICK, SCIENCE EDITOR

PEOPLE LIVING near nuclear installations should be compensated in some way, Mr John Collier, a senior engineer with the Central Electricity Generating Board, told a conference on energy technology in London yesterday.

"To put it bluntly, we have to recognise that public perception is not always ideological but strongly motivated by self-interest," he said.

Mr Collier left a top post with the UK Atomic Energy Authority last year to become director-general of the CEGB's generation development and construction division at Barnwood, Glos.

The benefits of a nuclear station or a nuclear waste repository were broadly distributed among the nation as a whole but the social costs and risks were carried by a small, localised minority, he said.

He proposed that the way to overcome what he called the Nimby syndrome "not in my back yard" was to provide compensation or insurance.

It could take such forms as a deduction in electricity prices for people living near nuclear installations, as the French Government had introduced with great success, though it had been opposed by Electricité de France initially.

In Britain people living near motorways already received compensation for the drop in

value of their property, he said. Alternatively, the public could be invited to participate in environmental and health monitoring programmes around nuclear installations.

"The important need is to be more and more creative in compensating people for the localised costs and in assuring people in relation to the low level of risks that occur," he told the conference on alternative energy sources at the Institution of Electrical Engineers.

Such actions were not costly and could be effective in allaying public concern.

The nuclear industry itself should abandon attempts to claim that its operations were fail-safe, Mr Collier said.

He believed it would be better to adopt a more defensive argument of defence in depth, accepting that mistakes could happen, "that we don't know everything about everything, that we could be more responsible."

In that sense, he said, the nuclear industry was not unlike any other industry.

Lord Avon, opening the conference, said "we salute the achievements of managers, engineers and all who work in the nationalised energy industries." The increased tendency shown by the Press to criticise these industries had been very largely misplaced, he said.

# Mine to be used for W. German N-waste

By David Fishlock, Science Editor

AN ABANDONED iron ore mine in Lower Saxony is to be used to store radio-active waste from West Germany's nuclear industry, British engineers were told last night.

The Federal German Government, which owns the mine through the state-owned company Salzgitter, has applied to local authorities for a licence to store low-activity wastes and radioactive parts from dismantled nuclear reactors in an abandoned ICI andyrite mine at Billingham in North-east England has met strong opposition locally, although the German nuclear industry is the most cost-effective solution to its waste disposal problem.

The Konrad mine at Salzgitter is expected to store more than 500,000 cu metres of waste and to serve the German nuclear industry for about 25 years, Dr Carsten Salander, a director of DWK, the German nuclear reprocessing company, told the British Nuclear Energy Society.

A widely spread population of many thousands lives above the spreading mine, which until two years ago was producing iron ore for the German shipbuilding industry.

Dr Salander, a former German diplomat in London, said DWK planned to spend about £100m developing Konrad as a nuclear waste repository.

DWK, owned by the German electricity companies, estimates that it must cater for the disposal of 9,200 tonnes of spent nuclear fuel and associated waste by the year 2000.

West Germany has 12 operating nuclear plants and nine more under construction, four of which are expected to come into service by 1984-5.

By the end of the century it expects to have 30,000 Mw of nuclear capacity operating.

Nearly 4,000 tonnes of spent nuclear fuel will be reprocessed in France and Britain, DWK plans to reprocess a further 5,000 tonnes using a highly automated plant claimed by Dr Salander to be an advance of the Thorp process already in use at Sellafield in Cumbria.

Two German regions, Bavaria and Lower Saxony, are competing to host this reprocessing project, expected to cost about DM 7bn (£1.75bn) to construct.

# Number of private housing starts falls

BY ANDREW TAYLOR

THE NUMBER of new homes started by private housebuilders has fallen during the first three months of this year, according to figures published yesterday by the Environment Department.

In the three months to the end of February private housing starts were 6 per cent lower than in the corresponding period a year ago.

The housing industry warned that the pace of new building was likely to slow this year

compared with 1983 when work was started on 167,400 private homes—the highest number for 10 years.

The National House Building Council says that the market has to absorb an increased number of new homes becoming available as a result of the upsurge in building since 1982.

The number of new private homes completed by builders becoming available for occupation during the three months

to the end of February for example was 10 per cent higher than in the previous three months and 20 per cent higher than in the corresponding period a year ago.

According to the Environment Department, 22,800 new private homes were started in January and February this year compared with 25,100 in the same two months in 1983. Completions rose from 19,900 to 24,300.

Public sector housing starts in January and February fell by 21 per cent to 7,200. The 6,200 completions in the two months was only slightly higher than in January and February last year.

According to the Environment Department 16,000 private and public sector houses and flats were started in February in Great Britain compared with 18,200 in the same month last year.

# Atomic energy authority board's 'faithful servant'

BY A SPECIAL CORRESPONDENT

THE UK Atomic Energy Authority had appeared at the Sizewell B inquiry to be a "faithful servant" of the Central Electricity Generating Board, a former research associate with the authority, claimed yesterday.

Dr Gordon Thompson, an Australian working in Cambridge, Massachusetts, was an associate staff member of the UKAEA's Culham laboratories in the early 1970s.

He told the inquiry that the UK nuclear industry and safety watch-dogs had in their evidence to the inquiry ignored important safety topics. These included risks of sabotage and acts of war, and the hazards involved in storing spent fuel rods on power-station sites.

Dr Thompson, a witness for the Town and County Planning Association, said the UKAEA and its dominant entity in the UK nuclear energy arena, yet it

had acted at the inquiry as a faithful servant of the CEGB. It shared the responsibilities of other official bodies over the deficiency of public information.

Dr Thompson said that in a Swiss study, underground siting of nuclear plants had been shown to be practical, both in engineering terms and in reducing safety risks.

At Sizewell, because of the nature of the soil and the high water-tables, underground siting could be achieved by building plant in a pit and covering it with earth.

Lord Silsoe, for the CEGB, said the board considered it totally impracticable to build Sizewell B underground. A hard rock site with a low water-table was most suitable but additional safety problems would be introduced by building in this way and access would always be difficult.

# More lost tax recovered by Revenue

Financial Times Reporter

THE Inland Revenue is recovering more lost taxes every year, says the Treasury. Last year the department's 2,485 specialised investigators recovered £344m in extra tax, penalties and interest. This is the equivalent of £138,000 per investigator.

Recovered was £250m in the previous year and £99.8m in 1979.

The figures were revealed this week in a parliamentary reply. Since 1979 the number of investigating staff and their productivity have increased substantially. In 1979 the 1,650 staff recovered £80,000 each.

The 1983 figure is not strictly comparable because it includes the time spent on investigations by staff with other duties.

The Treasury says the improvement is due to better management and training. Some increase, however, is due to inflation.

The so-called black economy is estimated to be worth 6 per cent to 8 per cent of the gross national product. It is thought to account for about £4bn a year in lost tax. Some fear it is growing.

Of the £344m recovered last year by the Revenue, 60 per cent was obtained by catching "moonlighters" and "ghosts"—people with unreported jobs. The Treasury could not, however, give a figure for the total revenue lost from this sort of tax avoidance.

The Revenue wants to increase its investigative staff further, in spite of a planned sharp cut in overall manning levels.

Revenue staff is to be cut by 7,000 in four years, from 69,850 this month to 62,800 in April 1988.

The investigative staff is to be strengthened by 1,500

# Consumer group to pursue battle with professions

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE Consumers Association is determined to continue its campaign to promote greater competition within professional bodies.

Mr David Tench, its legal officer, said in London: "Our campaign will go on until freedom to advertise is firmly established and, together with all other unnecessary restrictive practices, the prohibition on advertising is a thing of the past."

He gave a warning against underestimating the capacity of the professions to resist re-

form by every possible means. "Nobody can justify access to the Law Society of making a clean fight of its battle with the Consumers Association over the House Buyers Bill last autumn," he said.

The professional groups were determined, strong and set in their ways. It was the Consumers Association which had been chiefly responsible for stimulating the political action which, at long last, had unlocked the door to reform of the professions.

# Experiment will link up retail chain computers

BY ELAINE WILLIAMS

A PILOT project to computerise business transactions in the British retail industry is to be set up by the Article Numbering Association, the trade body responsible for date bar codes on supermarket products.

The trials will link computers run by large retail chains so that orders, invoices and messages can be transmitted electronically rather than sent through the post.

Six retailers and suppliers will be involved in the initial tests which start in July. The association hopes to offer a full service to its 2,000 members by

the end of the year. Members include groups like Unilever, Tesco, Waitrose, Boots and Sainsbury.

Baric, the computer services bureau jointly owned by International Computers and Barclays Bank will provide the service, which will run on two small computers. It won the contract against competition from 14 other bidders.

Each retailer has an electronic mailbox which allows users to receive and send messages by storing them in a network of computer stores.

# U.S. group wins Gatwick rail contract

By Michael Dorns, Aerospace Correspondent

AN £11m contract for a rapid transit system to the new passenger terminal at London's Gatwick Airport has been won by Westinghouse Construction International of the U.S.

The contract includes the provision of carriages, power rails, control systems and station doors for the unmanned rapid transit system. The system will connect the British Rail station at Gatwick and the main terminal with the new north terminal under construction.

It will be similar to the rapid transit system already linking the main terminal with the smaller satellite terminal opened last year.

The system will have two trains, each with three carriages, running on parallel elevated tracks. Each carriage will carry 60 passengers and baggage, and the system will be capable of transporting 3,900 passengers an hour each way.

The Westinghouse design has been used successfully for several years at Atlanta, Tampa, Miami, Seattle and Orlando (Florida) airports in the U.S. The system at Gatwick between the main and satellite terminals since last April has already carried more than 3m passengers.

# Entertainer aims to take the fear out of finance

BY TIM DICKSON

MR TERRY WOGAN, interviewer of the famous and early morning radio entertainer, is hoping to attract an important new audience.

Continuing a show business tradition firmly established by the comedy actor John Cleese, Mr Wogan envisages presenting as the star of a new series of video training films aimed at "taking the fear out of finance."

The series is called *It's Your Business to Know*.

Besides presenting and narrating the 17-part cartoon series, which covers a range of subjects from the elementary profit and loss and cashflow to the more specialised capital project evaluation and cross-border selling, Mr Wogan also has a

direct stake in the venture's success.

He is one of the four founders and a significant shareholder in Film Training Aides, a production company set up to make the films. The marketing of the series will be handled by Mr Wogan's own International Training Systems, part of the U.S.-based worldwide publishing empire.

"Show business changes so quickly it's madness to rely on it," Mr Wogan said yesterday. "The BBC could decide to discontinue my services at the end of the year but if you have a company it can continue even if you're running it from a hospital bed."

"When you have only got

your voice and face between you and the workforce, you have to make other arrangements."

Each of the 17 films consists of a fully animated colour film or video cassette supported by a trainer kit and trainee workbook.

Mr Trevor Campbell Davis, managing director of McGraw-Hill International Training Systems, said the series had a large potential market—people running their own businesses, company managers, supervisory staff and even employees.

"We recognise an urgent need for companies to provide financial training for their employees," he added.

Terry Wogan, wearing a business audience

New Issue April 4, 1984

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UK NEWS

Plan for Coin Street site development dropped

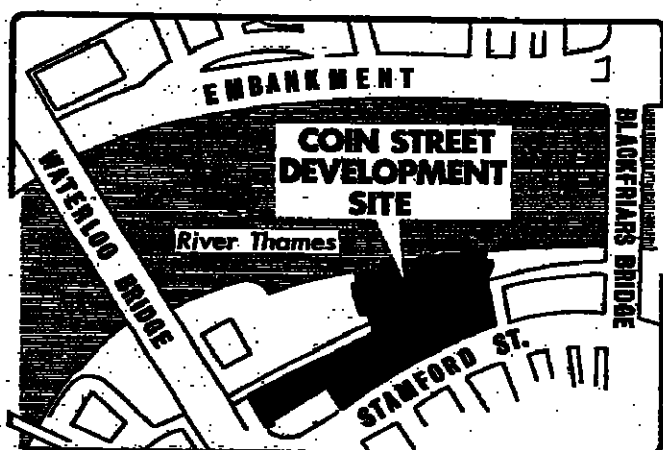
BY MICHAEL CASSELL, PROPERTY CORRESPONDENT

GREYCOAT Commercial Estates yesterday confirmed that it has abandoned plans for one of London's most ambitious development projects, between Blackfriars and Waterloo bridges on the south bank of the Thames.

Instead of developing a 1m sq ft mixed commercial and residential scheme on the 13-acre Coin Street site, the joint development company—owned by Greycoat City Offices and Commercial Properties—has sold its land interests to the Greater London Council for £2.7m.

Greycoat Commercial consultants about 10 acres of the riverside site, through a mix of leasehold and freehold interests. The price paid is thought to be nearly twice the market value, although it also reflects the GLC's release from a conditional commitment to sell its own site interests to the developers this year.

The council is pledging its full support for alternative proposals for the site, put forward by the Association of Waterloo Groups, representing local community interests. The outline plans, which involve 400 new homes, a park and some light industrial floorspace, were approved by the Department of the Environment in 1982, at the same time as the Greycoat Commercial proposals.



Last night, Greycoat Commercial said that, after five years of costly and complex planning, appeal procedures and litigation, prospects for the Coin Street development were still uncertain. It had "reluctantly accepted" that its interests would be best served by selling its land interests to the GLC. The council, which has opposed the Greycoat Commercial plans since they were first announced in 1981, hailed the decision as a victory for the local community. Mr George Nicholson, chairman of the GLC planning committee, said: "After a determined battle, the GLC deal with

Go-ahead for video conference network

By Guy de Jonquieres

BRITISH TELECOM and American Telephone and Telegraph have won U.S. government approval to start a video-conference service which will link business customers in London, New York and 13 other American cities.

The service, which will enable users to see as well as talk to each other, is due to start in the next few weeks. BT has not yet announced precise tariffs, but AT and T said it would cost about \$1,800 (£915) per half-hour in the U.S.

Transmission will be made between studios in city centres from 8 am to 8 pm New York time daily. But AT and T said that the service would not be available between 10 am and noon New York time, the peak time for transatlantic telephone calls, because of shortage of circuit capacity.

AT & T has been seeking official approval to start the service since September. Its initial proposal was rejected by the U.S. Federal Communications Commission. The commission's main objection was that AT & T planned to supply, as part of the service, digital compression equipment which greatly reduced the circuit capacity needed to transmit live video-conferences.

That would have breached the rules which prohibit AT & T from offering on its own network services which combine the transmission and compression of information. AT & T has now agreed not to supply the digital compression facilities itself.

Revaluation puts reserves down by 5 1/2%

By Max Wilkinson

GOLD and foreign currency reserves fell by \$1bn or 5 1/2 per cent in March, as a result of the annual revaluation, the Treasury announced yesterday.

The fall reflects a downward drift in the price of gold in the 12 months since the end of last year, as well as the rise in the value of the dollar, which reduced the worth of reserves in other currencies, measured in dollar terms.

At the old valuation, the reserves stood at \$17.72bn at the end of March, just slightly down from the February figure. But after revaluation the value was put at \$16.75bn (£12.96bn). About \$5.5bn of Britain's reserves are held in the form of gold.

Some \$400m of the fall in the value of the reserves is attributed to a reduction of the gold price, which fell 6 per cent during the period. Of the remaining \$900m fall, a substantial proportion is said to be the result of a depreciation of other currencies against the dollar. The Special Drawing Rights (the International Monetary Fund's reserve currency) and the European Currency Unit both form part of the UK's reserve assets.

BA cut-price tickets plan

By Michael Dome

Aerospace Correspondent BRITISH AIRWAYS is halving fares on many of its Super Shuttle routes between London (Heathrow) and Glasgow, Edinburgh and Manchester this summer, to encourage their use by holiday travellers.

The cut rates, available only on selected flights during the day and at weekends between April 16 and October 31, will be 55% return on the Glasgow and Edinburgh routes, and 64% return to Manchester.

Inland Revenue may crack down on schemes to avoid stamp duty

BY CLIVE WOLMAN

STAMP DUTY avoidance schemes which have saved companies engaged in corporate takeovers more than £30m in recent months face abolition by Inland Revenue moves to apply the principles of a recent court ruling.

The Inland Revenue has been advised by leading tax barrister that a House of Lords decision in February, which ruled out many forms of artificial tax avoidance, can be applied against stamp duty schemes.

It emerged yesterday that this advice formed the basis of an Inland Revenue statement on Budget day that a scheme to avoid stamp duty on the conveyance of a house or other real estate was not effective. If the advice was applied consistently, the Inland Revenue could attack retrospectively the stamp duty avoidance schemes which have become in-

creasingly popular in corporate takeovers. BAT Industries used one such scheme in a bid to save about £18m of stamp duty in its takeover of Eagle Star Holdings in February. Last summer BTR used a scheme to save itself about £14m in its takeover of Thomas Tilling.

One scheme, carried out last summer to avoid nearly £1m of stamp duty on the conveyance of a City of London office block, has in the past few weeks been attacked on the basis of the Lords ruling in the case of Furniss v Dawson.

An Inland Revenue official, however, said that the board of the Inland Revenue has not yet decided how the Furniss v Dawson case should be applied. Any official applying the case to stamp duty schemes was acting without central authority, she suggested.

"It would not be helpful to speculate on how the case might be applied. But it is not normal to apply such changes in the interpretation of the law retrospectively," she said.

The Inland Revenue may face judicial censure if it attacks only some forms of stamp duty avoidance schemes and not others.

Mr David Milne, a barrister and tax specialist, said, "You might say that the Revenue has a duty to attack all such schemes. It would be wrong for it to use its discretion to decide which ones to attack."

An Inland Revenue consultative document last year suggested that some corporate takeovers should be exempted from stamp duty—but not those where the bidder has bought out many shareholders, with cash. As BAT Industries and BTR did.

The crisp with the sharper flavour

By Our Consumer Affairs Correspondent

Hedgehog flavoured crisps were officially launched yesterday in spite of protests from animal lovers, trading standards officers and those who thought it was all a late April Fools' Day joke.

Benson's Crisps of Newport, Gwent, yesterday made the hedgehog - flavoured crisps available nationwide at a bargain price of 13p, carrying the slogan: "Please don't squash me."

A special promotion also promises to make a donation to the British Hedgehog Preservation Society on the receipt of 20 pack tokens.

The hedgehog-flavoured crisps were created as a joke about 18 months ago by publican Mr Phil Lewis and Mrs Di Lewis from Welshpool, Powys.

"We surprised our regulars one night by producing a bag of crisps with the word hedgehog stamped on it," says Di. The flavouring added to the crisps came from hedge root, herbs and hog (pork) fat.

The flavouring proved an instant success—"well worth crossing the road for," according to one pub regular—but they attracted opposition from animal lovers who believed real hedgehogs were being used as well as trading standards officers who felt the word hedgehog broke the Trades Description Act.

Mr and Mrs Lewis responded by taking their idea to a commercial food flavouring company who developed a synthetic taste as close as possible to that of cooked hedgehog. They then approached Benson Crisps to produce the favour in quantity.

Mr Graham Aaron, Benson's general sales manager, said yesterday: "At first I treated the whole thing with some scorn." But eventually he saw the marketing possibilities and commercial production went ahead culminating in yesterday's launch of national distribution.

Mr Aaron denied that other flavours were in the pipeline. "We have no plans to make mole or curried rat flavoured crisps or anything like that," he said.

Scargill puts key question to trustees

By Raymond Hughes and Tony Jackson

THREE National Coal Board trustees were asked the same "crucial question" by Mr Arthur Scargill in the High Court yesterday.

Could not the £3bn miners' pension fund continue to operate satisfactorily without implementation of the 1982 investment plan that has split the 10 trustees?

Mr Scargill said the 1980 investment strategy, allowing 15 per cent of the portfolio to be invested overseas and nearly 12 per cent in oil and gas, satisfied the requirement of prudent diversification.

Mr Hugh Jenkins, fund investment director, said it could continue under the 1980 plan but under constraints. There would be a serious lack of flexibility and investment opportunities would be lost.

Mr James Cowan, NCB deputy chairman and chairman of the joint investment sub-committee for the miners' fund and the NCB staff pension fund, said the 1980 plan did not meet his criteria for diversification.

The best professional advice was that to protect the fund's beneficiaries flexibility enabling more than 15 per cent overseas investment was needed.

The three were being cross-examined by Mr Scargill on the seventh day of the hearing in which the court is being asked to rule that trustees are in breach of duty to the fund in refusing to approve the 1982 plan.

Mr Cowan agreed he had favoured the fund selling its stake in Centre Video, on moral rather than commercial grounds, after the company became involved in video-nasties publicity, though Mr Jenkins had recommended retaining the holding.

Mr Jenkins said he decided to appoint Lazard Freres to advise the fund on a large U.S. property investment last December. A condition had been that Mr Ian McGregor, NCB chairman, a Lazard partner, would not benefit from the firm's involvement.

The hearing continues today.

Woolworth move to sell 34 stores angers shop union

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE WOOLWORTH stores chain is to sell another 34 of its high street shops in a bid to improve its trading operation. The decision, announced by the Union of Shop, Distributive and Allied Workers, the main shopworkers' union, to call for urgent "top level" talks.

Mr Terry Sullivan, a national officer of Udwau, said: "The union is most disturbed at the prospect of any further job losses and we will continue to look after the interests of our members in these stores."

Staff and trade union representatives were first told of the planned sales three weeks ago. They affect stores throughout the country.

Since the Woolworth chain was bought by a financial consortium in late 1982, the company has steadily sold off un-

wanted stores, and the total has fallen from over 1,000 to 930 at present.

Last month Mr John Beckett, Woolworth's chairman, said it was "inevitable that further stores will be sold." Announcing the company's improved financial results for the past year, he said that Woolworth was now "making tough decisions."

Mr Beckett pointed out that "some stores will not meet our retailing criteria—the wrong size or location—and others will not foreseeably meet the rigorous financial criteria we have set ourselves."

A union official claimed that the sales could cost about 1,000 jobs, although many of those made redundant could find employment with other retailers who acquire the Woolworth sites.

SE continues to delay Stanley Gibbons dealings

BY ALISON HOGAN

THE Stock Exchange was last night still withholding permission for dealings in the shares of stamp dealer Stanley Gibbons which were due to start on the Unlisted Securities Market two days ago.

The Stock Exchange Quotations Committee is investigating press reports on the business activities of Mr Clive Felgerbaum, chairman of Stanley Gibbons, in particular the sale of local issue stamps produced for off-shore territories including the islands of Staffa and Carr of Mann. Such stamps cannot be used within the UK postal service.

Brokers Simon & Coates had placed 2.5m ordinary shares of Stanley Gibbons with institutions. The placing arrangements are conditional on permission to deal being granted by Friday, April 6. If permission is withheld then the shares will return to the company.

The Quotations Department has to decide whether the prospectus contained sufficient information for the shares to be placed. If it feels material information was omitted it can either request additional information to be published or ask for the prospectus to be withdrawn and redrafted.

Crisis team for Liverpool

FINANCIAL TIMES REPORTER

A FOUR-MAN team of Labour councillors yesterday took over the financial reins of the bankruptcy-threatened City of Liverpool.

An emergency sub-committee was given powers to spend the city's money "only to the extent that such expenditure is essential for maintaining support for essential services."

Mr John Hamilton, the council leader, his deputy Mr Derek

Hatton, Mr Tony Byrne, finance chairman, and his deputy, Mr Frank Mills, will make up the committee.

The Labour group said yesterday it would call a new budget meeting on April 25, before the municipal elections. But the meeting, called to meet a legal obligation forced on the council by the Liberal and Tory groups, is expected to end in deadlock.

Move for self-regulation structure

BY JOHN MOORE, CITY CORRESPONDENT

ALL areas of investment activity through the establishment of self-regulatory agencies. The agencies, said Professor Gower, could be represented on the Council for the Securities Industry, which is fighting to become the City's main self-regulatory body.

Professor Gower envisaged that the council would act as a co-ordinating body between the Trade Department and the self-regulatory agencies.

In a submission to Mr Norman Tebbit, Secretary of State for Trade and Industry, the City Capital Markets Committee has urged modifications to the Gower proposals. "We suggest the Council for the Securities Industry be clearly identified as the central entity in a self-regulatory system of investor protection."

REPORT #1: How Standard & Poor's Analysts Measure International Credit Quality.

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Detailed analyses and the resulting ratings for a wide range of international issuers—corporations, sovereign governments, utilities, municipalities and supranational organizations—are made available regularly each quarter

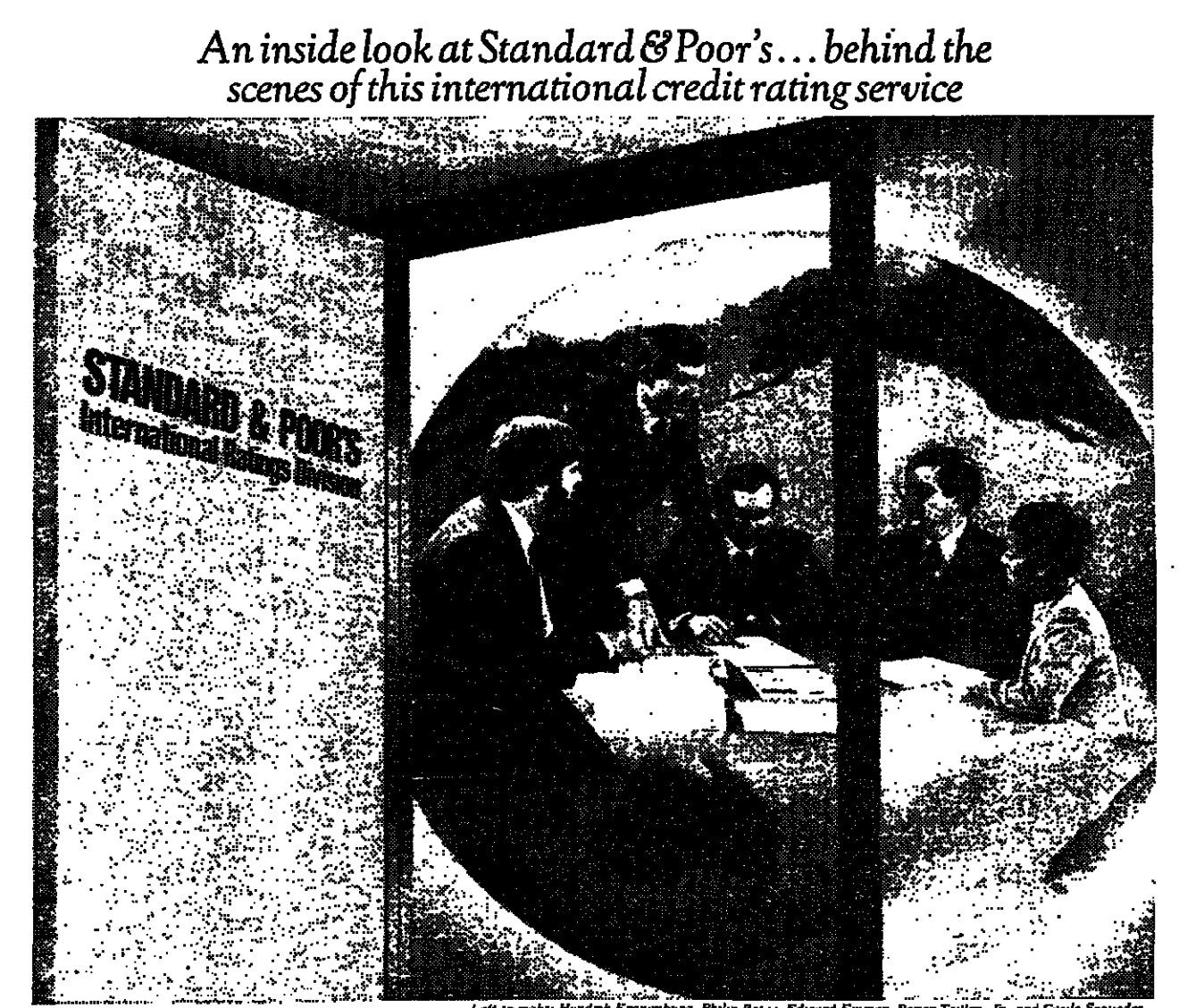
in Standard & Poor's CREDITWEEK INTERNATIONAL. Financial managers, bankers, investors and issuers turn to this exclusive source of S&P international ratings... tables of rating changes... calendar of current Eurobond financings and pertinent rating information... "CreditWatch" listing of companies and governments under special surveillance for potential rating changes... and an overview of relevant financial and economic developments.

For more information, including complimentary copies of CreditWeek International and CreditOverview International please write on your stationery or telex: International Finance Department, Dept. FT3, Standard & Poor's Corporation, 45 Boulevard Bischoffsheim, 1000 Brussels, Belgium; Telex 61732.

Standard & Poor's Corporation

CAPITAL MARKETS SUBMISSION Move for self-regulation structure

AN IMMEDIATE start should be made on the creation of a self-regulatory structure to protect investors, the City Capital Markets Committee urged yesterday. The committee is one of the specialist groups formed at the initiative of the Bank of England to "act as a focal point within the City for views concerning current issues and future developments." It is composed of bankers, lawyers, members of the Stock Exchange and fund managers. The committee was responding yesterday to recommendations by Professor Gower, the Department of Trade and the Department of Industry, the industry research adviser on a company law, contained in a report published in January. Professor Gower's report contained wide-ranging proposals for overhaul of the regulation of Britain's financial community, including sweeping new powers for the Trade Department would super-



Left to right: Hendrik Krausberg, Philip Bates, Edward Emmer, Roger Taiton, Jr., and Cecile Saavedra.



UK NEWS

Abbey National reports 0.5% house prices fall

BY ANDREW TAYLOR

HOUSE PRICES fell 0.5 per cent on average in the first three months of this year compared with the final quarter of last year, according to Abbey National, Britain's second biggest building society.

Abbey's figures conflict with a survey by Nationwide, the country's third largest society, which last week reported that prices rose 3.5 per cent in the first quarter of this year.

However, the societies agree that house prices are likely to push ahead during the spring, traditionally the busiest sales period of the year.

Abbey National said yesterday it had been surprised at the findings of its first quarter survey, particularly after the Nationwide report.

The figures, which have been distorted by the fact that Abbey, unlike Nationwide, charges more interest on larger loans, Abbey suggested that Nationwide's figures might have been influenced by sharper price rises for more expensive properties, particularly in the South-east.

Abbey's own figures showed that in the South-east and East Anglia prices had risen 2 and 2.8 per cent respectively since the fourth quarter of last year.

House price movements had been calculated from purchases made as a result of 51,000 loans

Table with columns: Region, Average price (£), % change in average price since 4th qtr. 1983, % change in average price since 1st qtr. 1983, Average income of borrowers (£)

HOUSE PRICES—FIRST QUARTER 1984

Greater London 41,788 -4.7 +9.2 10,894
South-east 37,238 +2.0 +12.4 10,259
South-west 30,141 -0.7 +7.7 8,947
East Anglia 27,217 +2.8 +12.8 8,598

East Midlands 22,491 +0.6 +6.1 8,841
West Midlands 24,271 -2.4 +6.1 8,170
Wales 23,133 +0.1 +12.0 8,032
York & Humberside 22,582 -2.4 +5.6 8,284

North-west 24,239 -1.1 +7.2 8,461
North 23,172 -1.5 +5.0 8,496
Scotland 28,823 +0.5 +6.6 9,853
Northern Ireland 23,479 -2.4 +8.0 7,845
UK 29,182 -0.5 +8.8 9,114

Source: Abbey National

Redemption Notice

City of Oslo (Norway)

9% Sinking Fund External Loan Bonds due May 1, 1985

NOTICE IS HEREBY GIVEN, pursuant to Fiscal Agency Agreement dated as of May 1, 1970 under which the above described Bonds were issued, that Citibank, N.A., Fiscal Agent, has selected by lot for redemption on May 1, 1984 through the operation of the Sinking Fund, \$1,855,000 principal amount of said Bonds at the Sinking Fund redemption price of 100% of the principal amount thereof, together with accrued interest to the date fixed for redemption.

The serial numbers of the Bonds selected by lot for redemption are as follows:

Large table of bond serial numbers for redemption, organized in columns.

On May 1, 1984 there will become due and payable upon each Bond selected for redemption the said redemption price, together with interest accrued to the date fixed for redemption.

Payment of the redemption price of the Bonds to be redeemed will be made in such coin or currency of the United States of America as the time of payment is a legal tender for the payment of public and private debts thereon, upon presentation and surrender of said Bonds with all coupons appertaining thereto maturing after the date fixed for redemption, at the Corporate Trust Office of Citibank, N.A., Municipal Bond Processing Window, 20 Exchange Place, 16th Floor, New York, N.Y. 10043 and subject to applicable laws and regulations, at the main offices of Citibank, N.A., in Amsterdam, Brussels, Frankfurt (Main), London, Milan and Paris. Payment at the offices of Citibank, N.A. in Europe referred to above will be made by check drawn upon a bank in New York City or by a transfer to a dollar account maintained by the payee with a bank in New York City.

On and after the date fixed for redemption interest on said Bonds will cease to accrue. Coupons due May 1, 1984 should be detached from the Bonds and presented for payment in the usual manner.

For the CITY OF OSLO (NORWAY) CITIBANK, N.A. as Fiscal Agent

UK NEWS-LABOUR

Scargill says miners involved in class war

MR ARTHUR SCARGILL said in an interview published in Moscow yesterday Britain's present pit strike had unleashed a class war against the country's rulers.

The miners' leader told the Soviet trade union daily Trud (labour) that the strike had gone beyond the basic issues of pit closures and pay and was a fight for the basic principles and rights of all working-class people.

Workers see and know that businessmen, stockbrokers and Press barons easily spend more on a bottle of wine than a pensioner gets to live on in a week, he said.

He said coal industry chiefs and the Conservative Government had already shown they were frightened to apply anti-picketing laws because they knew the miners would quickly be supported by 4m unemployed, and police would be powerless.

The Soviet press has generally treated the strike as a battle by exploited workers against a cruel Government, but the Trud article also explained to readers yesterday that it was cheaper for Britain to import coal than produce its own.

References to Mr Scargill in the official media have been relatively rare in the past and some Western diplomats believe the Kremlin fears comparison with the Soviet support for him could damage his standing in Britain.

Mr Scargill, president of the National Union of Mine-workers, said all workers and unemployed should now support the miners' cause because it had become a battle to support their own rights against suppression and exploitation by the ruling class.

Several factors may help push house prices up this spring. Demand traditionally increases at this time of year and sales prospects will have been helped by the recent cut in building society interest rates and the stamp duty reduction announced in last month's Budget.

Village that survived pit closure

David Goodhart on the struggle against decline at Langwith

WHEN the pit closed in 1978 it was widely assumed that the North Derbyshire village of Langwith would become a ghost community within two years.

About 100 of the 800 miners took early retirement and half of the rest moved home to be closer to the nearby transfer pits at Markham, Workshop and Shirebrook.

Langwith was a clear candidate for the kind of "destruction" the National Union of Mineworkers sees as the inevitable result of closure. For over 100 years it had produced coal (and nothing else) and in the process had given birth to one of the most tightly-knit villages in Derbyshire.

Fertile ground for the creation of what Mr Scargill, NUM president, calls "industrial gypsies."

The population of 5,000 employed one of the finest bowling greens in the country, a top quality band, football, cricket and tennis teams featuring in all the local leagues; the largest Co-op dairy in North Derbyshire—and countless other visible and invisible signs of community health.

What have they got now? A bloody community centre—got most of a community?—and one local NUM official. His view is echoed by the Coal Board, the County Council and the local police chiefs.

The inhabitants of Langwith themselves do not, unsurprisingly, identify with the image of ghost town zombies. Like a proud old miner struggling against physical decline the village is fighting a rearguard action for its identity for the time being to be winning.

Take Mr Goff Briggs, a 62-year-old former official of the NUM's white-collar section who took early retirement when the pit closed. He said: "Of course it's not like it was. But after the first couple of years—which were pretty grim—almost all the miners that moved out have come back to set up home here again."

Mr Briggs is entertainment secretary at the miners' institute across the road from the old pit. "This used to be a real centre—a few years ago I paid

There are now only five shops left in the village compared with twice that number before the closure.

Marti Caine £10 for her first booking. Most of the working miners now have a more split social life revolving around the clubs in the villages they work and Langwith itself.

The institute has survived as have two other pubs and a club in the village. But that probably says more about miners' drinking habits than the economic state of the village.

There are now only five shops left in the village compared with twice that number before the closure.

The spirit of reconstruction is best expressed by a plucky Mrs W. Hyatt, a former miner and now a Labour member of Bolsover District Council. He says the village was hit by dereliction but that has been stemmed by a growth in home ownership.

All the houses and land in the village used to be owned by the Coal Board but after the closure they sold at knock-down prices half to the district council and the other half to private buyers in Northumberland and Durham Housing Trust.

Some miners did well out of buying their own houses for a few hundred pounds and then reselling them a year or two later for up to £10,000.

The dereliction stopped when Northumberland moved in. What we really need now is new industry, said Mr Hyatt. Apart from a small garage—E and E Motors—which took over the old pithead baths nothing new has come in and isn't likely to in the near future.

The county council has had enough problems attracting industry to the new industrial estates around Alfreton in the

Open cast mining continues but supplies are held up

AN official for the NCB said that transport workers are refusing to deliver coal from all but a handful of open cast sites in reaching customers, writes Andrew Farrer.

There are about 55 open cast coal sites in Britain producing around 14.5m tonnes of coal a year and generating an operating profit for the National Coal Board of £195m in 1982-83. The industry is operating with a loss of £10m from all mining activities which produced 120.9m tonnes of coal in 1982-83.

Open cast mining on the basis started in Britain in 1942 to boost wartime coal production. The industry as present is run by around two dozen contractors who operate sites on behalf of the National Coal Board.

Open cast mining since the war has mostly been conducted by civil engineering contractors who possess the earth moving equipment suitable for this type of operation. Companies involved in open cast mining include Wimpey, ABC, Norwest, Heston, Taylor Woodrow, Derek Crouch and Burnett and Hallamshire.

A number of open cast sites are in the Midlands, others are situated in Scotland, Northumberland and Durham, Cumbria, Yorkshire and South Wales.

Open cast mines provide prime coking coal and anthracite which is in short supply from deep mines in Britain.

More than 50 per cent of coal from open cast sites is used for generating electricity. The NCB's Plan for Coal following the 1973 oil crisis established a target of 15m tonnes a year for open cast production. The Flowers Commission on Energy and the Environment last year recommended environmental grounds that this target should not be exceeded.

The NCB has fully proved open cast reserves of 90m tonnes and has partly proved a further 200m tonnes.

AUEW rule complaint expected

By David Goodhart, Labour Staff

LEFT-WINGERS in the Amalgamated Union of Engineering Workers are expected to complain that the union's rules have been breached by Sir John Boyd, its former general secretary.

Sir John has written to some shop stewards at an ICI plant in the union's No 2 region asking them to vote for Mr Gerry Russell, the sitting executive member for the region.

Mr Russell faces a challenge for his seat from Mr Len Brindle, Preston district secretary, a left-winger.

The left believes Sir John's intervention is evidence of right-wing fears the seat could be lost. Voting ended last week. The result will be announced in a fortnight.

Process workers in chemicals industry offered 4.7% rise

BY OUR LABOUR STAFF

CHEMICALS employers yesterday offered a pay rise of 4.7 per cent for 400 process workers in the industry.

The offer comprises 10p on the hourly rate plus 3p consolidation, making an hourly rate of 22.4p and a basic wage of £55.12 for a 39-hour week. Settlement date is May 8.

Mr Kenneth Hack, industrial relations director of the Chemical Industries Association, said the offer represented what the industry could afford. Although there had been an upturn in activity, employers remained cautious about the strength of the recovery.

British Rail yesterday told unions again that there would be no question of a pay increase before the due date in order to meet the current 4 per cent offer will have to be raised.

Leaders of the Civil Service unions met yesterday to consider the report of the Office of Manpower Economics on white-collar pay settlements in the private sector. The report, designed to "inform" the

Staff cuts 'hit Customs services'

BY DAVID BRINDLE, Labour Staff

THE UNION representing executive grade staff in Customs and Excise yesterday claimed that because of job cuts and increasing workloads UK customs controls were "no longer effective."

The Society of Civil and Public Servants, which has submitted a claim for the creation of 500 extra posts in the department, said its members could no longer cope with the increasing amount of smuggled hard drugs and other contraband.

Tony Lewis, secretary of the customs and excise group of the SCPS, said: "The blunt truth is that the department has lost control of the situation and we are now struggling with a position where this country is an open house for drugs."

The union maintains that the number of Customs officers has fallen from 9,000 in 1960 since 1979. Over the same period, it says, there has been a 400 per cent increase in heroin smuggling reflected by a 50 per cent fall in the street price of the drug.

In a report drawn up in support of the staffing claim, the union estimates that as few as one passenger in every 400 is stopped and questioned at peak times at the port of Dover and at London's Heathrow Airport.

Mr Lewis said there were only two officers responsible for 150 miles of coastline in the Liverpool area, from Fleetwood to Holyhead. At night, there was only one officer responsible for the whole of Devon and Cornwall.

Union switches party fund after complaint over aid

BY PHILIP BASSETT, LABOUR CORRESPONDENT

LABOUR'S potential financial support from the trade unions has suffered another blow with a decision by the Transport and General Workers' Union to renege on its £100,000 aid to the party's London headquarters.

The union's general executive committee has decided to pay back £200,000 from its political fund to the party.

The decision follows a complaint made to Mr Bob Renfrey, the Government's Certification Officer, by a Peterborough bus conductor who has been TGWU member for 18 years. He is also an active supporter of the Right-wing Freedom Association.

Mr Renfrey complained that the union's action was in breach of Section 3(2) of the 1913 Trade Union Act. It follows

TUC dodges film artistes expulsion row

BY OUR LABOUR STAFF

THE TUC's Independent Review Committee yesterday decided not to consider the long-running row over expulsions from the 1,500-strong Film Artistes' Association—the union over pay in relation to that of junior and middle managers.

Two members of the union Mr Joe Gibson and Mr Ronnie Alden claim they have been suspended from membership for over 12 months for making allegations about the conduct of Mr Sean Brammigan, the general secretary, on BBC radio.

The Review Committee decided not to look into the case because Mr Gibson has a case against Mr Brammigan coming up in court on April 12. Mr Alden has also taken the general secretary to court over his expulsion.

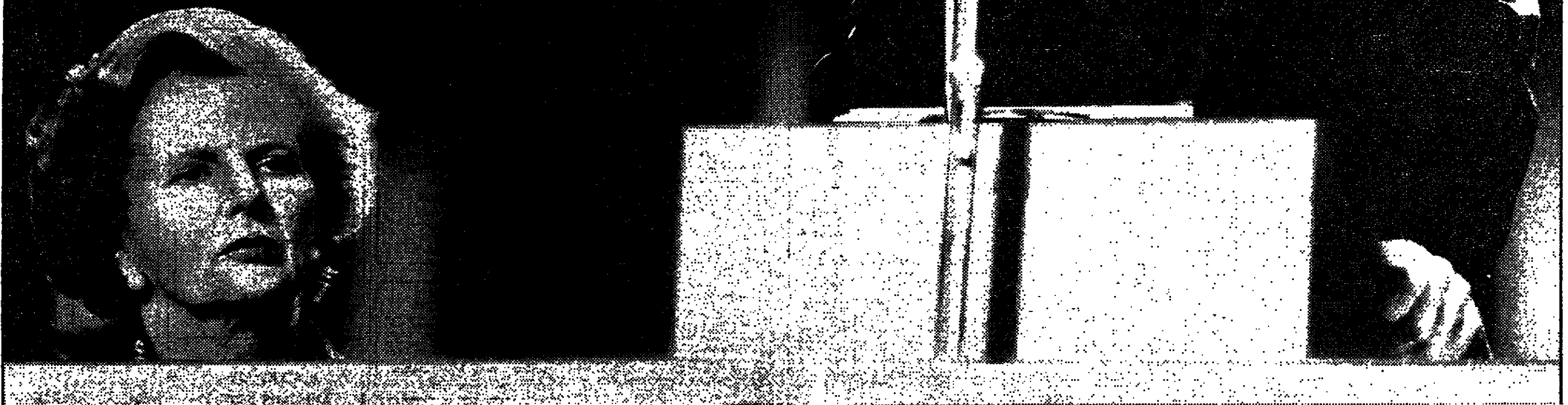
One allegation is that Mr Brammigan is past the retiring age for a general secretary.

Smuggling of tobacco to avoid payment of duty is thought by the Government to cost the exchequer £100m a year from gold smuggled into the UK to evade payment of VAT.

Smuggling of tobacco to avoid payment of duty is thought by the Government to cost the exchequer £100m a year from gold smuggled into the UK to evade payment of VAT.



"I am a Tory, and I have been brought up as a Tory, and I believe that the burden of proof is upon the man who advocates change, and if he does not satisfy that burden of proof then change should not be made." PATRICK JENKIN, CONSERVATIVE PARTY CONFERENCE, 10 OCTOBER 1983.



# SHOULDN'T MINISTERS PRACTISE WHAT THEY PREACH?

As Environment Secretary Patrick Jenkin tries to force through his proposed abolition of the metropolitan county councils, he seems to have forgotten the statement that he made at last year's Conservative Party Conference.

The fact is that the Government hasn't even attempted to prove the case for dismantling the metropolitan county councils.

Its White Paper, "Streamlining the Cities" is the blueprint for abolition. The architect is Mr Jenkin, who has not produced a shred of evidence, nor a single fact to support his proposals.

Originally, his main argument was that the metropolitan county councils were "a wasteful and unnecessary tier of government" which should be abolished as quickly as possible.

Mr Jenkin claimed that the abolition plans were "the most carefully thought out part of the Government's manifesto," and he was confident enough to predict "savings of up to £120 million a year."

However, the Minister's subsequent statements would indicate that the Government's whole thinking on abolition has been grossly inadequate.

Initially he promised: "If we don't achieve substantial savings when this exercise is completed, I shall have failed." (October 1983).

Then in November of the same year he claimed: "I do consider that savings of upwards of £100 million annually could be made, but that is no more than a broad estimate." (November 1983).

Five days later he announced: "I am beginning to recognise my wisdom in not plucking figures out

of the air, because had I done so I might have underestimated the savings that could be achieved." (November 1983).

He also said: "Savings will depend entirely on final, detailed decisions" of the successor authorities. (November 1983).

(One does wonder how he arrived at this conclusion when it is he who would control the budgets of the new joint boards which would inherit most of the metropolitan county councils' current expenditure).

Completing his shift of ground, the Minister declared: "Expenditure issues are not central to the case for abolition." (December 1983).

## FLYING IN THE FACE OF FACT.

The truth, of course, is that abolition would cost, not save, the ratepayers' money.

Coopers and Lybrand Associates is a top independent management and financial consultancy (often used by the Government itself). They pronounced the case for change both "overstated and misleading." They also concluded that: "There are unlikely to be any net savings as a result of the Government's proposed changes, and there could be significant extra costs."

Surprisingly, Mr Jenkin claimed that their report supported his views, although Coopers and Lybrand made it clear that the transitional cost of re-organisation could be as high as £240 million. Which would mean ratepayers having to find up to £61 million more every year to pay for exactly the same services.

But it isn't just the financial arguments that are ringing in Mr Jenkin's ears. The Government has received responses from some 3,000 third parties, and criticism has come from groups of all political persuasions.

From commerce and industry, professional bodies, academic institutions and individuals.

Respondents have expressed major concern about the inevitable inefficiency of Mr Jenkin's proposed new local government structure, which they feel would quickly lead to a reduction in the levels and quality of services, as well as an increase in costs for providing them. Not to mention the elimination of direct accountability for these services.

Even those who have expressed some support for re-organisation, have warned that this further major upheaval should only be contemplated if there is a certainty of significant savings to the ratepayers.

In fact, it does appear that the majority say Mr Jenkin's proposals are wrong, either in whole or in part. Hardly surprising therefore, that the Minister has been reluctant to make public the views so widely expressed.

The metropolitan county councils do not claim that the present local government structure should be above change.

What they do claim however, is the right to a fair hearing, through a full and independent inquiry, to determine what changes might be beneficial.

How can Mr Jenkin disagree, when he believes that "the burden of proof is upon the man who advocates change."

THE METROPOLITAN COUNTY COUNCILS OF GREATER MANCHESTER, MERSEYSIDE, SOUTH YORKSHIRE, TYNE AND WEAR, WEST MIDLANDS AND WEST YORKSHIRE.

14 APPOINTMENTS Promotions at Beecham Group

Mr J. F. K. Hunter, Dr K. R. L. Stansford, and Mr V. J. Steel, have been appointed directors of BEECHAM GROUP.

Mr Richard Lake will be joining the partnership of RAPHAEL, ZORN, stockbrokers, on April 10.

The DECLAN KELLY GROUP has appointed three non-executive directors to the main board.

Mr David Percy Nash, assistant treasurer of Imperial Chemical Industries has been elected to the board of TOXIDE GROUP.

Mr Frank Stimpson has been appointed director of finance of EAST MIDLANDS ELECTRICITY.

Dr H. Marshall Small has been appointed managing director of MACFARLAN SMITH, Edinburgh.

Mr David Owen has been appointed managing director of TAYLOR NELSON MEDICAL, a medical market research company.

Mr Finn Arnesen has been appointed a general manager of PK CHRISTIANIA BANK (UK).

Mr F. G. Bennie has been appointed a non-executive director of HIGGS AND HILL. He will also be a non-executive director of Higgs and Hill Property Holdings.

GAMBICA, the association for the instrument industry, control automation industry in the UK, has appointed Mr V. (John) Treachard, agency director, Babcock-Bristol, as chairman of the GAMBICA commercial group.

CEMENTATION INTERNATIONAL has appointed Mr Jarek Bielous to its main board as technical services director.

Mr Frank Nelson has joined WILTSHIER SOUTH EAST as finance director. He was with Cooper and Lybrand Associates.

Mr Brian Hamill, export/import trading manager, has been appointed to the board of CHEF FOODS as trading director.

Mr Stephen Mawditt has been appointed managing director SENIOR MANAGEMENT INTERNATIONAL.

Mr Eric B. Colwell has been appointed chairman of the VICTORIA WINE COMPANY, succeeding Mr Michael Jackman.

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# TECHNOLOGY

EDITED BY ALAN CANE

## SWEDEN RUNS MAJOR PROJECTS IN HEAT STORAGE

# Caves of heat for winter warmth

BY MARK NEWMAN

WORK IS about to start on one of the world's largest energy-saving projects — a 3m cubic metre heat store built in the high latitudes of Sweden. There water heated by solar energy systems during summer months and by industrial waste heat will be retained for use in winter.

Designed jointly by the Swedish Building Research Council and Sweden's State Power Board, the SKR 32m project will consist essentially of a natural underground aquifer into which summer-heated lake water will be injected and stored until the heat is required for heating buildings. It will then be recovered and raise temperatures sufficient for building heating. The project represents the first of many planned, the State Power Board calculating that Sweden has about 30 other abandoned mines available which are suitable for use as similar heat stores.

Central Sweden also pays heat to two other large scale heat store projects, both of which have been carved out of the solid crystalline rock of the area. At Lyckebo near Uppsala, 100,000 cubic metres of rock — enough to fill a third of the QE II or cover a football pitch to a height of 20 metres — has been excavated to form an underground rock cavern and, at Avesta, a smaller, 15,000 cubic metre capacity cavern has been constructed. The larger of the two was built at a cost of SKr 40m and has 15 per cent of the hot water it contains heated by a 5,000 square metre area of solar collectors during summer months, the remainder being heated electrically.

Heat from the stores is recovered during winter months

using heat pumps although, in some cases, these are unnecessary since rock caverns, according to the Swedish State Power Board, can retain water at temperatures up to 100°C.

Further north, at Lulea, another 100,000 cubic metre capacity heat store experiment is being conducted, this time in the form of a series of individual wells sunk into rock to a depth of 150 metres and filled with water heated by waste industrial heat. The heat stored in this way is again extracted using heat pumps when local buildings require heat in winter.

A similar heat store trial is under way near Gothenburg on Sweden's west coast although, in this case, the heat store material is clay instead of solid rock. Researchers are looking closely at this trial to discover whether the heating of the clay produces any major geotechnical changes during heating, this type of heat store could prove one of the most cost-effective systems, second only to the aquifer concept.

Multiple well heat stores in clay and rock cost in the region of SKr 0.7-1.3 per kilowatt hour required, rising to SKr 1.1-2.1 in the case of excavated rock caverns. This produces energy costs in the range of 3-10 ore/kWh, which, says the State Power Board makes ground heat stores "extremely economically viable."

With such favourable cost estimates clearly a prime consideration, the Swedish government has sanctioned a major subterranean heat store construction programme with the aim of making large amounts of

summer and industrial waste heat available for heating during the country's long, bitter winters.

Taken to its limits of potential, the Swedish State Power Board calculates large-scale heat stores could supply about 15 terawatt hours of heat per year — about 10 per cent of the country's total building heating requirement — mostly operating with heat pumps to boost low and medium temperature water held in store to temperatures suitable for district heating networks.

It is calculated that Sweden already has about 40,000 heat pumps installed — mainly for small-scale domestic applications — at least 25 of which are for large-scale heating projects. The largest single system currently



Summer warmed lake water provides heating through Sweden's winters

operating is of 10 megawatt capacity although the National Energy Administration plans in the near future to install a number of individual units capable of supplying 150 megawatts of heat to Stockholm's district heating network. These heat pumps will upgrade seawater temperatures to about 70°C for use in the network.

Estimates from the Swedish Building Research Council indicate that heat pumps have become so attractive in the country that 10,000 to 12,000 units a year are expected to be produced and installed in the mid-1980s and that Sweden is set to become a major exporter of the technology to the rest of the world over the coming decade.

## GOVERNMENT-FUNDED OFFICE AUTOMATION PROJECTS END

# Electronic office meets with qualified success

LEICESTERSHIRE policemen tried running their office diaries on an electronic system designed for dentists. Besides the chief constable being hesitant to be known as a tooth puller, the experiment was abandoned because it did not work.

This is one of the experiences told to a London conference on the government-funded office automation pilot studies, which ended last week.

Leicestershire Constabulary is one of 21 public sector organisations chosen over two years ago to act as guinea-pigs in the £5m government programme to

promote office automation and help develop competitive domestic suppliers of integrated office systems.

Each pilot was planned by consultants from the Computing Services Association who helped the Department of Trade and Industry (DTI) choose the organisations. They included The Cabinet Office supplied by Xionics, BBC Breakfast TV (Hewlett Packard), Cambridgeshire County Council (IBM UK), Wales Gas (Logica VTS) and the Greater London Council (Bank Xerox).

The DTI could spend up to

£250,000 on each system and the organisation was obligated to use it for two years. Many users had never had any experience of computers. Leicestershire police used mainly manual typewriters and most of the civil servants in the Cabinet Office experiment had academic backgrounds, like classical history and anthropology. The conference was the first opportunity for 10 organisations to publicly make judgments on the pilots.

Most users warmed to the technology. While they did not want to draw general conclusions from what are quite specific experiments, the majority felt that the experiments were a success and no one wanted their systems removed. Some pilots have been more successful than others but only two — Brighton Health Authority and the IT division of the DTI — have been noticeably slow to show results. Manufacturers have benefited. They were allowed to spend up to 25 per cent of the pilot's cost on research and development. Where the trials have proved successful some organisations have ordered more

equipment, as in the case of British Rail Engineering who are spending a further £240,000 with their supplier, Information Technology Limited.

The pilots are being evaluated by the Economist Intelligence Unit who also organised the conference. A second conference will be held in London on October 10 and 11. (Telephone Christine Palmer: 01-493 6711.) The DTI is issuing short bulletins on the pilots. (Telephone the DTI on 01-213 4518/4491 for further information.)

PETER KNIGHT

## BANKING COMMUNICATIONS

# Telex room falls victim to integration

BY ALAN CANE

THE TELEX ROOM has become the first victim of the banks' demands for greater speed and efficiency in telecommunications. The SWIFT interface device or SID, the special computer which makes it possible for the banks to send and receive messages from SWIFT, the worldwide interbank secure messaging network, is running it a close second.

And while most banks have yet to install a CEAPS terminal giving them the ability to interface with the big clearing (or settlement) banks to take advantage of electronic same-day clearing, already this device is being rendered obsolete.

What is driving all these sophisticated banking terminals to the knacker's yard is the emergence of a new concept in the banking world — integrated communications, essentially automated message switching with extra and highly specialised capabilities.

Why should banks need such a system? First of all, rationalisation of the unduly proliferation of terminals and spaghetti mess of wiring which accompanies the introduction of each new electronic service.

Admittedly the old-style telex rooms with its banks of teleprinters and tangle of paper tape has given way to video screens, keyboards and message switching computers in many banks, but the fact remains that every new electronic service a bank takes on board means another set of screens and keyboards — perhaps another complete computer.

So there is powerful pressure to integrate all these functions into a single switching unit — an electronic sieve, if you like, through which all incoming messages can be strained, sorted and directed to the appropriate destination. Some banks — Lloyds Bank International in the City of London can expect a peak message traffic from its telex system, SWIFT, CEAPS and its own inter-branch network of over 2,000 messages an hour.

Second there is efficiency, in an industry where time literally does mean money. Mr Norman Hoppe of Logica, a London-based computing services company best known in banking circles as the architects of CEAPS, points to the comparison between the speed at which a telex message reaches

the right recipient using conventional telex technology and using integrated communications.

First, conventional telex: the message is printed in the cable room in triplicate, torn off the machine, the top copy is authenticated and the copies matched up again. One copy is filed, and two copies sent by internal messenger to the right department. Time: one to two hours.

Using integrated communications, the computer accepts the call and the message is displayed for the operator to "repair" (authenticate) before routing to the recipients video screen. Time: five to 10 minutes.

Outgoing messages take only a few minutes more using integrated communications; conventional telex, up to 60 minutes more.

Many of the big banks have built, or are already quietly building, integrated communications systems to manage their message traffic but proprietary systems are available from banking software specialists such as Arbat (now part of the U.S.-based Control Data Corporation) and Logica.

The Logica system "Fastwire" is already up and running at Lloyds Bank International (LBI), Citibank's Lewisham communications centre and is in the final stages of commissioning at Kleinwort Benson.

At LBI, Mr Ernst Henneche, the manager in charge of technology, says the system substantially increases productivity. "It has reduced the time for sending a telex message from four hours to five minutes" and has completely replaced the bank's SID.

At Citibank, Mr Terry Bowley, Fastwire project manager, is using the system only as a SWIFT interface, but wants to add more functions. Mr Michael Childs at Kleinwort Benson said: "We decided to take Fastwire because it allows much higher throughput on our existing hardware and simplified our audit trails."

The core of the Fastwire system, Fastx developed by the U.S. company Freyberg Associates, now part of Logica, is being installed at the Bank of England and Barclays Bank, Logica says.

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## Equipment

# Add-on processing

THE DIVIDING line between sophisticated electronic typewriter and stand-alone word processor has become even more diffuse with the announcement by Hermes of a screen add-on for its Toptronic range of typewriters.

Hermes calls the result a "video typing machine" and the added screen and memory yields limited amounts of word processing.

The Toptronic 51/Video allows the typist to display several modes. It can be used as an ordinary typewriter, as a memory typewriter with 100 memory segments, as an external storage typewriter, or as a machine with sophisticated folder/document storage via the screen.

Several 2.5 inch discs can be read into the screen unit, each accounting for a "folder" which contains one or more documents. The information can be processed, updated and transferred from folder to folder with ease. A buffer store allows simultaneous printing of one document while another is being worked on via the screen.

There are two levels of the machine. The model 21 costs £1,695 and the 51 is priced at £2,795. More on 0286 845251.

## Terminals

# Colour graphics

LYNWOOD has introduced a colour version of its IBM business graphics emulation system. The company says that all pixels which make up the graphics are addressable and can emulate the IBM 3274 and four other screens. More details from Lynwood in Alton, Hampshire on 0420 87024.

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CORRECTION NOTICE

**SURVEY OF ITALY**

PUBLISHED 26th MARCH 1984

It is regretted that the figures showing the financial position of Crediop (Consorzio di Credito per le Opere Pubbliche—Public Law Credit Institution) - Rome should have been shown as at 31st December 1982 and not as erroneously printed as at 31st December 1983.

It is expected that the 1983 accounts will be approved in April. Provisional results indicate a net profit of over Lit. 140 billion after allocating Lit. 192 billion to reserves. The loan volume increased to Lit. 19017 billion. This is a considerable improvement over 1982.

**ENERGY REVIEW**

**Bankers face greater North Sea risks**

By Ian Hargreaves

LOTS OF people have done well out of Britain's £30bn North Sea investment boom, but none of the players in the offshore oil game has had a steadier run of success than the bankers.

"Sure it's been a good business," Mr Tom Ketchum, head of the London-based oil and minerals division of New York's Morgan Guaranty bank. "There is no international oil and gas project which has so far failed to meet its debt service. At least, not yet."

Mr Ketchum's note of warning, coming as it does from one of the most aggressive North Sea banks, reflects a growing mood among bankers that, as Britain gears up for its second offshore boom, risks are growing more rapidly than rewards. It also suggests that for British banks struggling to improve their sometimes faltering positions in the North Sea market, life is not going to get any easier.

Project lending has got riskier and the rewards have decreased," says Mr James Adamson, who is to Chase Manhattan what Mr Ketchum is to Morgan. "As marginal fields are developed, we may be approaching the point where people find out exactly how risky this type of lending is."

An illustration of just how tightly-pressed big North Sea deals have become is the recent \$400m loan syndicate led by Bankers Trust of New York and National Westminster for the development of the Sun Oil's Balmoral field—a marginal oil-field where a miscalculation of costs could have serious consequences.

The initial interest rate on this loan is 1/2% of 1 per cent over the London interbank rate (Libor), rising to 1/2% per cent when (or if) the project reaches full earnings potential. The latter is considered a very low rate for this type of work.

Although details of the loan have not been made public, Sun is said by bankers to have succeeded in cutting other corners, for example, over commitment fees. NatWest was the only British name in the 14-bank syndicate. Nor did Chase, which has some claim to the title of the world's leading energy bank, appear on the tombstone.

The other important point about the Balmoral loan is that like several other deals in recent years in the North Sea, it is a so-called limited recourse project loan, which means that a large slice of the lending is secured not against the balance sheet of the borrower, but against the cash flow from the

field itself. The loan has corporate backing from Sun until completion tests are carried out on the production platform in 1986.

The main attraction of project borrowing for an oil company is that it allows the cash flow of a field to be matched exactly against a loan, while at the same time setting a large piece of borrowing at one remove from the company's balance sheet.

However, if something goes wrong with a field once the non-recourse stage of a loan has been reached—a drastic cost overrun, a major technical hitch, a sharp drop in the price of oil or radical tax changes—the banks might not get their money back. "It's getting pretty close to equity financing," says Mr Ketchum.

Mr Roger Byatt, who has just completed a stint as head of NatWest's energy division, one of the more successful British energy banks, says the bankers to Balmoral weighed up the risks carefully and conservatively, especially in estimating the amount of recoverable oil the field contains.

In any case, he adds, even a deal like Balmoral, the terms of which reflected tough competition, provide the banks with almost a 2:1 cover ratio, meaning that they have loaned at most 50 per cent of the anticipated discounted cash flow of the project. Today's North Sea project loans, he says, "are probably less risky than financing a garage in Dorset."

The point everyone agrees is

that competition among banks for North Sea business has stiffened significantly in the decade since NatWest made its first big UK energy project loan, for BP's Forties Field. Project lending, as opposed to various forms of corporate fund-raising, is estimated to account for about a quarter of UK North Sea capital spending needs, currently running at well over £3bn a year.

The changes stem partly from the fact that large energy loans, along with other loans for large capital projects, have become more fashionable as sovereign loans have lost their allure. Although American competition has been fierce in the North Sea from the beginning, French, Canadian and, more recently, Japanese banks have been active.

But as more banks have swarmed to the honey-pot, it has inevitably become less of a seller's market and cover ratios have come under periodic pressure—a ratio of 1.3:1 is the lowest to have been quoted on the UK North Sea circuit offered, it is said, by a French bank.

So, as bankers look back to what Mr Byatt recalls as "the golden age of financings"—when in the late 1970s, the banks were able to demand 2.5 to 3 per cent of the oil out of the Piper and Claymore fields as their price for a loan—they fear that still more competition and greater complexity lie ahead.

According to Mr Ketchum one of the more worrying trends is

the way that oil companies have started to insist that the underlying assumptions used in setting loan conditions should be their own or those of their consultants, rather than terms set by the banks.

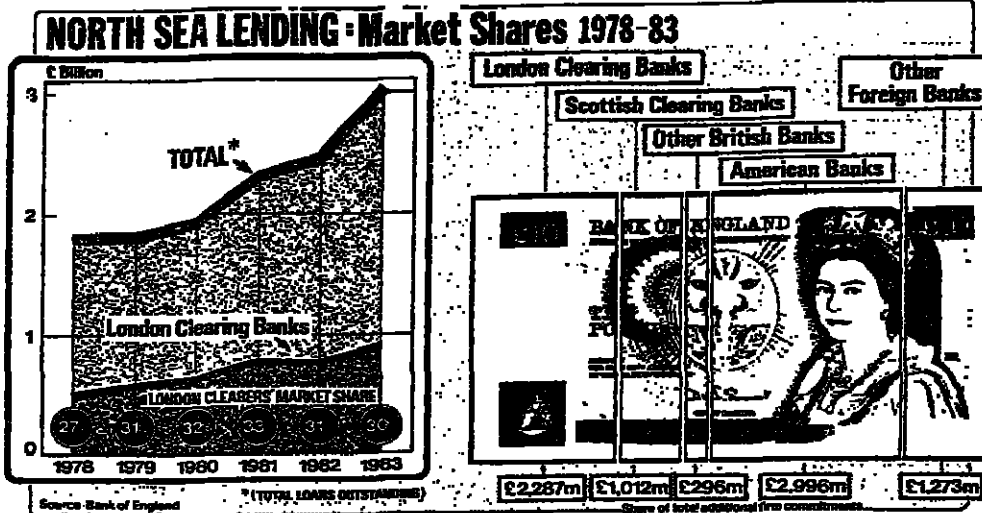
This point can be crucial, since forecasts of the price of oil or the taxation regime determine the likely cash flow of the project which secures the loan.

The fall in the oil price last year and the persistent anxiety that it may fall further, has done more than anything to send shivers through the energy banking community. This is hardly surprising, since some of them are sitting on loans based upon the assumption of oil at \$35 a barrel (it is now under \$30), and rising at world inflation rates in the next decade.

Most banks are currently working on a base forecast of oil at \$30 a barrel until the end of next year and rising with inflation thereafter.

Taxation is almost equally problematic, since loans being written for the North Sea today will extend well beyond the next general election.

It has become common for oil companies in Britain, as in other less politically stable parts of the world, to ask the banks to accept political risk. In Egypt, for instance, this might mean a bank waiving its right to repayment should the oil company's assets be nationalised. But in Britain, banks find themselves being asked to provide warrants against major tax changes dur-



Source: Bank of England. \*1978-1983, ESTIMATED. \*\*1978-1983, ESTIMATED.

ing the life of the loan. The theory is that a government might listen to bankers more carefully than to oil companies before changing the tax rules—a theory which many bankers disbelieve even as they scramble for the business.

"The bankers are lending the money, so they should be able to control the assumptions," says Mr Ketchum. Negotiations about the assumptions have become so complex and long-winded that some oil companies steer clear of project finance altogether.

None of this, however, means that banks like Chase or Morgan are planning to scale down their activities, either in energy in general or in the North Sea. The philosophy of the leaders seems to be ride out the hard times, while attempting to push the risk-reward pendulum back in favour of the banks, both through negotiation with customers and by judicious public pronouncements. Mr Adamson recently vented his worries in the Institute of Petroleum's journal, which, he agrees, may win him a reputation for caution.

"I have no problem with that," he says. "Caution has always been a sensible part of energy lending." Morgan, which claims to have been involved as lead manager in over 60 per cent of North Sea project loans in the last five years, may also find it difficult to hold its market share, says Mr Ketchum, as newer competitors from Canada, the U.S. and the Continent offer lower prices and accept higher risks.

But what about the British banks? How are they faring under these conditions, where innovation and a taste for pushing the frontiers of risk are crucial to the ability to win business?

The overall impression is that five years after a Wilson Committee research report on North Sea oil praised them for their expertise and decisiveness, the London clearing banks have been losing market share chiefly at the hands of the Americans.

Of the London clearers, NatWest and Barclays are the only two that figure in anybody's top six in the North Sea, the others being by more or less general assent Chase, Morgan, Citibank and one of either Chemical Bank, Bank of America or Bankers Trust.

Two of the London clearers—Midland and Lloyds—have made virtually no impact. The Scottish banks have done better,

especially in building relationships with the offshore suppliers and smaller oil companies which NatWest has tended to underplay.

"The British banks have not performed as well as the competition," says Mr Mike Unsworth, chief energy analyst with brokers Scott Goff. "If you want my honest opinion," says one foreign banker, "they were fast asleep."

Barclays and NatWest, both of which have large, specialised energy teams, challenge this. The Americans, they say, took an early lead because of their experience in oil lending and retained it because so many oil companies are American.

Still, the fact remains that over a decade into the British oil boom no British bank has won sole leadership of a syndicated North Sea project loan, although NatWest is about to break this run of ducks by being named sole leader manager for a £225m syndicate for Total Oil Marine's development of the Alwyn North field.

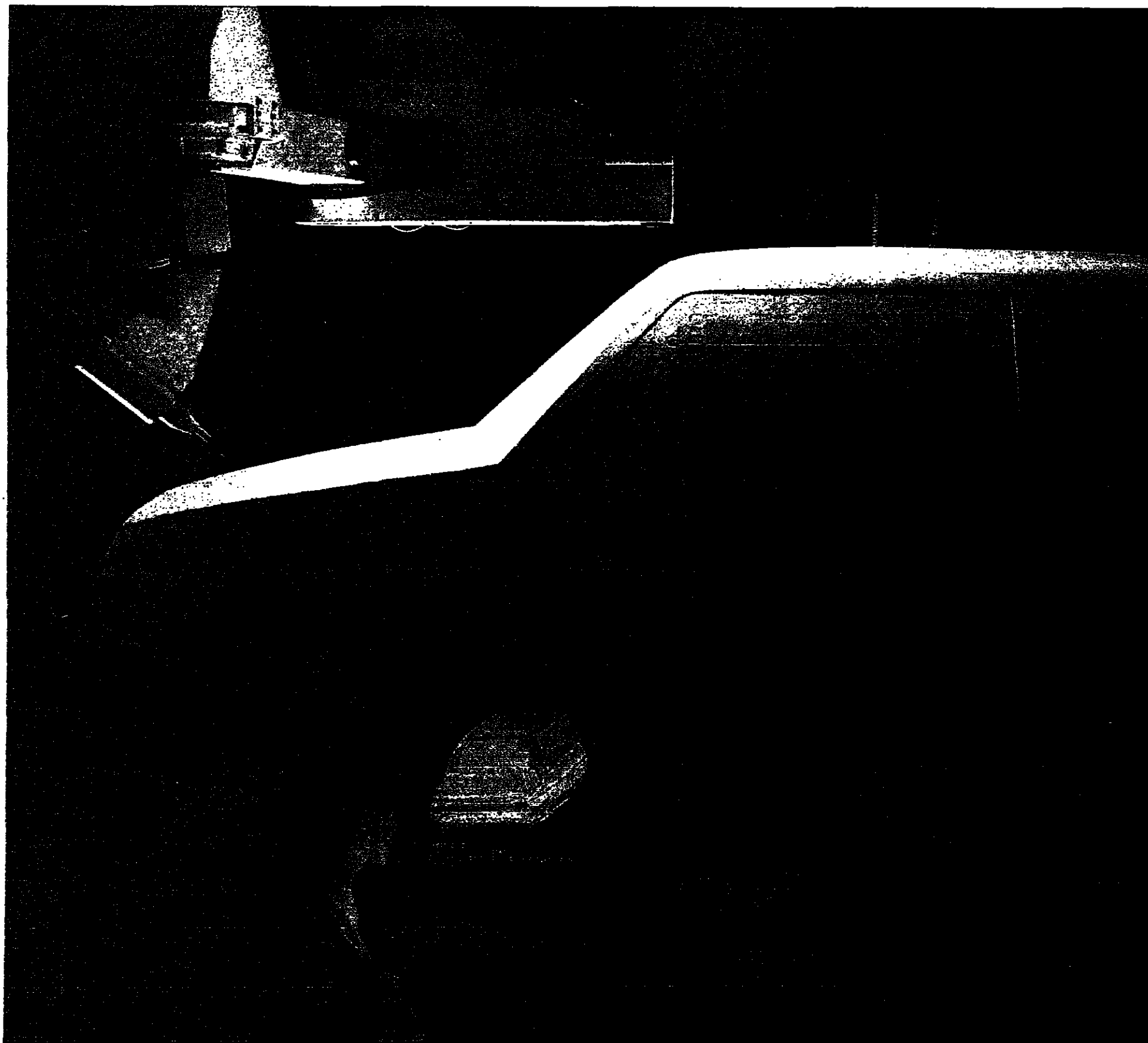
According to Mr Unsworth, the clearers have displayed characteristic sluggishness in fixing project loans for the smaller oil companies which last year bought small stakes in BP's Forties field. Most of that business has gone to American and Scottish banks.

Mr David Ferguson, finance director of Lamsco, one of the smaller oil companies which struggled to raise finance in the 1970s, says the role of British banks in Lamsco's life has greatly diminished in the past four years. Anxious to arrest this trend, he asked Morgan, lead manager on a project loan for the Beatrice field, to invite several British banks, but three of them turned it down. Only NatWest ended up on the tombstone.

Of course, if the worst fears of the energy bankers turned out to be correct, those banks which had exercised greatest caution would be wearing large smiles.

However, even those banks with problem loans on shelves which are known to have suffered production difficulties insist that they are comfortable with their positions.

Because the market still, fundamentally, looks attractive, competition is likely to remain fierce, ensuring that if the price of oil falls, bankers' nerves will be tested further. To get through a second decade in the North Sea without losing a cent may be asking just a little too much.



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# FINANCIAL TIMES

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Wednesday April 4 1984

## Towards a new Beveridge

THE reviews of major sections of the social security structure announced this week by Mr Norman Fowler, Social Services Secretary, are as welcome as they are overdue. They would have been greeted more enthusiastically if the Chancellor, too, had signalled an intention to review the relationship between benefits and taxes.

The social security budget costs around £37bn a year, some 30 per cent of all public expenditure. It is excessive and expensive to administer at £1.5bn a year and enlists an army of 80,000 civil servants. The system also manifestly fails to achieve its aim: there are very low take-up levels of meat-tested benefits and yet, conversely, some such benefits are paid to people not entitled to them.

The social security system is just one of a number of Britain's more cherished and complex institutions, originally created to protect the poor from the worst consequences of poverty, which are creeping; others which are crumbling; and many local authority services.

Part of the cause is the opposing strains of the growing demand for welfare services and the shrinking purse-strings from which they are funded.

But there is another reason. Sir William Beveridge's report in 1942 paving the way for the modern welfare state was based on the "five giants on the road to reconstruction: Want, Disease, Ignorance, Squalor and Idleness." That rocky road has been littered with expensive reorganisations, multiple ad hoc changes to the system and often contradictory policies in different service departments.

### Passing the parcel

The result is that public services generally are bureaucratic, over-complicated and inefficient in their delivery almost to the point of absurdity. It is by no means rare for a family to pay between 20 and 30 per cent of its income in tax and get a similar amount back in benefit, with the passing round of the cash parcel involving dozens of officials.

There is also a mismatch between the payment of benefit and need in the same way as a mismatch has developed between local authority services and the ability of the rating system to support them. The urban housing stock, too, is becoming

unrelated to housing needs. Mr Fowler's approach to the jumble at the end of the public sector is one which some of his more secretive and accident-prone colleagues might usefully have followed. After a hiatus over the review of the housing benefit scheme Mr Fowler is now moving cautiously but firmly and openly. The debate, together with any controversy it might generate, is preceding legislation for a change.

In addition to his small team looking at the future of personal pensions and the review into what has gone wrong with housing benefit, there will be reviews of the supplementary benefit scheme and of children's benefits. All the investigations, using outside expertise, will hold public sessions, inviting contributions from any interested parties and will report back by the end of the year. In addition, the first full survey for 15 years will be made into the extent of disablement in Britain and the circumstances of the disabled.

### Essential data

Much the most important aspect of these reviews is their attempt to garner data essential to the further improvement of the tax and benefit systems. The UK, as a nation, remarkably little data about its state and this becomes a crucial falling out. The potential to simplify and rationalise the benefit system can be realised only when the DBSS knows exactly what it is trying to do for whom and why.

Mr Fowler's initiatives on this front, however welcome, can provide only half the answer. The counterpart to the benefits system is the personal taxation system with which it is entwined. The aim ought to be a simpler, fairer and more comprehensible pattern of tax payments and income support. This can be achieved only through the simultaneous reform and integration of the two systems—perhaps, for example, some form of tax credits.

Now is the time, just prior to the computerisation of all the tax and benefit systems for the Treasury to emerge from its silence and to stimulate a public debate about the pros and cons of tax credits and the ability of the rating system to support them. The urban housing stock, too, is becoming

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THE RADICALISM of the Thatcher Governments in employment matters has not been confined to a narrowing of union immunities and an attempt to restructure their internal arrangements.

Obscured by the smoke of these battles, the Government has been engaged in a parallel, less obvious but more far-reaching series of changes—to reform the nature of work and its rewards.

It has not sought to do so directly, for the most part, but rather through persuasion, pressure, encouragement and incentive. Its ambitions are, however, large — to reverse the policies and directions taken in the employment market during the 1970s, when differentials were flattened, and so produce more flexibility.

Flexibility is the name of the game in the 1980s labour market — in wages, skills and training — a fashionable term among British and other European policymakers to admit the relative flexibility of employment in the U.S., some of which is ascribed to that country's large, relatively low-wage, labour-intensive service sector, and its entrepreneurial drive.

Most European governments now have multi-headed programmes to encourage the service sector, and to turn the unemployed and others into entrepreneurs. Mr Chris Brooking, the OECD's director for employment initiatives, says: "When we talk about flexibility we too often talk about wage flexibility only; but capital and savings flexibility are also important."

The UK Government, however, has been and remains centrally concerned with wage flexibility, because of what it sees as the particular rigidities of the UK wages system. In January the Chancellor chose Liverpool, and the faded grandeur of the Adelphi Hotel, to intone the message that "there is a clear relationship between price and demand; other things being equal, cheaper jobs will mean more jobs."

Like any radical Government, it has a legacy of ingrained resistance against which it must struggle. In simple terms, the Government believes that past incomes policies and many major wage settlements—such as the 1974

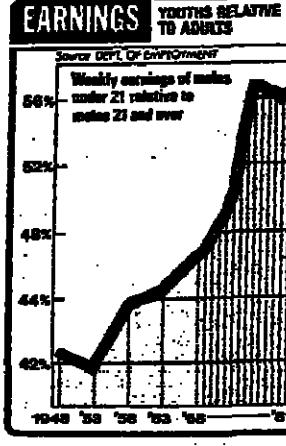
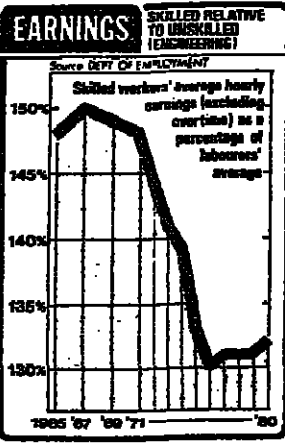
"I'D RATHER be called a son-of-a-bitch than not delivering than for not making money." That remark, made recently by a U.S. executive, has drifted across the Atlantic and quickly become part of the British industrial manager's credo.

A recovery in demand may be under way for many British industrial products, but after four years of the trauma and expense of massive redundancies, managers shudder at the thought of taking on new workers.

"I'll go on overtime first and then on extended deliveries rather than get caught again," says the managing director of one large UK manufacturing company. British managers feel they have to be even more cautious than their U.S. counterparts because of the legal requirements that give notice of redundancy and significant lump-sum severance payments.

"Every time you take on a worker, you are putting a liability on your balance sheet," says one financial analyst. And they are not impressed

## UK LABOUR MARKET



# Wages: the battle for a flexible future

By John Lloyd, Industrial Editor

engineering settlement, which narrowed differentials—built rigidities and expectations into pay bargaining which have exacerbated unemployment. It wants them combed out.

The accompanying charts show "youths", whose wages relative to men rose very slowly in the post-war period, suddenly took off in the 1970s, and that skilled workers' pay (in engineering) has fallen relative to unskilled workers in the same period. The table shows, from being 20 percentage points from top to bottom in 1967, shrank to nine in the late 1970s—though it has since widened to 12 in 1982.

Ministers have been doing their best to reverse these tendencies. They have abolished the fair wages resolution, which stipulated that workers on

government or local authority contract work received the same hourly rates as their equivalents employed by the public authorities for which they were working; their related attempts to hire off public services to the private sector has as one of its objectives the lowering of pay levels through competition for jobs.

Wages councils, which set minimum rates in low-paid industries, are being subjected to "the most searching eye", according to Mr John Selwyn Gummer, the Employment Minister.

The Government's most direct intervention in the wages market has been the Young Workers' Scheme, under which employers are given a £15 a week subsidy for employing youngsters at a weekly wage of less than £42 (from April 1,

1980). In the two years it has operated, nearly 300,000 youngsters have been found work at a cost of nearly £100m.

The Chancellor's message — cheaper jobs means more jobs — does appear to be filtering down. While wage increases remain stubbornly higher than inflation, regional differentials are widening again, young workers' pay is declining relative to adults and in some sectors notably electrical contracting — apprentice pay has actually gone down, and some extra recruitment is reported.

None of this, of course, is uncontroversial. Unions and Labour reject the Government's line (though their own lack of agreement on an incomes policy leaves them exposed on the issue); and pressure groups, have passionately disputed it. Some employers themselves

have balked at following the Government's logic. The Contract Cleaners' Association is trying to resist Government pressure for wage cuts by making an agreement among its own members to continue paying National Health Service rates after they have won the contract for privatised services from a local health authority.

Ministers and officials believe a second issue of increasing importance: the internal labour market within companies. Here, the barriers to be broken down are demarcation lines, over-specialisation and—again—lack of flexibility.

The recession and rapidly developing new production technologies combine with Government to put enormous pressure on plant and work organisation. And the evidence is, increasingly, that new practices are

coming in. Currently, for example, some 50 large companies including Rolls-Royce, Imperial Chemical Industries, British Petroleum and Blue Circle are comparing agreements which break down the lines between crafts and create "hybrid" multi-skilled workers.

These issues are of great importance and also of great delicacy: unions risk losing members as the dividing lines along which they have organised begin to waver and disappear; multi-skilling is often seen as de-skilling; supervisors resent a loss of status; employers are reluctant to confront their own and others' conservatism. Above all, the very depth of the "old way of doing things" means that the new radicalism is bound to meet resistance.

It is, however, the way of working life which is now changing at a level of 22 per cent a year. The extension of control by many managements over the internal mobility of their workers has meant, for example, that the old problem of external mobility— attracting scarce skills from a distance—is no longer much of a headache. The pools of unemployed are everywhere: and both they and the employed can be trained and retrained to functions which demand—once more—a greater degree of flexibility than before.

A greater degree of employee control also means a level of 22 per cent a year — to the emergence of a two-tier workforce—a stable core, and a fluctuating and insecure periphery. At the same time, the flexibility of the work force, coupled with high unemployment has meant that Government-provided training through the Manpower Services Commission has grown hugely in importance. Above all, the current financial year, and that the MSC now touches the lives of most working class adolescents.

It also means that traditional demarcation lines between "education" and "training" are being eroded, as are the barriers between education and industry. One odd outcome is that a hands-off Government is being forced more and more to get its hands on (or at least put its money in) the job market place: the restructuring of work in an advanced society would seem impossible without it.

## MANAGEMENT'S FEARS OF TAKING ON NEW WORKERS

particular, have been having a hard time keeping up with demand and their bottlenecks carry right through to the end-product manufacturers.

The drop forging sector was hit hard in the recession, with employment falling from 24,000 to 18,000. Managers are understandably sceptical about the staying power of any upturn in demand.

"The first problem is believing what you see," one forging group manager, says. "Initially, the problem can be dealt with by putting on more overtime. But productivity usually declines on overtime and, at a certain point, workers object to it."

If a manufacturer still can't keep up with orders, he has to contemplate taking on more employees. Before doing so, he will probably go to his customers

and question them very closely about the length of their order books. If he is convinced that the higher level of demand is likely to be sustained for at least a year, he would open negotiations with the trade unions about increasing staff.

Most employers would prefer to take on permanent employees if they could justify it. They know that temporary workers are likely to be less productive because less committed to the company. But this general preference has to be balanced off against the potential liability for redundancies if and when demand contracts.

The equation is different for every industry, depending on the importance of labour costs in overall costs. Generally, manufacturers of end products such as cars, washing machines and clothing, find it worthwhile to hire and fire promptly in response to market movements, despite the costs.

Contract labour is now fairly widespread, especially in the West Midlands metal-bashing industries, but it has not been in operation long enough for employers or workers to draw any firm conclusions about it.

Employers worry about what will happen if their order pattern changes in such a way that they need to keep on contract workers but make some of their permanent ones redundant. And what if the unions disrupt production to put pressure on management to renew contracts when it does not want to?

But in intermediate products, margins tend to be tighter and market movements more volatile, making manufacturers wary about taking on permanent labour. Thus, in the past year or so, there has been a growing trend to hiring workers on short term contracts, usually on similar salary terms to other workers, but with no establishment rights.

The idea of contract labour is anathema to the trade union movement, although some officials accept it as preferable to high overtime usage. Employers don't like it either. "We are creating a two-class structure," one manager complains, "with one of the classes being like guest-workers."

Ian Rodger

## The challenge to Mrs Gandhi

THE LATEST outbreak of violence in Punjab marks the second time in six weeks that moves by the Delhi Government to accommodate the demands of India's Sikhs have prompted Sikh extremists to inflame the situation with murder.

In the last two days Sikh terrorists have killed four prominent Punjab Hindus, including one of the members of parliament in Mrs Gandhi's ruling party, Congress I.

The killings have had their predictable and unobscured intended result. Hindu extremists have gone on the rampage in Amritsar, the holy city of the Sikhs. There has been a general strike of Hindus across Punjab, the most prosperous state in India. And there is a prospect of Hindu-Sikh violence spreading through the neighbouring state of Haryana and into Delhi itself.

The problem of Sikh terrorism has taken on a new dimension since mid-February. At that time talks between the Delhi Government and the Sikh political party Akali Dal were showing a constructive spirit of mutual compromise. This spirit was anathema to the extremist Sikhs, led by Sant Jarnail Singh Bhindranwale, who want nothing less than an independent Sikh state ruled only by religious law. Violence was engendered and the talks were abandoned.

This week's outbreak appears to have been prompted by signs that the Government was willing to be flexible over the issue of the constitution. The Akali Dal was insisting that Article 25 of the constitution, concerning the right of access to places of worship, did not adequately distinguish Sikhs from Hindus. Constitution-burning had become a gesture of Sikh protest. Last Saturday the Government said it was willing to consider changes to the wording of Article 25 demanded by Akali Dal. Once again the prospect of peace through negotiation led to violence.

The situation in Punjab is a regional not national crisis in a country where the combination of state politics and religious diversity makes flare-ups quite commonplace. The problem for Mrs Gandhi is that the impact that these

events are having on her political image is changing at a time when the next Indian general election is less than a year away.

Only three months ago there was a widespread impression that Mrs Gandhi benefited from these regional frictions. They emphasised the need for her central authority. They drove moderate voters of different religions to support her. They are worried by the image of Mrs Gandhi's impotence in the face of the successive outbreaks. The events in Punjab are closer to India's centre than those in Assam or Kashmir; they touch more worrying nerves upon the overall economic health of the nation. Mrs Gandhi is thus under increasing political pressure to do something.

### Conciliation

Mrs Gandhi has already made gestures of conciliation and they have blown up in her face. She now faces the very difficult decision whether to send police or troops into the temples of Amritsar where Sikh terrorists have taken refuge from the law. The lesson of Mrs Gandhi's predicament is that she has tried too hard to impose her political will upon the Governments of the different Indian states. She has never found it easy to accept that a state government should have a different political complexion from the one in Delhi. In Punjab for instance she succeeded in toppling an Akali Dal government in 1980. The consequent election installed Congress I, but it also stoked up Sikh frustrations which have now got out of control.

Centralisation, decentralisation: there are no pat answers on how to govern such a vast and diverse country. Central power is undoubtedly needed to hold it together and to manage the sensible development of its economy. But when and if calm is restored to Amritsar, Mrs Gandhi might well conclude that she has tried to impose her political will a little too widely.

## Pulling together at ICL

Chairman Sir Michael Edwardes and chief executive, Robb Wilmot, seem to have agreed on an initial game plan, at least, as they set up at ICL.

For the past six months, the question of whether they could form an effective working partnership has been exercising the City. Whitehall, the industry and the company itself.

Would the two tiny dynamos hum together? Or would they work on different currents? Both Edwardes and Wilmot are regarded as autocratic, a bit ruthless—men who like to run their own show. But they have begun by dividing responsibilities along roughly the same lines laid down between Wilmot and former chairman Sir Christopher Laidlaw.

Wilmot—as befits a man whose home address is now The White House—remains in overall charge of the group's operations from product development and strategy to production, marketing and sales. Heads of all operating divisions will report to him.

Edwardes is expected to concentrate on developing the group's organisational structure—"not," Wilmot admits, "one of my strong suits"—and improving management efficiency. He will also take on the "State Department tasks"—handling relations with Government, EEC, the City, shareholders and public, though he has not been exactly noted for his diplomacy.

The two men will work closely together on the group's overall strategy. That may yet create some tensions. But for the moment, things seem to be working out as Wilmot had hoped.

He recalled recently that when he and Laidlaw joined forces three years ago, one of the things he worried about was bumping into each other—was there a role for two full-time people at this level? The pair spent a lot of time drafting a set of notes specifying who did what, and stuck by them throughout. Wilmot produced the notes

## Men and Matters

when Edwardes arrived at ICL and it seems they have now been accepted as the basis of the new partnership.

### Calling cards

British Telecom's venture into the turbulent waters of privatisation has now entered the phase where it is giving away telephone calls.

Phonecards worth 10 units are being sent to anyone who calls Freephone Phoncard, in the hope that free use will encourage regular use.

"That is all very well, I cried from the single cardphone kiosk at a London tube station, but the few booths available seem to boast queues of sales reps, clutching little black books, who hog the things for hours on end."

"If you have to wait, it is good news for us," said the Telecom man challengingly. "We lose millions on payphones and have to increase the usage."

Everyone at a new factory being opened by Richard and Rosemary Lazenby will be expected to be as keen as mustard.

For this young industrial enterprise at Stokesley, Cleveland, is being built upon the Lazenbys' success as mustard specialists.

While running a Yorkshire pub a few years ago the cost of mustard, as an added extra in their sandwiches, faced them with a marketing problem. They had either to raise the price of the sandwich to pay for the mustard—or cut costs by making their own.

Their experiments with home-made mustard led them to start supplying shops in their district. They developed three styles, plus a special beer mustard now called Tradale mixture.

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Moving into converted premises in a village near Thirsk they soon added to their mustard lines by making seafood sauces, tartar sauce, and varieties of pâté.

In his new factory Richard will be bringing out new lines

## Heavenly tastes

The likes of Trust Houses Forte and Mondays will find themselves competing for franchise operations in outer space, predicts Peter Glaser, a leading U.S. advocate of attempts to exploit resources beyond the atmosphere. He is vice president of Arthur D. Little, the consultants.

Glaser has long campaigned for solar power systems—satellites that would trap the energy of the sun before relaying it by electricity to earth to make fuel shortages a thing of the past.

Now he is turning his attention to the more straightforward matter of eating in space. He is running in Houston next week a conference on the topic for the National Aeronautics and Space Administration.

Representatives of America's food and packaging industry, nutrition experts, and several astronauts will discuss subjects such as the correct menus for outer space, and how to keep food tasty and smelling good.

Glaser says that as people spend longer periods in and out of the atmosphere (the record so far is eight months aloft by two Soviet cosmonauts) then food will become increasingly important in keeping space voyagers healthy and happy.

It costs about \$20,000 an hour to keep a person in space. At that price giving astronauts caviar will be worth the money if you can show that it increases the "value of the mission."

His point is that now that space missions are including mixes of people from different countries the cultures should be reflected in the food served.

Britain's spaceman demands kippers for breakfast when he rides with the Americans they should not try to fob him off with ham and eggs.

Observer

THE FAMOUS GROUSE  
FINEST SCOTCH WHISKY  
Produced in Scotland

Quality in an age of change.



CONSTRUCTION EQUIPMENT INDUSTRY

A new challenge to the giants

By Ian Rodger in London and Terry Dodsworth in New York

YET another attempt is being made to consolidate important parts of the depressed U.S. and European construction equipment industries and create a competitor that can stand up to the two giants, Caterpillar Tractor of the U.S. and Komatsu of Japan.

Clark Equipment of the U.S. and Volvo of Sweden announced on Monday that they have started talks that could lead to a merger of their construction equipment businesses.

They begin the talks knowing the disappointing results of past trans-Atlantic consolidations in this industry, notably those involving Massey-Ferguson of Canada, Fiat of Italy, J.I. Case of the U.S. and most recently, IBE Holdings of West Germany.

The difference this time, the parties hope, is that they are both starting from well established bases and both have managed to make profits in the past year despite the market slump.

Mr Charles Kiorpes, president of Clark Michigan, the Clark subsidiary which manufactures wheeled loaders and dump trucks, said the aim was to create a group in which the sum would be equal to more than the parts.

Volvo said the project was being undertaken not because of weakness but because "both companies are ready to be offensive and aggressive in the world market."

But the other factors behind their bid to merge are the dramatic slump in world markets for construction equipment in the past four years and the increasing competition in Europe and the U.S. from Japanese manufacturers.

World demand for most of the main types of construction equipment has fallen by anywhere from 30 to more than 50 per cent over the past four years as hard-pressed governments everywhere have slashed their budgets for civil engineering projects.

For example, the number of crawler tractors (bulldozers) sold in the U.S. fell from 20,000 in 1979 to 8,000 in 1982. Sales of backhoe loaders in the UK dropped from around 6,000 a year to 2,500 over the same period.

Most manufacturers of construction equipment have suffered heavy financial losses and the IBE group, which at one point had become the fourth largest manufacturer in the world, collapsed last November.



TRANS-ATLANTIC LINK-UPS

FIAT of Italy and Allis Chalmers of the U.S. set up a joint company, Fiat-Allis in 1973 to combine their construction equipment businesses, and became the third largest group in the world. The combined group started with sales of \$450m. Fiat took a 65 per cent stake, hoping to gain a major foothold in the U.S. market. Three years later, Allis reduced its stake to 23 per cent and it is now down to 10 per cent. Last year, Fiat-Allis had sales of \$247m (\$523m) and remained in loss. Sales were down 11 per cent after a 25 per cent slump in 1982. The group's U.S. market share slipped.

Massey-Ferguson of Canada acquired Hanomag, of West Germany as part of a strategy to develop an international construction equipment business. After four years of losses, it sold Hanomag to IBE.

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countries have become important buyers of construction equipment and they prefer to buy everything from one source.

This was one of the rationales behind the formation of the IBE group by Herr Horst Dieter Esch in 1975. However, when IBE collapsed last November, one of the criticisms levelled at management was that it had concentrated on trying to land blockbuster contracts instead of slugging it out in the industrialised country markets for small unit sales.

Earlier, Massey-Ferguson, the farm equipment group, had also come to grief with its bid to put together a big construction equipment division, and most of its interests in this field have been sold off.

On the other hand, some more modest and seemingly complementary combinations have not been successful either. For example, J. I. Case of the U.S., a world leader in backhoe loaders, acquired a 40 per cent stake in Poelain of France, the leader in hydraulic excavators, in 1977, but neither seems to have benefited much from the combination. Both are losing money, and Poelain has just arranged for an FFf 500m (\$65m) injection of new capital.

Similarly, Fiat's joint venture with Allis-Chalmers in 1973 has suffered badly from the slump and has been losing market share in North America.

Meanwhile, a few independent specialist manufacturers, such as J. C. Bamford Excavators of Britain and Liebherr of West Germany have managed to grow and make profits.

Clark and Volvo seem to believe in the specialist route. Together they would be a strong third in wheeled loaders behind the two giants and number one in off-highway dump trucks.

A merger would enable the two to link into a league which cannot be reached independently," Mr Kiorpes says.

Volvo's prominence in European construction markets dates from the early 1970s when it evolved an articulated dump truck from its agricultural tractor.

It quickly became a highly popular product because of its manoeuvrability, and has helped Volvo to build a 20 per cent share of the off-highway truck markets in Western Europe.

A full range of equipment and very strong dealer networks. This is because the developing

Defence Equipment

Why Britain must team up with Europe

By Sir Frank Cooper

VAST SUMS of money are now being spent on defence procurement. The defence equipment this money buys is important both for Britain's defence and for its defence industries. The hard problems of defence procurement are only just gaining recognition.

The rise (typically two to four times) in the real costs of one defence equipment generation to another continues. It has been the major cause for the fall in the number of Royal Naval ships by over half and aircraft in the Royal Air Force by around half in the last quarter century.

Defence research and development is a costly business. The ratio of research and development investment to production and repair expenditure has recently improved to 1:3; still appalling. It explains why Britain buys so few ships, tanks, aircraft and missiles.

What is to be done? Various constructive steps have been taken. For example, operational requirements have been simplified, burdens against frequent modifications have been put up, more attention is being paid to the marketability of defence equipment overseas, collaboration between defence and industry is earlier and there are tighter financial limits. But these steps touch only the margin of the problem.

"Competition" is now the buzz-word. How much real competition is practical? At home most procurement (70 per cent plus) is inevitably non-competitive. This will not change because of the limited number of defence firms, small orders, and high development costs for aircraft, engines, ships and missiles.

The increased emphasis on awarding production contracts in competitive stages will help to keep prices down. But it cannot cope with the harsh reality of tooling and learning costs. Producing small numbers is not good for learning curves.

True competition would have to be with other countries' industries. Is this practical? No industrial country will allow continuing competition at the expense of its own industries. Free trade is not an option.

However, there is so much

costly technology that choices will become increasingly difficult. The critical test is to look more at output and less at input. That is the test both of defence strategy and of defence industry. We cannot defend ourselves if the number of our fighting equipments goes on falling as fast as in the last 25 years. No matter how "smart and clever" weapons become, numbers remain important. Numbers relate directly to credibility and to the confidence of the Services. What can we do?

In some ways all European countries "specialise." They are relatively stronger in some areas than others. National traditions, past experiences and resources

weapons systems. We should save the research and development money. We should produce more under licence and increase the output.

What about international collaboration? There are many models from which to choose: some simple and straightforward, some complex. Most of those who have been involved in a collaborative project have found the process painful and time-consuming.

Yet more collaboration must be inevitable. We should learn from the fact that the marketplace has dictated collaboration in Europe for major civil aircraft. The sharing of research and development costs, the larger market and economies of scale are essential pre-requisites to public and private investment. So it must increasingly be with defence projects.

Is Britain going to collaborate with the U.S. or with Europe? Is it an "either/or" choice? The case for going for collaboration with Europe seems overwhelming. The U.S. is virtually self-sufficient and intends to remain so. It is much larger. It needs defence equipment for virtually all roles in a world-wide sense. There could never be a partnership between equals.

The difficulties, apart from the language problem, are formidable. They are all the more so at a time of recession and high unemployment. But the process is going to be a long one and Britain needs to make a start now if its defence output is not to continue declining.

Moreover, collaboration offers opportunities for competition provided—and this is essential in any case—that a prime contractor is appointed to put forward development and production proposals. If a limited number of operational requirements can be agreed between some countries each year, then it should be possible to consider alternative solutions from competing European groups within agreed ground rules.

The starting of investment costs, more buyers and larger orders are real prizes for industry as well as defence. The need is to increase total output. The challenge is there. It should be picked up.

Sir Frank Cooper was Permanent Under-Secretary, Ministry of Defence, 1976-82.

The arts and the world

From the Chairman, National Committee for the Campaign to Assist the Arts

Sir—The controversy surrounding the Arts Council report concerning the additional transfer of support for the arts to the provinces at the expense of London entirely misses the point.

Robbing Peter to pay Paul, as the Arts Council has proposed, is simply an accounting exercise—not a new policy that could be sustained over any length of time.

The extra £5m given to yet to be identified beneficiaries in the provinces with 40m people, at the expense of 7m Londoners, would appear at first sight to be wholly justified. But in the longer term, if this is the beginning of new initiative by the Arts Council, a series of such yearly transfers would leave the arts in London completely devastated by the end of the decade.

London is not only the arts capital of Britain, it is also the centre of the arts for the whole world. The arts which flourish in London, through tourist receipts, is of benefit, not only to Londoners, but also to the entire economy of Britain.

The solution is not merely to transfer the support from one area to another but to increase the whole constituency of support for the arts, so that, instead of arguing about how to share the cake, minds are concentrated on how to bake a bigger cake. The arts will derive greater benefit from private patrons, both individually and from the corporate sector, if the Government can be persuaded to introduce tax incentives, shorter covenanted periods and exemption from VAT on theatre, concert, opera and ballet tickets, artists' materials and the hiring and sale of works of art.

The Arts Council has a major lobbying role to play in influencing Government policy and should begin to do so now. Alex Herbage, Sutton Manor, Sutton Scotney, Hants.

Actuarially speaking

From Mr S. Carne

Sir—The Court of Appeal recently held (Law Report, March 30) that "an actuary could be only a little more likely to be accurate (and would almost certainly be less entertaining) than... an astrologer."

No doubt this comment includes a little judicial wit, but

Letters to the Editor

the Court also rejected the actuarial evidence before it. That is a serious error. In fact, the Courts have consistently ruled for at least ten years now that an actuarial calculation always over-estimates the amount paid out.

There is a matter of public policy at stake here: justice must be done. It must strike "the man on the Clapham omnibus" as quite bizarre that the Department of Trade and the Occupational Pensions Board should rely on actuarial reports to ensure the solvency of insurance pension funds under their supervision, yet the Courts say that an actuary will always recommend an excessive pay-out on a claim. Something must be wrong somewhere.

Simon Carne, 20, Athorpe Meads, SW11.

It's easier with the Finance Bill

From the Deputy Chairman, Inland Revenue

Sir—With the publication of the Finance Bill, commentators will find it easier to assess the implications of the Chancellor's Budget statement. In the meantime, perhaps I may comment on two of the more recent letters on corporation tax which you have published.

In his letter of March 26, Mr Jacobs correctly identifies the point that a company which enters 1984 with no capital allowances in its pool of unrelieved expenditure will find that, on the disposal of an asset, the old allowances will be withdrawn immediately, in the same manner as they were originally given, rather than at the rate at which allowances in the pool will become due. Once there are allowances in the pool, however, as will be likely to be the case in 1984 if not in 1985, any allowances which are withdrawn will be withdrawn at a slower pace and of course they will be charged at a lower rate of tax than that at which they were given.

Moreover the Bill makes it clear that from April 1986 the 25 per cent allowance which is due in the year in which expenditure is incurred will be a writing down allowance and not a first year allowance. This means that the total cost of a new asset will be included immediately in the pool of expenditure against which the disposal proceeds of an old asset are set. The result will be that the disposal proceeds of an old asset will be effectively set off against the cost of new assets—so that in Mr Jacobs' example

not only would the company not pay tax of £875,000 but it would actually receive net writing down allowances of £500,000 to set against its income.

Turning now to the example attached to Mr Forwood's letter (March 29) he takes no account of the reduction from 52 per cent to 50 per cent in the rate of corporation tax for the financial year 1983 (not 1984 as the table shows): this will reduce the burden on companies by £330m in a full year. Nor does he allow for the fact that part of the depreciation being charged in the company's accounts in the years 1984 onwards will have been fully allowed for tax purposes in earlier years, so enabling tax to be deferred. This is why the effective rate of corporation tax in his particular example increases during the transitional period. Furthermore, the allowances will have been given at a 52 per cent tax rate whereas the profits flowing from the investment will be taxed after 1985 at only 33 per cent.

J. M. Green, New Wing, Somerset House, WC2.

Straight line depreciation

From Mr R. Munro

Sir—Mr J. Tennant (March 21) makes a valid point in proposing a form of straight line depreciation rather than the 25 per cent declining balance which the Chancellor proposes should apply after March 1986. If one of the objectives of the Chancellor's Budget is to simplify and streamline the taxation system, then the introduction of 25 per cent declining balance allowance depreciation on an ever-decreasing rate for almost an infinity must surely involve more effort on the part of both the taxpayer and the tax authorities.

His letter did imply that the straight line depreciation should be available specifically to leasing companies whereby they would depreciate the equipment evenly over the primary leasing period. The leasing industry has never asked for special tax treatment but simply equality and I do not feel they would wish to receive the special treatment suggested by Mr Tennant. There could, however, well be merit in the introduction of a system of straight line depreciation along

the American lines whereby equipment is depreciated over 3, 5 or 7 years depending on its working life. This could be applied across the board in the UK whether the equipment is purchased by a leasing company for use by its customers or purchased direct by the user.

The introduction of such a system would avoid the unnecessarily complicated procedure of either administering a pool or calculating balancing allowances and balancing charges on the sale or disposal of assets.

R. M. Munro, 39 Cornhill, EC3.

Hot takeaway food

From the Chairman, Adrew

Sir—Arthur Sandles' item (March 30) pertaining to the application of VAT to hot takeaway food raises some interesting points.

Some establishments deliberately heat food to what they believe to be a higher than ambient temperature. Yet when purchased, the food is cool. Perhaps the Chancellor should provide a league table of heat retention. This could show the maximum number of paces a purchaser should take whilst clutching a takeaway container prior to unacceptable heat loss. Items or establishments failing to meet acceptable minimum standards would be penalised by having to refund the VAT to the customer, thereby becoming liable for the applicable VAT themselves.

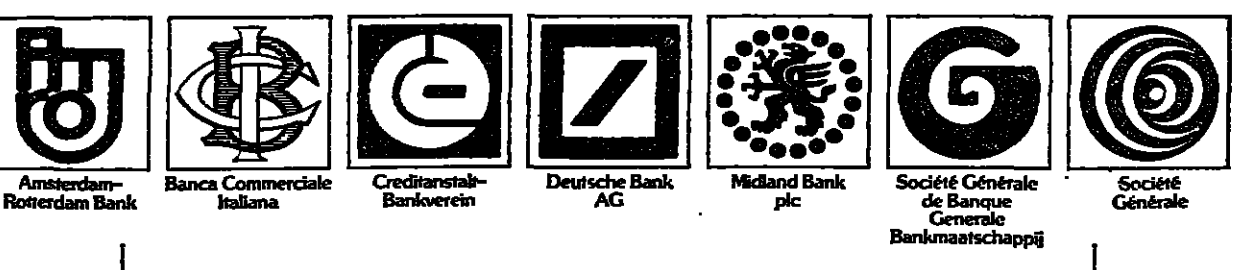
The Government could also set up a special team of standard officers to ensure that both establishment and consumer had the right of appeal. It would be their job to establish a "takeaway heat factor" (THF) for specific products, and then organise spot checks around the country to ensure that standards were being maintained.

Of course a norm would have to be set with regard to the standard size of pace taken. A norm can be easily reached through the following formula: Weight of product X ambient temperature — by age of consumer = THF. When the input data equates to a figure in excess of 15 per cent of the THF standard, then VAT would have to be refunded to the consumer.

This simple method would, I am sure, be fair to both customer and establishment. Of course if it were too difficult to initiate, the Chancellor could simply remove VAT from takeaway food. . . . Now there's an idea!

Peter Newman, 86, Princess Street, Manchester House,

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\$3 a share sweetener added to Shell offer

By Terry Dodsworth in New York ROYAL DUTCH/SHELL has made a \$2,000 share sweetener into its tender offer for the outstanding 30 per cent of Shell Oil, its U.S. affiliate, only days after it insisted it was not increasing its original \$58 a share bid.

The Anglo-Dutch oil group changed tack yesterday after it became clear that Wall Street would not be forced to make a higher offer. Although Shell Oil's share price fell sharply from \$60 before the tender offer was announced on Thursday, it has remained persistently above \$55 and rose to \$57.5 immediately after the \$58 a share offer was announced yesterday.

In a statement announcing the revision, Royal Dutch made a determined effort to persuade the market that it would not budge further. It said it was prepared to leave the tender offer open for at least 18 months. It said it would not increase the offer during this period or effect a merger with Shell Oil. Nor would it make another tender offer for the shares "at a price in excess of \$58 a share."

Royal Dutch added that it believed its original offer for the U.S. company worth a total of \$5.2bn was "fair", but that it was increasing the price "to encourage widespread acceptance." Royal Dutch owns 70 per cent of Shell Oil and is therefore in a relatively strong position to sit out a long tender offer without coming under pressure from rival offers.

The Anglo-Dutch group first announced its intention in January through a friendly cash merger proposal at \$55 a share. Some Wall Street oil analysts regarded this as a fair price based on the U.S. company's oil reserves, but there has been speculation that the assets are worth more. Last week an independent committee of directors at Shell Oil, which had been set up to consider the bid, said it could only recommend a merger at a price of \$75 a share—a move which precipitated Royal Dutch's tender offer.

Mobil Corporation, the U.S. oil company, is aiming to help finance its bid for Total Oil Superior Oil through the issue of debentures worth \$2.5bn.

Technicians win 32½-hour week at Westland's

BY DAVID GOODHART, LABOUR STAFF

TECHNICIANS AT Westland Helicopters based at Yeovil have won a 32½-hour week after agreement between the company and Tass, the white-collar engineering union.

The deal, which ended a four-week strike by 1,700 Tass members at Westland's three sites, has been welcomed by trade union leaders as a breakthrough in the drive for the shorter working week. It is by far the lowest agreement in manufacturing industry—the next lowest being a 35-hour week by some shift workers at Metal Box. Some staff in publishing and insurance already have 32½ hour agreements.

Mr Terry Duffy, president of the Amalgamated Union of Engineering Workers said: "This is an important development. It augurs well for our efforts to reach agreement for a shorter working week with the Engineering Employers Federation."

Westland is affiliated to the EEF but the technicians and draughtsmen involved in this deal are not covered by the national engineering agreement. The continuing talks between the Confederation of Shipbuilding and Engineering Unions

and the EEF are not expected to produce any significant drop in the present 39 hour week for manual engineering workers.

The deal at Westland, while significant, will apply initially to only 200 designers and planning engineers out of the 2,000 technical staff. The company has granted the drop in hours from 37 to 32½ only to those staff who will be working a new double shift system on computer aided design (CAD).

According to Mr Philip Rushworth, director of industrial relations, the deal will allow CAD systems to operate for 86½ hours a week instead of just over 37. He said: "We have invested over £5m in CAD over the last few years and we wanted to use it to the full." The company is working on a big order for ER101 helicopters—the replacement for the Sea King—which it is producing in a wholly owned venture with Agusta of Italy.

The 200 staff on the new shift system will also receive a £1,500 lump sum if they agree to shift working for four years. Other staff working the shift will receive a 10 per cent pay increase.

One of the three different shift systems will provide for one shift between 6.00 am and 2.45 pm and a second between 2.45 pm and 11.15 pm.

Mr Chris Darke, the Tass aerospace national organiser, predicted that the hours cut would extend from 200 staff to about 1,000 over the next four years. He said: "This will be a pace-setter not just in aerospace but in other industries too."

Westland emphasised that the new shift system would apply to all new starters. It said rates of pay and hours would not be changing for the majority of staff. Those in the grades affected by the shifts now earn (before lump-sum and premium payments) between £8,085 and £10,896 on basic rates.

A number of companies who are seeking greater utilisation of CAD may follow the Westland deal in spite of the cost. CAD, while allowing draughtsmen to improve their working conditions, is also reducing the numbers employed.

U.S. telecommunications group considers stake in Mercury

BY JASON CRISP

A LEADING U.S. telecommunications group is considering buying a major stake in Mercury, the privately owned UK communications company set up to compete with British Telecom.

Pacific Telesis, one of the seven regional companies formed by the break-up of American Telephone & Telegraph, has held discussions with the British Government as well as the Mercury shareholders.

An important attraction of Pacific Telesis for the Government and shareholders is that it would bring expertise to Mercury and significantly increase the competition to British Telecom.

Pacific Telesis, which operates in California and Nevada, had a net income of \$712.3m (£498m) on operating revenues of \$7.9bn in 1983. Mercury is owned by Cable and Wireless (40 per cent), BP (40 per cent) and

Barclays Merchant Bank (20 per cent). There has been growing concern that Mercury, which has an exclusive licence to compete with British Telecom, might not be successful commercially.

Barclays Merchant Bank has already indicated it wishes to sell its stake. There are several hurdles to be overcome before Pacific Telesis could or would invest in Mercury. It would require British Government approval.

Although the Government would strongly object to foreign control of Mercury, it would consider a minority holding. Pacific Telesis is thought to be interested in taking up to a third of Mercury's equity, which would be too high for the Government.

Pacific Telesis also requires the permission of the U.S. courts. Earlier this year it applied to Judge Harold Greene who made the dramatic judgment affecting A.T. & T. including the divestiture of Bell operating companies — for a

waiver which would allow it to market products and services overseas.

The U.S. Department of Justice has filed a number of objections to the Pacific Telesis request.

There is also doubt about the operating licences and regulatory framework in the UK. These are likely to have a significant impact on the success or failure of Mercury, which has committed capital investment of £39.6m to date and is expected to invest a total of £1bn by the end of the decade, and could affect Pacific Telesis's interest in the venture.

A British company is considering taking a smaller stake in Mercury. It is not thought to be in competition with Pacific Telesis and would be buying part of the stake held by Barclays Merchant Bank. The operating licence for BT and possibly also Mercury is expected to be published later this month for discussion in parliament.

The smart phone that a boss can bark at

By David Marsh in Paris

A TELEPHONE which will enable company bosses to call numbers by ear, and instructs into a microphone has been unveiled by Thomson, the French state-owned electronics group.

The system may go on sale around Christmas, making it the world's first voice-controlled telephone.

It has been developed after more than two years of technological effort in co-operation with CNET the French state telecommunications laboratory. Thomson yesterday described the device as a gadget of status symbol value with a retail price perhaps in the range of FF 4,000 to FF 5,000 (£348 to £433).

The phone will respond to its owner's voice by dialling the number of a list of 30 names in its memory bank. Callers who are too busy, or lazy, to do the job themselves, or who wish to free their secretaries for more important tasks, simply pronounce the name they want. The machine does the rest. Trained to recognise specific vocal patterns, the phone responds only to the voice of the person who has registered the names in its electronic memory.

Thomson's marketing strategy, and the precise date on which the instrument will go on sale, will depend on the response of several hundred potential customers, on whose desks the phones will be placed for trials over the next few months.

Sales will be limited to France initially but later the company hopes to spread the "smart phone" abroad.

Thomson believes that no other international company is ready to launch a voice-controlled phone, although Japanese companies, including Nippon Electric are believed to be pursuing similar developments.

Other companies and research institutes in France and abroad have been looking at the uses of electronic voice recognition systems for controlling machinery and instructing computers.

The phone—Thomson has not given it a name—forms part of the company's range of products in the fast-growing markets for office machines and data transmission systems.

About 50 prototypes have been built. The company will be deciding, within the next few months, how to market the device.

THE LEX COLUMN

Hanson after its own image

THE HARPOON tactics so successfully employed by Hanson Trust for acquisitions in the UK have been eschewed by Hanson Industries, the U.S. arm of the group, in favour of some old-fashioned fishing expeditions.

These have provided scant reward over three patient years — another tidder finally got away only this week — and Hanson has yet to hook U.S. industries. But it has timed its latest cast with characteristic finesse, both to catch U.S. industries on the point of a promising recovery and to favour the immediate tactical positions of its bid.

The U.S. company's mix of businesses looks remarkably similar to Hanson's own. More to the point, perhaps, its recent record bears more than a passing resemblance to the heavy rationalisations conventionally completed by several other companies just prior to their recruitment as profitable Hanson subsidiaries. It even has one division still trailing the others' recovery which could possibly be sold to reduce the net cost of the deal — though, given the U.S. context, Hanson will be more than usually sensitive to any charges on this score.

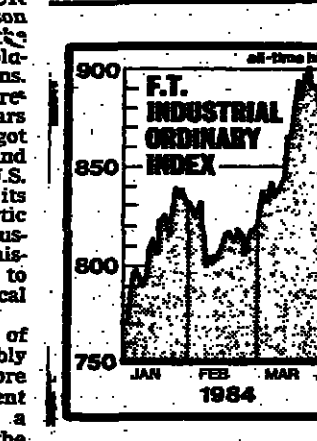
The shares of U.S. Industries jumped over 17 per cent to \$18½ in February when the company announced a buy-out plan and they probably included a sizeable bid premium even before that. The management's \$30 bid does not appear unreasonable on this basis but looks low enough to suggest it might contain any counter-bid from Hanson only slightly higher than its own.

With gross cash resources in the group of around \$400m, Hanson has plenty of room to manoeuvre and will probably not be much constrained by its net asset value of just under \$19½ per share. A successful acquisition would almost double Hanson's U.S. sales to well over \$2.5bn. But Hanson will be anxious not to dilute its return on capital employed in the U.S., which still remains over 27 per cent.

It is almost precisely a year since sterling last slipped below 90 on the trade-weighted index but, in contrast to last spring's flurry of official concern and market jitters, the currency's present weakness is being treated with studied calm.

While sterling's recent habit of moving in the same direction as the dollar against the continentals seems temporarily to

Index fell 11.6 to 859.2



have been broken, the speed of its depreciation is nothing like fast enough to provoke any serious action by the authorities.

Yet the discount market, true to form, is taking little on trust. It has been busy this week protecting itself against a possible increase in rates by selling the Bank of England's longer dated bills. One house, however, has been a little more retiring than the rest. Gerrard and National's financial year ends tomorrow and, in these difficult days, it does no harm to display a well-stocked balance sheet.

One after another, fixed commission structures in the world's stock exchanges are falling victim to the international drive for financial deregulation. This week brokers on the Australian exchanges are finding out about negotiated commissions the hard way — as it happens, the new order has been inaugurated in flat markets with exceptionally low trading volume; next Monday the London market is exposing its gilt-edged brokers to the winds of fixed but reduced commission rates; and now even the conservative Japanese authorities have placed the freeing of commissions on a decorously remote part of their liberalisation agenda.

In Australia the institutional clients appear to have taken an exceptionally tough line with their brokers. Some of the rates negotiated suggest that commission income may drop by around 40 per cent — as against the decline of perhaps a quarter which has been seen in Toronto since commissions there were opened up last year. Admittedly, the Canadian expert-

ment started out under rather helpful market conditions; a heavy stream of profitable deals served to distract bull-market investors from worrying too much about their falling costs. Now there is a suspicion that the painfully meagre markets of the past two months could lead before much longer to a fresh squeeze on commissions — and possibly a few broking mergers.

The international switch to competitively set commissions is throwing up hard evidence of what everybody always knew: there is too much sheer broking capacity in relation to the amount of business that institutions want to transact. When rates are falling everywhere, an individual market cannot but suffer by sticking out for artificially high dealing costs. Equally, there is little to show that cutting commission rates serves to generate extra business in the aggregate. The reverse might just have been true — in London — the Exchange had decided to prune commissions on switch bargains in the gilt-edged market. But it is hard to see that lower commissions will entice the institutions to buy more stock in toto.

Christies The disappearance of the Sotheby's into the opaque realm of private ownership has not diminished the commercial rivalry between London's two leading auction houses but it has deprived the market of any obvious stock with which to compare Christies International. Parked ignominiously in the Industrial (Misc.) subsection of the All-Share Index, Christies is a distinct oddity.

In this instance, rarity seems to be doing no harm. Christies' shares have been bounding up all year and yesterday the company underwrote the market's optimism with the announcement that pre-tax profits in the year to December had more than tripled to \$9.7m. The final dividend has been lifted, after three years of stagnation, to put the shares on a yield of 3½ per cent at last night's price of 368p.

Since Christies has paid close to a full tax charge ever since going public, the Chancellor has probably done as much for future earnings as would a roomful of Renaults. But the vigorous control of costs evident in 1983 indicates that the company itself is paying closer attention to the bottom line and helping to justify the exacting rating of its equity.

Commissions

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Sterling

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While sterling's recent habit of moving in the same direction as the dollar against the continentals seems temporarily to

NatWest to lead £225m North Sea loan

BY IAN HARGREAVES

NATIONAL Westminster Bank, the second largest British clearer, is to lead a £225m syndicated loan to Total Oil Marine for development of the North Alwyn field.

This is the first time that any British bank in over a decade of project lending in the North Sea, has won the position of sole lead manager of a syndicated project loan. It will involve the bank in negotiating the terms of the deal, in return for which NatWest will receive the lead manager's fee.

Although details of the loan have yet to be announced, it is understood that the syndicate comprises 12 banks, four British, two U.S., five French and one German. Previously, most North Sea project loans have been dominated by U.S. banks.

Total Oil Marine, which is the UK subsidiary of Compagnie Française des Pétroles, owns a third of North Alwyn and is the field operator. Its partner is Elf, another French oil company.

The two companies are expected to spend over £2bn developing the field, which is expected to yield about 200m barrels of oil.

Elf has already floated £40m bond for the project and may shortly launch a second. The NatWest-led loan is understood to be on a limited recourse basis. This part of the loan will not be guaranteed by Total but will be secured against the cash flow from the project. Some bankers are

arguing that terms being extracted from banks for this type of loan make it too risky to increasingly complex technology is used to develop marginal fields.

The other banks in the Total syndicate are expected to be: Barclays, Lloyds Bank International, Midland, Bank of America, Chase Manhattan Banque Nationale de Paris, Crédit Lyonnais, Banque Indosuez, Paribas, Société Générale and Commerzbank.

IBM lifts Intel stake

BY PAUL TAYLOR IN NEW YORK

IBM of the U.S., the world's largest computer manufacturer, has again increased its stake in Intel, the semiconductor manufacturer.

IBM reports in a Securities and Exchange Commission (SEC) filing that it has increased its stake in the chip-maker to 20 per cent of 22.3m shares, including 1.38m shares acquired in over-the-counter trading between March 1 and March 26 at prices ranging from \$34.75 a share to \$37.32 a share.

Before the latest announcement, IBM held an 18.8 per cent stake. IBM first acquired a 12 per cent stake in Intel in February last year and has gradually boosted its holding towards the 30 per cent ceiling agreed by the two companies.

Honeywell, the U.S. data processing and control systems group, said yesterday in an SEC filing that it has boosted its stake in ISSC (Industrial Solid State Controls).

Miners Continued from Page 1

by the effects of the rail unions' action in support of the miners. At BR's Birmingham depot 60 drivers walked out, halting the Merseyrail suburban network and affecting up to 10,000 commuters, when a train-driver who had refused to move a coal-train from a siding was disciplined.

The National Union of Railwaysmen warned that similar difficulties could affect the London-Glasgow main line, because of possible action by signalmen at the key Warrington power-box.

The number of drivers refusing to handle coal-trains was about six, half the 12 of the first day of the action. BR remains relatively sanguine about the effect of the handful of cases though rail unions were warned at a meeting with the BR Board yesterday of the possible immediate financial implications of the action.

The decision by the executive of the National Union of Seamen to instruct the union's 25,000 members to black all coal movement was accompanied by an instruction to foreign-going seamen to prevent the loading of UK-bound coal in foreign ports. Action affecting export of British coal, however, has been avoided.

Steelworkers are most at risk from the NUS decision, because British Steel imports about 2.5m tonnes of special coking coal every year for its blast-furnaces. Mr Jim Stater, NUS general secretary, said, however, he hoped steel jobs would

not be jeopardised. Leaders of the rail, ship and lorry unions meet tomorrow to express their views on their right to go to their place of work and earn a decent living," she said at Question Time.

Mr Neil Kinnock, the Labour leader, avoided commenting on the dispute from the deputy's box in spite of demands from Tory backbenchers for his views on a ballot.

His reluctance to be drawn was highlighted by Mr Alan Beith, the Liberal Chief Whip who also said Labour had allocated none of its own parliamentary time for a debate on the dispute.

Mr Bernard Weatherill, the Speaker, turned down an application for an emergency debate yesterday. He noted, though, that pressure was increasing. A full-scale debate appears likely soon, however, in view of the head of steam building up behind complaints from mining area MPs about police tactics in the coalfields.

TUC Continued from Page 1

"This could be done by amending the Bill so as to enable a union lawfully to retain its existing arrangements where they receive majority support in a secret ballot of the union's members."

Proposals of the TUC scheme, which include prominently the Engineers' and Managers' Association and the electricians' union, accept that if such ballots, which would be organised by the unions themselves, went against the Government's proposal it would be a full endorsement of the Government's proposals.

Mr Murray says that if the offer is not taken up it will be a further indication of the hollowness of the Government's claims to be "giving trade unions back to their members" and "safeguarding the rights of members in relation to their unions."

Central to the TUC argument in favour of its proposal is opposition to the Government's desire to impose on unions specific electoral requirements irrespective of members' wishes.

Mr Murray argues in his letter that this principle is enshrined in international labour law, as ratified by the UK, and declares the TUC's intention to ask the International Labour Organisation's Committee of Experts to examine the Government's Bill in the context of ILO Convention No. 87, on freedom of association.

The TUC says that the Bill could "upset the balance of many unions' internal arrangements and cause serious and unpredictable organisational difficulties."

It doubts that some Government proposals, such as direct elections by members for union executive posts, will necessarily ensure a fairer and more representative outcome than same direct elections.

World Weather

Table with 4 columns: City, Y'day, S'day, M'day. Lists weather conditions for various cities like Alejo, Athens, Amsterdam, etc.

Tokai Bank advertisement featuring the bank's logo and text: 'Business turns to Tokai Bank for direction. And they get it.' Includes contact information for various international branches.





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INTERNATIONAL CAPITAL MARKETS

Eurobond market awash with \$900m in issues

BY MARY ANN SIEGHART IN LONDON

A FLURRY of new issue activity hit the Eurobond market yesterday with nearly \$900m worth of deals being launched. The biggest and most original was a two-tranche floating rate note for Broken Hill Proprietary, Australia's largest company. This is part of the \$750m fund-raising package which will be used to finance BHP's acquisition of Utah's Australian coal mine interests from General Electric of the U.S. The largest tranche is for \$450m, \$355m of which will be issued initially. It is in the name of Queensland Coal Finance, a subsidiary specially set up for the deal. Bank of Tokyo has provided a guarantee for the whole amount, which has syndicated out to a number of banks. The bond has a 12-year maturity and pays 7 1/2 per cent over the mean of the six-month London interbank bid and offered rates at par. Bank of Tokyo is co-lead manager and the front-end fees are 1 1/2 per cent, with a 1 per cent selling concession. It traded extremely well, rising to a 1/2 point discount by the end of the day. Some new issue managers suggested that the fees were therefore great, though CSFB remarked that investor reaction was difficult to predict with such a novel instrument - it could have traded more like a project finance deal than a bank of Tokyo one. The second tranche, worth \$450m, is being placed in Asia and is led by CSFB with BA Asia. The issue is supported by a standby letter of credit from Bank of America and investors can sell their bonds on any coupon date at par back to BA Asia. It has a 12-year final maturity coupon at par. It has a 12-year final maturity but there is a put option after five years. Lead managers are CSFB, Bank of America, Nomura International, Deutsche Bank, SBC International and UBS Securities. It traded at a 1 1/2 per cent discount, outside the 1/4 per cent selling concession, but just inside the total fees. New Zealand launched an extremely popular DM 250m bond through Commerzbank yesterday. It has a seven-year life and a 7 1/2 per cent coupon at par. It traded at a 1/4 per cent discount. Dollar, D-Mark and Swiss franc secondary markets were all quiet yesterday. Prices fell by 1/4 point in dollars - other bonds were unchanged.

Thyssen chief rides the storm

By James Buchan in Bonn

HERR Dieter Spethmann of Thyssen was always a grand man. Perfectly dressed, ever untanned, superbly articulate in German and English, he exuded power and arrogance. He was the most powerful man in the most powerful company in the most powerful steel industry in Europe. On Friday, at the shareholders meeting which the Ruhr press corps say was the oddest in West German history, Herr Spethmann was neither untanned nor arrogant. He was a man of steel and thereby dealt his enemies such a blow that they may think twice before attempting to unseat him from the job he has held since 1973. The Thyssen shareholders' meeting in the Mercator Hall in Duisburg was odd for at least four reasons. First, four banks - including the Deutsche Bank and the Dresdner Bank - had advised their proxies that they could not recommend that the Thyssen management be "re-elected" namely that the 1983-84 result, amounting to a loss of DM 550m (\$211m) and the failure to pay a dividend for the first time since 1956, be approved. What would have happened if the shareholders had not approved, not even Thyssen or the Deutsche Bank knew on Friday, but presumably Herr Spethmann would have resigned along with both his board and supervisory board, including Herr Wilfried Guth, chief executive of the Deutsche Bank. Second, the boards were freed of further responsibility for last year's misery not by the usual "99 per cent vote as in Eastern Europe," as one Thyssen executive put it, but by only 98 per cent. However, the total support for Herr Spethmann was less than 75 per cent because about 25 per cent of the DM 900m share capital present was not counted in the simple yes/no vote. It was known that the Dresdner Bank, with about DM 90m of its own and in proxy, would not vote and a little arithmetic suggests that the Deutsche Bank, with another DM 90m or so, abstained as well. One shareholder asked, with some justification, whether the Deutsche Bank had lost confidence in Herr Guth. The third thing was not only odd but also unprecedented: the climate of suspicion and intrigue in which the meeting took place. Herr Harald Kihnen, the supervisory board chairman who runs Sal. Oppenheim in Cologne with the usual complacent secrecy of the German private bank, was forced to deny before shareholders certain remarks about Herr Spethmann ascribed to him in Manager magazine. For his part, Herr Kihnen attacked Count Claudio Zichy-Thyssen, representing the Thyssen family's 20 per cent holding, for accusing Herr Spethmann's predecessor, Herr Hans-Günter Söhl, of leading an attempt to unseat his former protégé. Count Zichy looked very angry indeed. Herr Söhl said nothing for five hours. Perhaps, fourth, it is not very odd that Herr Spethmann was so cool, detached, mathematical and tedious or that given the animosities raging around him on the podium, he treated shareholders to detailed work-force figures of every plant of his disastrous U.S. acquisition, the Budd Company, which has accumulated losses of \$311m before tax in the last three years. For every shareholder who complained about the U.S. purchase or the long rein Herr Spethmann had given its U.S. management, another demanded that the supervisory board stop dragging Thyssen through the mud. "The greatest tragedy in the Ruhr today is that Söhl has to watch Spethmann dismantling the company he built up from ruin after the war," one senior steel executive said recently. The big banks are angry with Herr Spethmann for engineering a plan to merge with Krupp Stahl, which has heavy bank debt - though, of course, Thyssen's small shareholders on Friday backed Herr Spethmann on this point. Another supervisory board member, Herr Günter Vogelsang, is a former executive of Krupp and one of the three authors ("moderators") of the merger plan. What Herr Kihnen thinks can be measured by his repeated refusal to respond to shareholders and make a statement of confidence in Herr Spethmann. However, the Thyssen supervisory board has 21 members and the family heirs are behind Herr Spethmann, as are the 10 worker representatives, despite the 11,000 jobs he is going to slash between now and 1985. Herr Spethmann, who has just turned 58, has survived the most serious test of his career. What happens next is anybody's guess.

LEHMAN BROTHERS IN QUEST FOR MORE CAPITAL Trading in a new image

BY TERRY DODSWORTH IN NEW YORK

MR Lew Glucksman has generated virtually no post-controversy since he moved to the top of Lehman Brothers Kuhn Loeb, the venerable, 130-year old Wall Street investment bank, late last year. His managerial methods are, to say the least, abrasive, and the signs are that many of the old school of discreet corporate financiers, have not found it particularly easy to adapt to them. The latest flurry of speculation concerns Lehman's quest for new capital. The firm has confirmed that it would like to attract additional funds from outside to help its general drive for expansion. But it denies the heavy rumours that have swirled around Wall Street about the bank being up for sale, stock and barrel. This is an orderly step in the process of independent development, not an act of collective corporate suicide, it implies. The fact that the stories have circulated in the first place, however, is symptomatic of the present state of upheaval. This dates from the elevation of Mr Glucksman, a former trader, with a trader's flair for deals rather than the carefully nurtured investment banking relationships with client companies. He was originally appointed to manage the newly appointed managing director of the firm, Mr Robert Rubin, was a trader like Mr Glucksman, and Mr Sheldon Gordon, another trading room protegee, has been brought in over the Ivy Leaguers to run the investment banking division. He has also added fuel to the flames by handing out much higher bonuses to partners in the trading business than to the investment bankers who own the majority of the business. This has turned the tradition of decades upside down. To some degree Mr Glucksman's actions demonstrate the shift of power that is being experienced broadly on Wall Street. The trading division that he built up at Lehman in the 1960s was an extremely profitable business, which in the 1970s, after an early hiccup, helped the firm to re-establish itself as a major force under Mr Peterson's leadership. Dealing rooms have also been making hay in the buoyant markets of the last couple of years. At Lehman, for example, trading is said to have contributed well over half of the firm's \$160m pretax profit in 1983, while at Salomon Brothers the newly developed mortgage-backed securities business chipped in about 40 per cent of total profits. Lehman is also one of the leaders in mort-

gage-backed securities, and one of the top traders in government bonds and commercial paper - a Glucksman speciality. Despite the profitability of the trading arm, Lehman - under Mr Peterson's direction - built up a very broadly based business. It claims to be Wall Street's leading merger and acquisitions manager, features in the developing field of corporate divestments and is probably the most active bank in financial restructuring for lame duck companies. All this has propelled the firm forward by leaps and bounds. Since 1974 its staff has trebled from 900 to 2,800 while its capital has increased from \$12.7m to around \$300m. But like all Wall Street partnerships it now faces perennial questions about its capital base when ranged against the financial services companies such as Merrill Lynch and Salomon Brothers. Under Lehman's rules which demand retirement at 60, Mr Glucksman himself will have to begin negotiating his own exit within a couple of years, leaving the 72-man partnership to find around \$16m. In 1973, when its future looked anything but bright, Lehman took a small amount of outside capital from BCI, the Italian bank. This has rapidly been overshadowed by the rise in the equity base through record profits and the absorption of Abraham and Co. in 1975, and Kuhn Loeb in 1978. Last year it also secured a large private institutional debt placement, helping to increase its total capitalisation from around \$213m to \$300m. The firm's official line is that it is now looking for either new equity or new debt - whichever presents itself on the right terms - but that it will not let a majority stake go. Wall Street, naturally, takes this line with a pinch of salt. The belief is that many of the investing banking partners want to bring in outsiders, so they can make a smooth and profitable exit. Mr Glucksman, who may well have the last word, has so far remained silent on the subject.

Texaco not interested in Gulf UK units

By Ian Hargreaves in London

TEXACO yesterday completed its \$250m acquisition of Standard Oil of California's European marketing and refining operations, but denied any immediate interest in the UK downstream assets Social is in the process of buying through its merger with Gulf. Mr Derek Mills, who heads Texaco's UK marketing operation, said the company had examined Gulf's refining and petrol station interests some time ago, but had decided not to bid. The fact that since then Social, which sells petrol in Europe under the name of Chevron, had agreed terms for a merger with Gulf had not changed the situation. Gulf, which like Social has been withdrawing from Europe, to concentrate on its North American interests, is known to have been negotiating for some time with the Kuwait Petroleum company over the possible sale of its UK downstream interests. The most valuable part of Gulf's UK assets is its share in a catalytic cracker in South Wales, the majority partner in which is Texaco. Texaco has acquired petrol chains in six countries: the Netherlands, Belgium, Luxembourg, Denmark, the UK and West Germany. Its share of the petrol market in those countries will rise from 9 to 12 per cent as a result, and its share of the market for all oil products from 7 to 8.5 per cent. In Belgium, the deal lifts Texaco from number six in the market to number one and in the Netherlands from number seven to number two. The company is also taking over Chevron's interest in a Dutch refinery at Pernis. The fit between Texaco and Chevron in Europe is very close, since until 1987 the two companies had a combined marketing operation under the Caltex consortium.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for April 3.

Table with columns for Country, Issue, Issued, Bid, Offer, Change, Yield, etc. Includes sections for US Dollar, Deutsche Mark, Swiss Franc, Yen Straights, and Convertible bonds.

Table with columns for Country, Issue, Issued, Bid, Offer, Change, Yield, etc. Includes sections for Other Straights, Floating Rate Notes, and Convertible bonds.

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INTL. COMPANIES & FINANCE

Japan puts broker fee liberalisation on agenda

By Yoko Shibata in Tokyo

JAPAN'S Ministry of Finance (MoF) has placed the freeing of commission rates for stock dealing on its liberalisation agenda. Japan is one of the few industrially advanced countries not to have either freed brokering rates or to have set a timetable for doing so.

At present, under the Securities and Exchange Law, Japanese brokers charge fees set by the exchanges. These range from 1.25 per cent for deals of less than ¥1m to 0.55 per cent on deals over ¥100m (\$445,000). The fees and the method of fixing them have been exempted from the country's anti-trust legislation.

Dissatisfaction with the fixed fee system has been particularly strong among Japan's commercial banks. They are not only major institutional investors in their own right, but have also been suffering from the onslaught of the brokers into their own traditional areas of activity. Hence the banks have been pressing for the ending of fixed commission dealing as part of the wider financial and capital market liberalisation that is taking place.

Large investors generally are keen to end the fixed fee system—looking enviously at the buoyant pre-tax profits being made by the big brokers as they benefit from the bull market.

Of the leading security houses, Nomura, the largest, is expecting a 60 per cent rise in pre-tax profits for the half-year to March 1984. Daiwa is expecting a 90 per cent rise, Yamaiichi a more than doubling, and Nikko an increase of 80 per cent.

The "big four" brokers are expecting commission earnings to rise between 50 and 60 per cent in the same half on revenues up by between 60 and 70 per cent. Nomura is forecasting first-half revenues of ¥200bn and commission income of ¥78bn; Daiwa revenues of ¥120bn and commission of ¥52.5bn; Nikko revenues of ¥119bn and commission of ¥52.5bn; and Yamaiichi revenues of ¥112bn and commission earnings of ¥50.3bn.

The liberalisation of European bond issues for Japanese companies which came into effect on Monday is expected to lead to much greater competition because the lead-management of bonds will now be opened up for foreign brokers and the rates deregulated. This is likely to have some impact on domestic rate fixing.

The Ministry has therefore decided that it must launch a major study of the freeing of brokerage rates before the Japan cannot long stand against the worldwide move in this direction. The study will look at the result of such moves elsewhere.

Y100bn convertible issue by Matsushita Electric

BY TERRY FOVEY

MATSUSHITA, ELECTRIC Industrial, the world's largest integrated electrical goods manufacturer, has announced that it is to launch a ¥100bn (\$445m) of unsecured convertible bonds on the domestic market. This is the largest ever issue of such bonds by a private Japanese company.

The bonds are due to be issued in May and will be priced at par with the coupon rate still to be decided. The issue is being led by Yamaiichi Securities and underwritten by a syndicate involving the other three members of the broking "big four"—Nomura, Nikko,

and Daiwa. Although Matsushita's stock is traded outside Japan on the Amsterdam, Dusseldorf, Frankfurt, Hong Kong, New York, Pacific (U.S.), and Paris exchanges, the convertibles will not be sold to U.S. investors. According to the company the money raised will be used to make capital investments in new media equipment manufacturing facilities.

The bonds are to be convertible—on terms still to be announced—from July 2 this year until May 19, 1994. Interest will be paid twice yearly (May and November).

The bonds will be issued in ¥1m denominations. Matsushita, which sells its products under the brand names Panasonic, National, Technics, and Quasar, and also owns just over 50 per cent of JVC the consumer electronics major, earlier reported a 16 per cent rise in group net earnings for the year to November 30 to ¥182.7bn and a 9 per cent increase in sales to ¥3,988bn.

The company is currently engaged in a major capital spending programme spanning most of its divisions, but especially in semi-conductors (¥110bn).

BHP and GE sign Utah deal

By Lachlan Drummond in Sydney

BROKEN HILL Proprietary Company (BHP) has completed the acquisition of Utah International from General Electric of the U.S. more than a year after the US\$2.4bn deal was announced.

The determination of both sides to complete the sale is reflected in the delay, in the fact that GE has retained a 15 per cent stake valued at US\$275m in the Queensland coal interests held by Utah, and in BHP's compromise position of 35 per cent and 47 per cent stakes in the two consortia which make up the expanded Utah BHP coal operations.

The signing of the deal in New York yesterday as well as transferring the ownership of the Queensland Coal assets, gives BHP a geographic and mineral diversification. Other Utah interests include steaming and coking coal mines in the U.S., a copper/molybdenum mine in British Columbia, Brazilian iron-ore interests, and a half-share in a large and rich undeveloped copper deposit in Chile.

Setback for Mobil Australia

MELBOURNE — Mobil Australia has reported a A\$3.2m (US\$56m) after-tax loss for 1983, compared with profits of A\$1.24m in 1982, on turnover of A\$2bn against A\$1.9bn.

Mr George Pusack, the chairman, said sales volume dropped to 5.5bn litres in 1983 from 5.9bn the year before and Mobil had to borrow A\$82m to enable it to continue in business.

Reuter

Strong initial demand for foreign commercial paper in Japan

TOKYO — Commercial Paper (CP) and Certificates of Deposit (CD) issued abroad are meeting strong demand from Japanese companies with surplus funds.

Banks and securities companies in Japan launched the sale of overseas CP and CDs on Monday with the minimum CP issue set at ¥200m (\$890,000) and that for a CD at ¥300m, the same as the minimum amount for yen-based CDs issued in Japan.

Daiwa Securities said its first-day sales of overseas CP and CDs totalled about \$50m.

Nikko Securities said its sales, which involved only overseas CP, amounted to \$20m.

Both Daiwa and Nikko said demand remained very strong yesterday and they expect this to persist as Japanese corpora-

tions are always looking for an attractive market for funds.

Nikko Securities said the overseas CP-CD market in Japan would develop into a major short-term money market, comparable with the existing domestic CD market and the Gensaki bond market with repurchase agreements.

Growth would depend on the yields on overseas CP and CD's and on foreign exchange rates.

The yen-denominated CD market had an outstanding balance of ¥5,660bn and the Gensaki market ¥4,290bn at the end of 1983. They are the only open money markets in Japan.

The Ministry of Finance has approved a repurchase agreement formula for the overseas CP-CD market, giving investments in those instruments high liquidity.

Although the overseas CP-CD market is expected to approach the size of the domestic CD and Gensaki markets before long, Japanese banks and securities houses will probably give priority to the Gensaki market, as the volume of outstanding Japanese bond issues is much larger than that of overseas CP and CDs available in Japan.

One advantage of the overseas CP-CD market is its exemption from securities transaction taxes which are applied to the Gensaki market, said brokers.

Japanese banks are likely to be less active than securities houses in selling overseas CP and CDs because they issue yen CDs, and if the yields they offer on the new instruments are too attractive, investors may switch deposits to them.

Reuter

Keppel Shipyard suffers net loss in second half

SINGAPORE — Keppel Shipyard swung to a \$82.2m (US\$1.05m) group net loss in the last six months of 1983 from a \$44.8m net profit a year earlier. Earnings attributable to shareholders, before extraordinary items, fell by 87.4 per cent to \$810.8m for the full year.

Group turnover at the government-controlled shipbuilder edged up 3.3 per cent to \$866.3m in 1983. Investment and other income surged by 65.2 per cent to \$872.7m.

The company blamed a decline in demand for ship-repairing, shipbuilding and offshore rig orders for the drop in earnings. Keppel warned that group pre-tax profit in 1984 may not be maintained at the \$228.4m of 1983's because of higher interest expenses

Some \$67.6m in extraordinary gains stemming mainly from a surplus on the valuation of replacement assets, held the 1983 decline in net profit attributable to shareholders at 6.9 per cent to \$890.0m.

Keppel has proposed a one-for-two rights issue, at \$33 a share to support the company's continuing growth. (Keppel shares closed at \$33.22 yesterday.) During 1983, Keppel acquired all of Malayan Motor and General Underwriters, an 82.2 per cent stake in Straits Steamship, and a 9.1 per cent holding in Asia Commercial Bank.

Keppel has declared a first and final net dividend of 5 cents a share. The gross 1983 dividend of 12 cents compares with 25 cents in 1982.

AP-DJ

Conti Gummi to expand in SA

CONTINENTAL Gummiwerk, the German rubber company, is hoping to use South Africa as a springboard to penetrate Southern Africa.

The company already markets conveyor belting in South Africa and believes that its association with the German motor vehicle makers, Mercedes, Audi, Volkswagen, and BMW will help persuade their South African subsidiaries to switch to Continental's tyres.

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Amount paid in UA 15,713,000  
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From the statement by the Chairman, Dr. Hannes Androsch.

For a copy of the 1983 Annual Report please write to the Head Office Public Relations Department or to one of the Branches at the addresses below.

Salient figures	CREDITANSTALT			CA BANKING GROUP		
	AS Billion	Increase over 1982	US\$ Billion	AS Billion	Increase over 1982	US\$ Billion
Loans	172.5	+13.3%	8.92	211.1	+11.7%	10.92
Due from banks	71.7	+ 1.9%	3.70	77.4	+ 1.9%	4.00
Securities	35.8	+ 9.8%	1.85	48.3	+11.6%	2.50
Deposits	280.3	+ 9.7%	14.49	341.5	+ 9.3%	17.65
Net worth	9.9	+20.2%	0.51	12.2	+22.0%	0.63
Balance Sheet total	300.9	+ 8.6%	15.56	365.9	+ 8.4%	18.92

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**INTL. COMPANIES & FINANCE**

**Foreign banks tempt India to widen international bond market activity**

BY JOHN ELLIOTT, RECENTLY IN BOMBAY

INDIA IS likely to enter the fixed rate international bond market for the first time in coming months, for about \$50 to \$100m. It wants to test its international credit rating after five years gradually building up its foreign commercial borrowings, which totalled about \$1.2bn in the financial year now ended.

Foreign banks from the U.S., Europe and Japan are encouraging it to borrow more, and are trying to cash in on its potential as a major customer by offering large loan packages.

They are also applying for licences to increase their representation. The restrictions on this may be marginally eased soon, because the Reserve Bank of India is considering relaxing its demands for reciprocal branches abroad in the case of some banks from major capital exporting countries.

At least one major Indian Government-controlled financial institution expects its foreign borrowings to rise by 20 per cent a year for the next two years. But the Government's general line is that the commercial total should not rise above the \$1.5bn ceiling agreed with the International Monetary Fund.

All the foreign borrowing has been project related, whereas the bond being considered by the Government and the Reserve Bank of India would be for general use. There are some reservations in the Bank about the difficulty of controlling or stopping a trend of general bonds once the first has been issued. But, more importantly, the idea of fixed rate borrowing appeals to India.

The foreign bankers now flocking to Bombay and Delhi for business are echoing the growing view of industrialists from many countries that the Indian market is one of the most promising in the coming decade, despite some short term and medium term economic problems, including inflation and repayment of loans.

In particular, they are attracted by the gradual opening up of the economy and by the country's booming oil production, despite some short term and medium term economic problems, including inflation and repayment of loans.

India represents the suggestions of the U.S. Government that it should move out of soft loans faster. It argues that to do so could eventually inhibit its

Mr David Rockefeller (right), the former chairman of Chase Manhattan who now heads the New York bank's International Advisory Committee, lobbied for wider foreign bank representation in India in a recent visit. Chase is prominent among organisers of overseas loans to the country, and is one of the most active banks in pressing for a licence to operate there



In order to bolster its balance of payments, and possibly also to boost slow industrial investment, the Government is also encouraging investments from Indians living abroad. It has accumulated \$2.4bn of these funds, mostly in bank deposits, and there is a net inflow of \$400m a year.

UK merchant banks, including Hambro and Hill Samuel, are showing an interest in channeling the funds to India and plans for investment companies have been drawn up by subsidiaries of India's two largest industrial families of companies, Tata and Birla.

One of the most active foreign banks pushing for a licence to operate in India is Chase Manhattan which is one of about a dozen foreign banks with only representative offices. It is prominent among organisers of overseas loans for India and is reported to be offering a \$300m loan in addition to a \$30m loan it is leading for ICICI.

Major borrowers Bombay banks expect to enter the market within the confines of the Government's policy include both Air India and Indian Airlines. These Government-owned organisations need \$5bn or \$8bn each for major aircraft purchases now being finalised, spread over perhaps 10 years, and this year may need up to \$500m each. Others include the Oil and Natural Gas Commission (ONGC) \$40m on top of the \$400m it raised by way of Euro-loan last year, and the National Thermal Power Corporation, which last year was involved in a \$344m loan for the Rihand Power station project.

Loans totalling some \$600m may also be sought to help fund six fertiliser plants costing a total of some \$3.5bn on a cross country natural gas pipeline to be built soon.

Alongside the Reserve Bank and Government deliberation on a market-testing fixed rate bond issue, ICICI is also contemplating a fixed rate bond to help either Air India or ONGC funding as well as a general bond of its own in Japan or Europe.

But despite the optimism of the world's bankers, there is no sign of India casting aside its traditional caution and its reputation internationally for prudent management of its foreign exchange position.

The Government is now preparing its seventh five-year plan for 1988-90, and is weighing the country's need for social, infrastructure and industrial development against problems caused by a cutback in the availability of international aid, especially from the International Development Association, the World Bank's soft lending arm.

Both the Finance Ministry and the Reserve Bank stress that they are determined not to switch from concessional aid into a massive increase in commercial borrowing.

The country's debt service ratio, of borrowings to total export earnings, stands at about 14 per cent. Unless there is a marked improvement in exports and import substitution, this is likely to rise to 20 per cent by the end of the decade as India's repayments build up on foreign debts including the \$3.9bn it is taking up from its \$5bn IMF facility.

The Government does not want the ratio to rise much above this figure, and it is preparing yardsticks for monitoring borrowings and debt service ratios covering ten years for key sectors, in particular measuring the export potential of projects requiring foreign borrowings.

India represents the suggestions of the U.S. Government that it should move out of soft loans faster. It argues that to do so could eventually inhibit its

credibility as a commercial borrower, because of the heavy debts that would build up on its long term social and infrastructure projects, which have low initial yields in commercial terms.

It regards this as a serious problem even though 93 per cent of its planned development is met from internal resources. The net inflow of concessional assistance in 1983-84 was about \$1.5bn and India expects to need such amounts for many years.

The country's development problems are increased by a lack of funds to spend on projects. Expansion plans are therefore being pruned for the rest of the decade. The emphasis will be on investments in power, transport, energy and fertilisers, with aid being required from foreign countries supplying equipment and services. In other major sectors, such as steel, the emphasis will be on modernising existing plant which is performing badly rather than on building new large scale works.

Two years ago, the Government asked the Asian Development Bank for \$2bn aid. It is likely to be given only a few hundred million, "initially \$100m line of credit having just been given to the Bombay-based Industrial Credit and Investment Corporation (ICICI), one of the country's major Government controlled financial institutions.

All of these securities having been sold, this announcement appears as a matter of record only.

2,200,000 Shares



Common Stock

Lehman Brothers Kuhn Loeb  
Incorporated

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F. Eberstadt & Co., Inc.

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March, 1984

This announcement appears as a matter of record only.

February 1984

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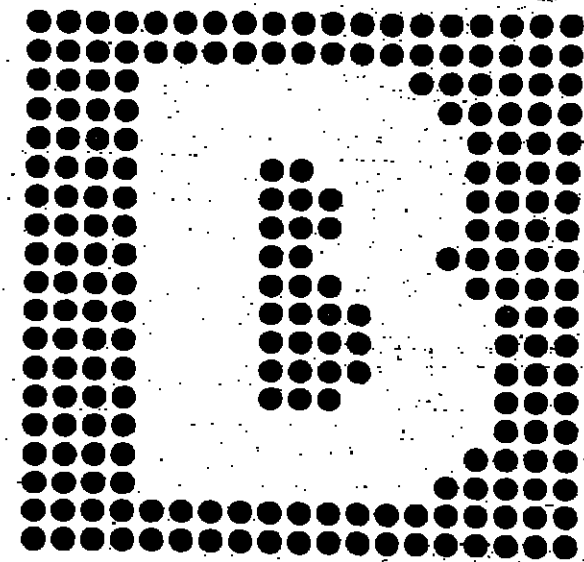
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هناك على التوالي

Companies and Markets

UK COMPANY NEWS

Christies more than trebled at £9.75m

A JUMP of more than 40 per cent in auction sales as produced record 1983 results at Christies International, the fine art auctioneer, printer and graphics distributor. Turnover rose by some 29 per cent from £3,082,000, while pre-tax profits were more than trebled at £9.75m, against a restated £3.19m.

Reflecting this major improvement, the final dividend is stepped up from 9p to 6p net, rising the total payment to 8.5p (7p) per 10p share. Earnings per share surged ahead from 5.45p to 21.47p.

On prospects, the volume of business in hand is such that the board is confident that results for the first half of 1984 should prove satisfactory.

Last October, when reporting interim profits some £3m higher at £4.13m, Mr J. A. Floyd, the chairman, commented that the regeneration of confidence in the international art market was continuing and he forecast another good autumn season. In the event, the group's most optimistic forecasts were exceeded and the momentum in the art market gathered pace throughout 1983.

Auction sales in the second six months traditionally the weaker half because of the holiday season—totalled £142m. This beat the £119m in the first half and resulted in a record £261m (£124.7m) for the year. All group salerooms benefited from the increase, with the exception of that in Rome which is dependent on the internal Italian market.

In the current year, the season of major sales has not yet started. However, evidence to date from both London and New

York confirms that the buoyancy in the international art market is continuing.

The group's auction profits jumped from £2.41m to £9.75m in 1983. The graphics contribution was up from £93,000 to £263,000, while the printing side made £1.12m, against £691,000.

An analysis of the year's turnover shows (in £000s): commission and premium £37,104 (£27,717), valuation and other fees £754 (£562) and catalogue sales £1,957 (£1,603) making total auction turnover £39,815 (£29,882); graphics £2,368 (£2,029) and print £6,906 (£5,927), less intra-group sales of print £3,693 (£2,762).

Turnover split geographically shows (in £000s): UK £20,285 (£15,156); U.S. £18,296 (£13,250); Switzerland £2,533 (£2,358); Holland £3,725 (£3,494); Italy £295 (£261) and others £31 (£217).

The most significant feature of the sale room was that for the first time—sales in the U.S. (£120m) exceeded those in the U.K. (£115m). This striking achievement is indicative not only of the success of the New York office but also of the potential of that market, the chairman reports.

In London the integration of staff and sales, so successful in New York in the primary and secondary salerooms, has continued to benefit the branch at both King Street and South Kensington. This resulted in sales at King Street of £38m, while South Kensington sales exceeded £20m for the first time.

Sales in Geneva, which in the past two years had suffered from the slack market for diamonds, showed signs of a welcome



Mr John Floyd, the chairman of Christies International, at the company's sale room in the West End of London

return to buoyancy in the autumn. Similarly in Amsterdam, a dull first half was followed by a burst of activity in the autumn, resulting in most doubled sales in the second half. In Rome, there was a decline in sales due to local circumstances, active steps have been taken to improve the position.

A contract has been entered into for the sale of a freehold property, subject to certain conditions, but for which a minimum consideration of £1.25m has been received. An extraordinary credit of £638,000 for the year represents the excess of the minimum consideration over book value. No corporation tax

arises due to the effect of roll-over relief. Mr Floyd said later that prospects for this year were encouraging with a similar trading pattern to that of last year. Two significant sales were also coming up—the Goid Jewellery collection in New York, expected to fetch around \$7m, and the contents of Elveden Hall in Suffolk, likely to realise around £2.5m.

The chairman added that the Taubman takeover of Sotheby's had not created any competitive changes in the art market and he doubted whether it would lead to a commission war. Mr Floyd conceded that more than half of group turnover

would soon be generated through New York, but he said there were no imminent plans to seek a listing for Christies shares in the U.S.

1982	1983
2000	2000
45,389	33,078
21,203	19,441
15,016	12,984
8,778	2,671
80	22
620	3,791
4,467	1,185
5,281	2,038
72	39
639	—
5,024	1,433
1,740	1,433
3,284	3,177
12,788	(£1,558)

Rotaflex hits £1.7m: pays more

WITH THE second half of Rotaflex £1.04m, profits of Rotaflex for the year 1983 have reached a record £1.65m, compared with £943,000 last year. The total included exceptional rationalisation costs of £338,000. The net dividend is lifted by 1p to 3.2p net, the final being 2.3p.

Mr Michael Frye, executive chairman of the group, whose principal activities cover the manufacture of electric light fittings and systems, attributes the results to greater operating efficiency, accelerated product production, perseverance in cost cutting, and the restructuring of the Belgian operation.

A further significant increase in the UK market was achieved but performance overseas, with the exception of the Dutch subsidiary, was disappointing mainly because of the state of the European economy.

As to the future, Mr Frye says "we are building on the success of 1983." Challenging targets have been set for the current year and so far the group is on course to meet them; he expects performance to improve

further. Although both new businesses (Electropast and Concord Controls) will be fully operational before the end of the year, it would be imprudent to expect them to make a significant contribution to earnings before 1985.

Turnover for 1983 rose to £30.54m, compared with £28.11m. After tax £208,400 (£271,500) after tax £134m (£171,000) and there are extraordinary debits of £78,200 (£78,100). The dividends absorb £478,900 (£371,400). Earnings on a net basis are 11p (4p), and on a full distribution basis 12.5p (5.5p).

Electropast, the joint venture with Electra Risk Capital, has recently launched its electrical power distribution system under the name Multipoint. Concord Controls, the joint venture with Prutec, has begun trading in micro-processor control systems and launched the first of a separate range of controllers.

Rationalisation is complete at

Rotaflex so although there will be some improvement in efficiency the main thrust behind profits growth in 1984 will be increased market share in existing product lines and the introduction of new products. There is some sign of a pick up in demand in Europe after a very flat 1983. The first quarter has maintained the performance of the second half of last year. If that level of trading is held, and chairman Michael Frye is cautiously optimistic, then pre-tax profits of £2m look a reasonable target this early in the year.

Borrowings were reduced a little to £1.5m at the year end compared with shareholders' funds of £8m. There are no plans to raise further equity, unless an appropriate acquisition were to come along. The company is thinking about possible product development in related areas such as security lighting. Favourable planning permission for its City Road property would further strengthen future cash flow. The shares closed yesterday at 104p up 8p which gives a prospective PE of only 7 1/2 on a 25 per cent tax charge.

Hartons rises sharply and current year starts well

SHARPLY HIGHER profits of £1.35m, against £297,000 after pre-acquisition profit of £32,000, were achieved by Hartons Group in 1983.

Mr Max Mainman, the chairman and chief executive, says that the overall group performance for the first three months of 1984 shows "a significant improvement over the corresponding period." Based on the group's policy of steady expansion of its operating subsidiaries and careful consideration of new ideas and potential acquisition, the directors are confident that the improvement will continue throughout the current year.

Commenting on the results Mr Mainman says: "Visjair Tuckers made considerable progress in 1983 and firmly established itself as the leading distributor of semi-finished plastics in the country. Accelerated growth in the second half showed sales advancing by more than 20 per cent on maintained margins over the previous year.

making 0.84p compared with last year's single payment of 0.175p. A 1-for-10 scrip is proposed.

There were no major changes in the group's portfolio and Hartons Estates during 1983. Negotiations on the new rents are in the process of finalisation and current indications suggest that rental income in 1984 will show an increase in excess of 25 per cent.

Hartons' five-fold increase in full-year profits is a repeat of the interim performance, which reflected the first time consolidation of the plastics arm—formerly an associate—following the merger of Visjair Plastics with Tuckers. Adjusting for the change makes it clear that volumes increased moderately and that the profit increase is more to do with the cost savings permitted by the merger. Plastics sales did pick up in the second half and the increase has been maintained, while margins have widened thanks to a 7.8 per cent price increase in February. Since around 75 per cent of Visjair Tuckers' costs are fixed, the improvement should drop straight through to the bottom line this year. The French Angli-glass purchase should make only a minimal contribution to 1984, but in the longer term, it is intended to form the core of a major Tuckers type operation in Europe. Summer, which accounts for 12 per cent of profits against plastics' 30 per cent, only just broke even in the previous year, and expects further growth from new products and a strengthened sales force. Around £1.9m pre-tax looks possible this time, which puts the shares, up 41p to 461p, on a multiple of 9.6, assuming a 35 per cent tax charge.

Prestwich Parker ahead

A contribution this time of £182,916 from its optical goods and services operations enabled Prestwich Park Holdings to lift pre-tax profits from £7,683 to £128,264 in the six months to December 31, 1983. Turnover rose by £1.1m to £3.1m.

The directors have decided to discontinue the volume manufacturing of bolts and nuts at Prestwich Parker (Fasteners) and accordingly they are seeking to dispose of this company by June 30, 1984. However, should such disposal not prove possible by that date, manufacturing at this subsidiary will cease.

TSW nears £1m midway

AFTER Channel Four charges of £1.1m against £798,000 and an Excise duty levy this time of £94,000, pre-tax profits of TSW-Teletext South Wales Holdings improved from £710,000 to £978,000 in the six months to January 31, 1984.

In addition the directors report that the second half has started well with advertising revenue in the first two months showing an increase over last year of about 11 per cent, and programme sales continuing at an encouraging level.

To reduce disparity with the final payment, the net interim dividend is being raised from 0.3p to 0.5p on earnings of 2.56p

(1.99p) per 5p share. Last year's total distribution was 1.2p from profits of £1.13m.

Turnover for the six months under review increased from £8.96m to £11.31m. The tax charge was £425,000 against £313,000.

The directors report that net operating costs rose by 5.5 per cent which included an increase in depreciation charged as a result of substantial levels of capital expenditure.

The company is continuing to develop its initial venture into low-cost cinema films, they add. A new major project is under development and it is hoped to announce details in the summer.

Nationwide Leisure growth

Including the first contribution from the retailing side of £190,000, profits of Nationwide Leisure rose to £239,000 in the year ended October 31, 1983. There is a dividend of 0.28p net.

The directors of this USM company are forecasting a further profit growth in the current year. They feel that the increased management and financial resources put the company in a good position to pursue expansion plans through further acquisitions and continued internal growth.

Turnover in the year showed a £1m advance to £3.6m. Caravan Parks contributed £180,000 (£143,000) to profits, other activities £100,000 (£96,000) and retailing £130,000 (nil). After tax £199,000 (£119,000) the net profit was £202,000 (£120,000). Extraordinary credits came to £9,000, comprising £171,000 on the sale of Oakdene Holiday Caravan Site, less £162,000 other

debts. Earnings are given as 0.8p (0.5p) per share.

Just before the end of the year Nationwide acquired Neilson Leisure, a ski hire and ski equipment retailer. Its results are not included in the accounts submitted, but unaudited figures have been prepared showing that it produced pre-tax profits of £320,000 for 1983.

This is significantly above the forecast contained in the offer document of £200,000 and the £265,000 profit level which triggers the payment of the full further consideration to the vendors in respect of 1983.

Business equipment sales were excellent and although the improvement will be difficult to maintain, results should be satisfactory. At Neilson the winter holiday season has been very strongly and the summer bookings through the retail units are substantially higher.

DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corre-ponding div.	Total of year	Total last year
Brammer	4.2	June 8	3.9	6.2	5.9
Brunston	6.25	Apr 30	6.25	10.5	10.5
Christies Int'l	6	May 24	5	8.5	7
Coates Bros	2.8	July 2	2.42	3.8	3.42
Copydex	3	July 2	2.5	5.25	2.5
Hartons	0.56	—	0.18	0.54	0.18
Keep Trust	0.38	—	Nil	0.38	0.15
Midsummer House	2.5	—	2.5	2.5	2.5
Nationwide Leisure	0.25	—	Nil	0.25	Nil
New Court Trust	4.13	—	4.13	—	13.75
Pritchard Services	2.5	July 2	2.1	3.5	3
Riley Leisure	2.2	—	1.5	4.2	5.61
Rotaflex	2.3	July 4	1.6	3.2	2.2
TSW	0.5	July 15	0.1	1.2	1.2

\* Dividends shown per share net except where otherwise stated. † Equivalent after allowing for scrip issue. ‡ On capital increased by rights and/or acquisition issues. † USM stock. ‡ Unquoted stock. † For 17 months.

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Brammer advances £1.2m and lifts final

IN THEIR statement with the preliminary results for the 1983 year the directors of Brammer say they are hopeful that the most consistent progress achieved in the year prior to the advent of the recession in 1980.

For the past year profits before tax rose from £5.7m to a record £6.5m and a final dividend of 4.2p (3.9p) raised the net total by 0.3p to 2.2p per 20p share.

Turnover expanded by £11.57m to £67.53m and gross profits moved ahead to £21.9m, compared with £17.86m, before deducting £8.16m (£6.76m) distribution costs and administration expenses of £7.19m, against a previous £5.92m—the group distributes bearing and transmission equipment.

Pre-tax profits were arrived at after adding in net income from investments and short-term deposits of £219,000 (£204,000). Tax rose from £2.42m to £7.05m and below the line there were extraordinary debits through the year of £9,000.

Earnings emerged 1.7p higher at 13.3p per share. Over the past year the group has been busy on the takeover front and goodwill of £4.63m arising on acquisitions during 1983 has been deducted from accumulated reserves.

A geographical analysis of operating profits (£6.56m, against £5.16m) shows: UK and Western Europe £2,760,000 (£2,002,000).

In the period from August 3 United Electronic Holdings, which became a wholly-owned subsidiary last December, made a £283,000 contribution to group operating profits, the major portion of which arose from the electronic component distribution activities.

During 1983 cash flow from group operations was a strong feature. The UK businesses produced excellent results in particular Bearing service and Russell's Rubber both achieved record profits in far from ideal trading conditions.

comment

From Brammer's latest figures it is clear that the worst is over. The message that comes through loud and clear is that the traditional bearing distribution business has survived the recession with flying colours, having emerged with an improved market share. The average transaction value has strengthened considerably over the past six months which, given the largely fixed nature of its overheads, means that additional volume can be translated almost directly into better margins. Brammer's other interests in less mature businesses are also starting to make real growth look more promising. Power transmission products are gaining ground, helped by favourable currency movements on U.S. exports.

Equally the new UEH acquisition (electronic components distribution) should start to motor once Brammer can bring in some new products and provide extra support to existing product lines. Over in the U.S. both Pope and Master Pumps are also showing solid signs of recovery, with a potential of contributing earnings £1m to group profits in the short term.

All these non-traditional activities carry with them the prospect of an eventual re-rating of Brammer's shares which are currently at 183p, standing on a p/e of 13.4. The yield is five per cent.

Pritchard forecasts 'healthy increase' on record £12.77m

GROWTH AT Pritchard Services is expected to continue with Mr Peter Pritchard, the chairman and chief executive, expecting a "healthy profit increase" in the current year.

He foresees good growth from Pritchard's trading divisions, with North America in particular taking its place as a major profit contributor.

Mr Pritchard reports that, for the year to January 1, 1984 the group achieved record taxable profits of £12.77m, against a restated £12.3m, on turnover £28.58m higher at £24.63m. The dividend is being hoisted by 17 per cent from 3p to 3.5p on the enlarged capital with a final payment of 2.5p.

In August, at the time of the £23.4m rights issue, a final of not less than 2.45p was forecast. The results have been adjusted to take the Spring Grove acquisition into executive. Figures for 1983 include a 15-month contribution from Spring Grove, while the previous year's results include its profits for the year to September 30, 1982. St Georges Group, which was disposed of in February, has not been consolidated into the 1983 group figures.

Commenting on the results Mr Pritchard says: "I am satisfied with our performance in 1983 representing, as it does, a sound base for the continuing development of the business. We have made a number of substantial investments, both by acquisition in textile rental and food services with Spring Grove and Food Concepts Inc. and by significant expenditure on internal development to promote organic growth. The subsidiaries have benefited from the merger. However, he points out the profits from associates were down from £3.7m to £2.38m; 1982 had the benefit of both the Riyadh and Jeddah contracts whereas by 1983 the main Riyadh contract had been completed.

The environment for skilled, cost effective contract services around the world is both "exciting and challenging," he says. The company, with its widespread geographic coverage, is well placed to benefit substantially from the available opportunities, as evidenced by some of our successes during 1983 and early 1984, he adds.

In the U.S. impressive market

penetration was achieved in the provision of ancillary services to hospitals by gaining 40 new hospital contracts during the year.

The workwear rental division in the UK won the British Airways contract to service its 11,000 engineers, and in early 1984 its hospital healthcare company was awarded the ancillary services contract at the new 372 bed Milton Keynes District General Hospital. Pritchard also secured its first major schools cleaning contract for 81 schools and colleges in Kent.

Tax for the year took £3.19m (£3.85m), leaving a net profit of £9.58m (£8.57m). Minorities accounted for £608,000 (£536,000) and extraordinary debits absorbed £336,000 (£12,000). Earnings per share were 9.02p (8.48p).

Dividends will take £3.66m (£3.63m including £1.2m attributable to Spring Grove) and shareholders will receive a 40 per cent increase through a £2.4m rights and an all-share bid for Spring Grove, this is somewhat disappointing, Pritchard's worst problem was the loss to a U.S. rival of the Riyadh cleaning contract, which caused most of the £1.4m drop in associate profits. The UK street cleaning and refuse collection contracts which Pritchard has such high hopes, is still being held back by start-up costs. Most of these troubles should pass in 1984. U.S. hospital contracts are flowing again, a clutch of new contracts have been won at home, and Spring Grove should start to benefit from the merger. Pritchard has wisely washed its hands of St Georges—at a cost of £5.7m. Estimates of 1984 profits range from £16m to £17m and if no share new shares are issued, the prospective p/e ratio is around 13, with the shares down 1 1/2 at 130p. The yield is 3.9 per cent. The glamour has gone out of the sector though, and the rating looks fair.

comment

Once untangled from the merger accounting policies, Pritchard Services' figures reveal little in the way of real growth. In a year which has seen a 40 per cent increase through a £2.4m rights and an all-share bid for Spring Grove, this is somewhat disappointing. Pritchard's worst problem was the loss to a U.S. rival of the Riyadh cleaning contract, which caused most of the £1.4m drop in associate profits. The UK street cleaning and refuse collection contracts which Pritchard has such high hopes, is still being held back by start-up costs. Most of these troubles should pass in 1984. U.S. hospital contracts are flowing again, a clutch of new contracts have been won at home, and Spring Grove should start to benefit from the merger. Pritchard has wisely washed its hands of St Georges—at a cost of £5.7m. Estimates of 1984 profits range from £16m to £17m and if no share new shares are issued, the prospective p/e ratio is around 13, with the shares down 1 1/2 at 130p. The yield is 3.9 per cent. The glamour has gone out of the sector though, and the rating looks fair.

Pick up at Coates Bros. and profits exceed £9m

AN ANTICIPATED improvement in full year results at Coates Brothers has materialised with pre-tax profits for 1983 rising from £8.66m to £9.01m.

The recovery which became evident in the UK towards the end of the first half continued throughout the second six months, and Mr D. J. Youngman, the chairman, says that current year profits to date are ahead of the corresponding period.

At the interim stage, profits of this manufacturer of printing inks and supplies for the printing industry were lower at £3.37m, against £4.5m.

The year's dividend is being lifted from 3.42p to 3.5p with an increase in the final payment to 2.8p (3.42p). Earnings per 25p share were just over 1p higher at 12.19p. Turnover for the year advanced from a restated £122.8m to £139.93m. Tax

takes £3.2m (£3.64m) and minorities absorb £255,000 (£492,000), to leave net attributable profits of £4.94m (£4.47m) after extraordinary debits of £33,000. Dividends will account for £1.54m (£1.39m).

Group borrowings increased during the year from £12.6m to £22.5m, largely as a result of acquiring the assets of Colonial Printing Ink in the U.S. for £7.2m at the end of December 1983. It is anticipated that the future earnings from Colonial will fully justify the investment which will make a positive contribution to group profits in the current year.

On a CCA basis pre-tax profits for 1983 were £5.7m (£5.55m).

LADBROKE INDEX  
Based on FT Index  
858-862 (-6)  
Tel: 01-493 5261

**bank leumi (uk) plc**  
Head Office: PO Box 2AF, 4-T Woodstock Street, London W1A 2AF  
Tel: 01-629 1205. Telex: 888733

**A Year of Significant Development**

Highlights from the Statement of the Chairman, Mr E. I. Japhet, KBE, at the Bank's Annual General Meeting

- \* 1983 has been another year of significant growth. Total assets increased by more than 13% to £323m.
- \* Net Profit after tax and transfer to inner reserves reached £714,000, an increase of 12%. Final dividend will be 7.00p per share making a total for the year of 10.15p (1982—10.18p). Shareholders will be offered an option of receiving in respect of the final dividend either cash or fully paid ordinary shares.
- \* Capital funds amounted to £14.7m, an increase of more than 13%.
- \* The newly opened Leeds Representative Office and our High Street Branches have displayed an increased activity in all banking services.
- \* The growth in bilateral trade between the UK and Israel was reflected in the volume of business of the Bank.

Branches in the West End, the City, Edgware, Golders Green, and Gants Hill, Ilford  
Northern Representative Office in Leeds

UNITED KINGDOM SUBSIDIARY OF  
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1902-1984  
ISRAEL'S LARGEST BANKING GROUP

**Boddingtons**

BODDINGTONS' BREWERIES PLC  
**Results for the year to 31st December 1983**

	1983 (£'000s)	1982 (£'000s)
Turnover	47,701	44,474
Profit before tax	9,095	8,609
Profit after tax	5,082	4,653
Dividend payment per share	2.64p	2.40p

Points made by the Chairman, Mr. Ewart Boddington:

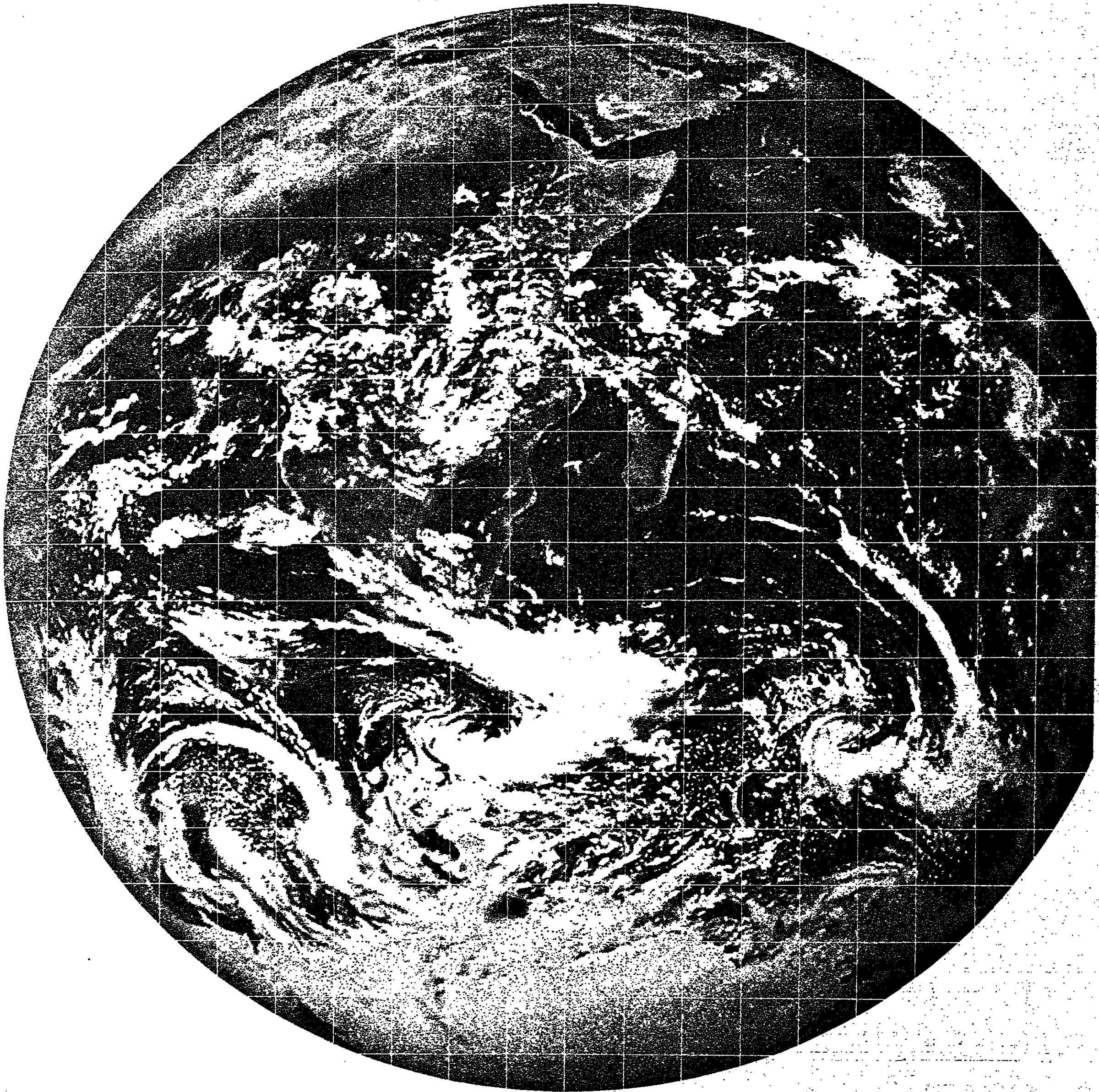
- Net profit rose by 7.6% after allowing for a non-recurring profit of £300,000 in 1982, arising from accounting policy changes connected with the Oldham Brewery acquisition.
- Oldham Brewery's profit contribution increased at a substantial and satisfactory rate.
- Capital investment during the year reached a record level of £6.29m of which almost £5m was spent on improvements and additions to the licensed estate.
- Market share fully maintained.
- Demand for our locally-brewed cask-conditioned beers remains strong.
- Despite difficult trading conditions in the North West we look forward to another year of continued progress.

Annual General Meeting, Midland Hotel, Manchester. 11.45 a.m. Friday 4th May.

Copies of the Annual Report may be obtained from:  
The Company Secretary, P.O. Box 331, Strangeways Brewery, Manchester M60 3EL.

**Boddingtons**  
Strangeways Brewery Manchester





**Last year, we were named as the fastest-growing semiconductor company in the world.**

**This year, we're looking for a bigger slice of the market.**

With a consistent profit record and 33% annual sales growth over the last seven years, Ferranti Electronics has to be recognised as a phenomenon, even by the standards of the fast-moving electronics industry.

The reason behind that successful growth record is the ability to deliver products that meet the exacting demands of the marketplace.

Anything from a small signal transistor to a custom VLSI chip.

As one of Europe's major semiconductor manufacturers, Ferranti Electronics attacks the world market, operating in Western Europe, North America, Hong Kong and Taiwan.

Because meeting the mega-demands of the computer and consumer electronics industries takes not only the right blend of product and technology. You need to be able to put that technology right alongside your customer.

In the 1980's our customers know that the difference between success and failure rests largely on how fast they can get a new product off the drawing board and into the marketplace.

That's where Ferranti scores.

As world leaders in gate array technology, our ULA\* chips deliver cost-effective custom LSI in a matter of weeks.

In the first few days of 1984, we opened a

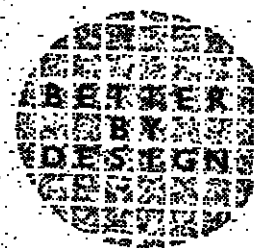
second major production facility, an 85,000 sq-ft. plant which shipped first product only 10 months after the decision to build.

A £10 million investment and clear evidence that we are committed to meeting the voracious demand for our technology.

1984 will find Ferranti Electronics going for growth in the only way we know how.

By staying one step ahead of our customers needs. And the competition.

Ferranti Electronics Limited,  
Fields New Road, Chadderton,  
Oldham OL9 8NP, England.  
Telephone: 061-624 0515, Telex: 668038.



**FERRANTI**  
Semiconductors

\*ULA is a registered trademark of Ferranti plc for semiconductor devices.

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UK COMPANY NEWS

Enlarged Riley jumps to record £2.54m on £10m sales increase

PRE-TAX profits of Riley Leisure, the snooker club owner, billiards table maker and keep-fit equipment company, soared to a record £2.54m for 1983. This compares with £1.42m made in the previous 17 months, and was struck on turnover £10m higher at £25m.

Annualised earnings per 10p share are shown 60 per cent ahead at 11.4p and the final dividend is 2.5p net for a 4.2p total, against 5.6p for the longer accounting period of 1981-82.

The much improved results reflect the increased size of the group, and the directors say that although income from the snooker table manufacturing and servicing division—which now includes Leisure Industries—did not reach earlier expectations, the snooker club side of the business had another good year and Powersport International produced excellent results.

Both these latter two divisions have made good start to the current year, they add.

A divisional breakdown of turnover and trading profits shows (000s omitted): snooker table manufacturing £1,076 (£7,715) and £1,147 (£8,051); snooker clubs £4,585 (£3,668) and £1,170 (£2,841); fitness equipment £2,414 (£1,411) and £313 (£238); and £26 loss (£13 profit); games £937 (£1,165) and £37 loss (£32 profit).

Figures include a full year's results from Leisure Industries and other smaller companies acquired during the 12 months.

The company increased the number of its snooker clubs during the year through new openings and by acquisition, and the results of these clubs are encouraging, the directors state. The company now has 72 clubs operating 965 tables.

They explain that the main reason for the snooker table manufacturing and service division not meeting expectations was the popularity of snooker computers during the Christmas

Bruntons falls £0.4m but holds dividend

A REDUCTION of £406,000 to £1.1m in pre-tax profits is reported by steel wire maker Bruntons (Muselburgh) for 1983. Shareholders receive a same-again dividend of 10.5p net, the second interim being 6.25p.

This time the cash call is linked to the disposal of the last of the machine tools activities, an acquisition and a surprise change in the board. Mr Stewart Jamieson is stepping down as chairman after less than a year and substantially reducing his investment.

Norton also released its half-year figures yesterday showing an increased loss of £412,000 before tax for the six months to September 30, 1983, compared with £258,000. The bulk of the loss is represented by the machine tools activities now being sold for a nominal sum.

The cash call is a hefty one-for-two rights plus 10 for every preference share in issue, amounting to 44.63m new ordinary shares at 4p each. Before expenses, the issue will raise £1.78m.

In the market Norton's share price eased to 91p, a new low for 1983-84. The shares had been as high as 40p last

W. E. Norton calls for further £1.8m

BY TERRY GARRETT

JUST THIRTEEN months after its last rescue package of rights issue and asset disposals, troubled W. E. Norton is again turning to its shareholders for fresh equity.

This time the cash call is linked to the disposal of the last of the machine tools activities, an acquisition and a surprise change in the board. Mr Stewart Jamieson is stepping down as chairman after less than a year and substantially reducing his investment.

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Copydex pays 5.25p on record £762,000

ON THE back of a £571,000 increase to record pre-tax profits of £762,000, Copydex, manufacturer of adhesives and other DIY products, is hoisting its dividend for 1983 from 2.5p to 5.25p, with a final payment of 9p net.

At mid-term profits were ahead from £374,000 to £383,000 and the directors said the taxable result for the second half would not be less than that for the first. In the event it turned in at £398,000 (£154,000).

They now point out that the company has demonstrated an encouraging growth in sales—£8.45m (£7.2m) for 1983—and profits, although medium-term plans formulated in late 1982 have not yet been fully implemented.

A continuing improvement in performance is therefore predicted but implementation costs may reduce the rate of improvement in the short term.

Demand for the company's products is still increasing, they state, and sales will be further assisted by the introduction of additional products during 1984.

After tax of £349,000 (£42,000), earnings per 10p share for the year under review finished well ahead from 4.59p to 13.54p. There was also an extraordinary credit of £156,000 (£54,000 credit) representing a provision for deferred tax resulting from the 1984 Finance Bill.

comment

Riley's results last year were snookered by the computer boom. The acquisition of Leisure Industries, maker of family-sized snooker tables, appeared to fit well into the existing business but it turned into an unexpected disappointment, with sales of only £7m against a forecast £10m. Group profits came in at £2.5m pre-tax against mid-year City predictions of £3.5m. The impact on the balance sheet is most severe, with £1.1m of stock, coming on top of acquisition costs and capital spending, left Riley with a year-end over-trait of £8m and loan stock of £3.4m, against net assets of £1.1m. The group is trying to get to grips with this, with cost-cutting at Leisure Industries, the write-off of its disastrous Canadian venture, and running down loss-making furniture and games divisions. But the onus must now be on maintaining the cash flow from the traditional business of making full-sized tables and its highly profitable snooker clubs and newly-acquired fitness equipment business. Up to £1.25p, the shares are at a historic ratio of 10.6 which appears, about right, especially as there is always the faint chance of a bid in this highly-popular industry. The yield is a useful 5 per cent.

Midsummer Inns setback

WITHOUT AN exceptional trading profit was up from £58,000 to £68,000. However, finance costs rose to £14,000 (£1,000) and there is an exceptional charge of £8,000 (credit £86,000).

Tax takes £7,000 (same) leaving the net profit at £37,000 (£138,000 — subject to extraordinary debit £22,000). Earnings are 6.4p (25.5p) per share.

Isis rights to raise £3m

Isis Group has completed a rights issue to raise £3m. The company, whose range of activities stretches from construction and property development to plant hire and compressed air equipment has its shares traded on an over-the-counter market operated by Granville.

Granville announced yesterday that it had issued 150,000 new

Whatlings cash call to finance change of tack

BY TERRY GARRETT

GLASGOW-BASED builder and civil engineer, Whatlings, is asking its shareholders for an extra £777,000 of equity money to help finance its expansion into "self-generated" project work.

According to the chairman, Mr D. Cameron Lindsay, Whatlings has been pushing its efforts towards developing its own projects in housing, refurbishing work during the last two to three years in an effort to insulate itself from civil engineering work tied to the Government's spending policies.

The change of emphasis away from the public sector towards its own development has substantially increased Whatlings' working capital requirements. During the year to September 1983 cash of £530,000 at the beginning of the period was turned into net debt of £889,000. By the beginning of March debt had risen further to £1.54m. Shareholders' funds last September equalled £425m.

The rights issue is on the basis of 2 for 7 shares at 88p each. In the market the price fell 6p to 78p yesterday, valuing the group at £3.2m. The issue will raise around £700,000 after expenses.

Last year pre-tax profits rose to £14,000 to £707,000 after a £70,000 turnaround to net interest payable of £47,000. Since the end of the year the directors say work has "proceeded as it normally does during the winter" but as this time of year offers little guide to the year the directors are not making any profit forecasts. However, they do say that the dividend will be not less than last year's 5p per share.

An EGM is called for April 27 to consider the issue, which is underwritten by Minister Trust. Brokers to the issue are Montagu, Loeb, Stanley and Co.

Keep Trust tops £1m and sees continued growth

FURTHER progress has been made by Keep Trust in the second half of 1983, with profits of £849,000. This makes a total of £1.08m for the year, compared with the 1982 loss of £441,000.

Current trading indicates that the group will continue to improve its performance, and that profits for 1984 will exceed those reported, the directors state. They are stepping up the dividend to 0.38p net, against 0.15p.

The company is disposing of Swirco Newton, its merchandising interest in South Wales, and will be left with two main industrial interests. They are the sales and servicing of motor vehicles, which has put in a "satisfactory performance" in the past year, and the leisure division consisting chiefly of Wicksteed Leisure, the playground equipment manufacturer, which has more than doubled its profits for the third time running.

In 1983 group turnover moved up to £58.5m, from £54.8m, and gross profit came to £9.08m (£10.08m). But operating ex-

LAST YEAR  
1 1/2 MILLION  
PEOPLE  
WENT TO BED  
WITH  
LADBROKE.

Last year Ladbroke welcomed 1 million guests to its hotels and 550,000 to its holiday villages.

There are now 35 Ladbroke hotels, situated in key cities and important tourist centres throughout the UK. And with 21 villages, Ladbroke is one of the giants of the UK holiday industry.

Hotels and Holidays form a major division of Ladbroke.

They contributed £11.6m profit in 1983. Total Group pre-tax profit for 1983 subject to final audit and before allocation to the employee share scheme was £42.4m. Ladbroke is one of Britain's top 100 and Europe's top 200 companies. There's more to Ladbroke than people think.

**Ladbroke Group PLC**  
Hotels · Property · Leisure · Retailing

Granville & Co. Limited  
Member of NASDIB  
27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

Over-the-Counter Market

1983-84	Company	Price	Gross Yield	P/E	Fully	
High	Low	Change	div.(p)	%	Actual	
123	120	Ass. Brit. Ind. Ord.	123	10.0	7.1	7.5
158	117	Ass. Brit. Ind. Ord.	65	5.1	9.4	18.6
62	52	Armsong & Rhodes	29	2.2	2.2	13.1
38	21	Armsong & Rhodes	29	2.7	4.8	10.2
322	141	Bardon Hill	56	5.0	2.5	4.5
53	53	Beal Technology	200	15.0	10.0	—
200	197	CCL Ordinary	457	+2	5.7	1.2
152	121	CCL 1/2p Conv.	103	17.8	17.0	—
457	103	Cindico Group	103	8.0	8.7	33.2
63	46	Deborah Services	210	—	—	9.8
210	76	Frank Horsell Pr Ord 87	195	4.7	4.5	8.2
195	76	Frank Horsell Pr Ord 87	195	4.7	4.5	8.2
69	26	Frederick Parker	35	—	—	—
39	32	George Wharfe Castings	49	7.3	15.1	13.6
89	46	Ind. Precision Castings	250	10.5	7.0	—
2150	2150	Isla Now Fully Pd Ord	365x	17.1	4.7	—
385	134	Isla Corp. Ord	118	4.5	3.8	12.0
375	180	James Burroughs	275	11.4	4.8	15.6
375	180	James Burroughs	275	4.0	1.1	28.2
375	275	Minhouss Holdings	104	20.0	19.2	12.7
195	108	Robert Jenkins	82	7.7	8.8	7.1
74	59	Scruttons	62	2.3	4.7	—
120	61	Torday & Holdings	43	1.0	—	8.9
44	38	Unblock Holdings	18	—	—	11.8
92	65	Walter Alexander	243	6.8	6.1	7.4
276	236	W. S. Yates	18	17.1	7.0	3.8



BIDS AND DEALS

# Avana faces new obstacle as Swedish group moves in

Avana Group's unwelcome \$18m bid for Bassett Foods has run into a new obstacle. Cloetta, a privately-owned Swedish confectionery group, announced yesterday that it had bought up a 5 per cent stake in Bassett. It said it had no intention of making an offer for Bassett during the period of Avana's present bid.

Mr Eey Stokes, Bassett's chief executive, immediately welcomed the news as "a pleasant surprise" and a friendly gesture from a friendly company.

The Avana group could not be contacted for comment. Its all-equity bid—two of its own shares for every seven of Bassett—closes on Friday, though it has the option of further extending it until April 17. In the face of strenuous opposition from Bassett, Avana has won acceptance from holders of just 13 per cent of Bassett shares.

Yesterday's developments seem to put Bassett even further beyond Avana's reach. Bassett shares leapt 18p to 163p during trading, falling back later to close at 155p. Avana's bid is at 82p. At this price, the bid values Bassett at 149p a share.

Under the takeover rules Avana cannot now make a higher offer, since it has formally announced that it will not raise the bid if first made on January 24.

Cloetta, which is a similar sized business to Bassett, with a turnover of about £20m a year, announced that it had acquired the stake of 607,000 shares as an investment.

It has built up its holding since early February, paying between 142p and 158p per Bassett share. The move was discussed with the Bassett board at a meeting held in early March.

While Cloetta's statement makes clear that it will not bid to acquire Bassett, it is in force, it does leave open its options for the future.

## BOARD MEETINGS

The following companies have notified details of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based on last year's results.

**TODAY**

Interim: A Bickman, Danton, London and Provincial Shop Centres.

Finals: Associated Book Publishers, Associated British Ports, Ashbury and Maseley, Biomechanics International, British Mohair, Floyd Oil Participations, Guardian Royal Exchange Assurance, Hays and Hill, Landaw, Moben, Phoenix Assurance, Queens Mount House, Sava-Sava Engineering, Sun

## FUTURE DATES

Alliance and London Insurance.	Apr 10
Japan Assets Trust	Apr 10
Reglin Property Trust	Apr 10
Trans-Oceanic Trust	Apr 10
Bank of Ireland	May 17
Liberty	Apr 12
Hunting Petroleum Services	Apr 9
Joslat, Toybee & Gillett	May 2
Loc Refrigeration	May 4
Pearson (S)	Apr 17
Quick (S)	Apr 6
Reed (Austin)	Apr 12
Union (E)	Apr 13
Whitman Reeve Angel	Apr 28

# Irish Govt. blocks bid for building society

THE IRISH Government has moved to block a £17m (£37m) bid by the Bank of Ireland for the Irish Civil Service Building Society. Ministers are believed to have been unhappy about the implications of a bank owning a building society and had come under strong pressure from the other societies to halt the takeover.

The bid was possible because the society, uniquely among Irish and British building societies, had publicly quoted shares. The value of these rose from 1E7 to 1E20 each when the society's directors approved the bid.

Yesterday in the Dail, the Irish Parliament, the minister responsible for regulating building societies, Environment Minister Mr Liam Kavanagh, said he would introduce legislation to "mutualise" the Irish Civil Service (ICS). This would have the effect of transferring ownership from the shareholders to the depositors.

There is no doubt, however, that the Government will not allow ICS to be taken over independently and would not under-act interest rates charged by the other societies.

The Bank of Ireland hopes to increase ICS's market share by offering a wider range of financial services, and the larger societies had threatened to retaliate by increasing the range of banking services offered by them.

The Government's move was welcomed by the opposition spokesman, Mr Michael O'Kennedy but he was worried that it might fall foul of Ireland's constitutional protection of private property rights unless shareholders were fully compensated.

The Bank of Ireland said it was disappointed by the Government's attitude, but it seemed to confirm the bank's view that there was nothing under existing monopolies and mergers legislation to prevent the takeover.

The Bank's chief executive Mr Mark Hely-Hutchinson said in the circumstances the bank would proceed with its offer of 1E25 per share and would make this unconditional if it was not blocked under existing legislation.

Stefanberg has exchanged a conditional contract with partners in Touche Ross and Co, the investment bankers, to acquire the business of Horsea for £1.5m.

# Hanson Trust bid for U.S. Industries

## Redressing cross Atlantic balance

BY RAY MAUGHAN IN LONDON AND PAUL TAYLOR IN NEW YORK

EVEN on the day at the end of February when Hanson Trust particularly sharp £247m takeover battle, Lord Hanson was outlining the scope and prospects for the next big takeover.

Hanson Trust, the industrial holding company, had lined up some potentially attractive targets he said and possessed the financial resources to strike another major deal.

Sir Gordon White, Lord Hanson's long-standing friend and colleague who runs Hanson Trust's U.S. activities said yesterday "we have been looking at U.S. Industries for a couple of years, among many other companies. When we heard that its management was prepared to offer \$20 per share in a proposed leverage buy-out, we thought it worth our while to offer a little more."

So the details of the buy-out, involving a group of senior U.S. industries' management and Keweenaw and Co., a New York investment banking group, provided the catalyst for Hanson's latest takeover foray. Hanson has written to the independent U.S. Industries directors in very friendly terms, "Sir Gordon said, 'pointing out that our interests are very similar in many ways. This is no geographical balance but the friendly response from Goldman Sachs (the investment bank which is now advising the independent board members) and two directors who seemed pleased to have an opportunity to look at anything which will improve the shareholders' position."

Hanson Trust has not published the terms of the intended bid but to cap the management buy-out proposal it will have to put more than \$400m (£250m) on the table.

The scale and location of this latest takeover initiative is right in keeping with Hanson's record. It paid some £260m for the UPS Group of stores in April last year, although the deal was mostly financed by Hanson's equity and almost £180m has since been released from the disposal of unproductive subsidiaries. The actual cost of the London Brick acquisition is expected to work out at about £200m given that Hanson already held 9.8 per cent of L.B.'s shares and can be expected to sell surplus property and peripheral activities. That should leave a net cash, as shown in the last balance sheet, at about £200m.

As to location, Hanson was due to make its next big move in the U.S. rather than the UK. This is no given dicta about geographical balance but the

autonomous U.S. and UK interests have, very roughly, run year in tandem. In the year to end September last, for example, UK profits amounted to £48.6m while the U.S. operations contributed £24.6m.

The London Brick deal, forecast to bring in £38m of pre-tax profits for calendar 1984, has plainly altered this broad equilibrium. U.S. Industries, which reported earnings of \$37.7m from its continuing operations last year will go a long way to restoring that balance.

Moreover, like Hanson it is seen as a very broadly spread business and, crucially, it has made a virtue of its adherence to low technology industries. Hanson Trust views U.S. Industries as a mirror image of its own operating portfolio.

Hanson's last major U.S. acquisition was the \$180m purchase of McDonough Corporation in February 1981. That added the Endicott Johnson footwear, manufacture, import and retail business and the Ames hand tool subsidiary to a range of textiles, food vending, meat processing and ash meal and edible oil activities.

U.S. Industries, based in Stamford, Connecticut, is now rationalising its product range and a partial divestment is in the mid-sixties. In an attempt to get earnings back to and beyond their peak of \$52.1m five years ago, management has focused on the industrial, construction and consumer markets where the group is either a major competitor or holds a specialist market position. It has already sold 13 of the 14 operating units defined in its 1981 strategic redeployment programme, including its financial services subsidiary.

Concentration on seven specific business areas—industrial products manufacture, industrial equipment for the motor industry, building materials, lighting fixtures, furniture and furnishings and clothing—is expected to improve earnings again this year.

All of which seems to fit Hanson's bill. As Laurie Millbank noted in a recent analysis, the group "has planned to invest in products dealing with basic needs. Whatever the climate, the demand for shelter, food, drink, clothing, warmth and leisure continues to grow steadily as it has done throughout the centuries."

Nor will it have escaped Hanson's notice that U.S. Industries' debt now represents only 20 per cent of its total capital. Hanson rarely, if ever, buys if its target cannot produce positive cash flow for its own parent.

# Booker U.S. expansion with £6.9m purchase

Booker McConnell, the international agriculture, food and health products group, is paying U.S.\$10m (£6.25m) for Radiance, a subsidiary of the U.S. consumer goods company Iroquois Brands. Operations of Radiance include the El Molino natural foods business.

This latest deal continues Booker's restructuring programme and follows hard on the heels of its disposal of specialty food distributor Parris & Fenn to Fitch Lovell for £3m.

Pre-tax profit of Radiance for 1983 was \$940,000 (£594,000) and total sales were some \$21m (£14.5m).

Radiance markets a range of vitamin supplements, most sold under the Radiance brand name, which is one of the leading brands of vitamin supplements distributed through health food stores in the U.S.

El Molino markets mainly through health food stores, a range of natural foods and carb confectionery.

Booker believes that the Radiance and El Molino businesses will complement the American health brand and thus strengthen significantly Booker's position in the expanding U.S. health products market.

# Wellington makes £4.2m bid for Weber Holdings

A £4.2m bid for Weber Holdings, an investment and property company, has been launched by Wellington, a Manchester-based private property investment company that has only been operating for 18 months.

In the planned bid, Wellington's three-man board intends to acquire up to 85 per cent of Weber's share capital. The remainder of the Weber equity will be placed with private and institutional investors.

Wellington has as an initial move in the deal, reached a conditional agreement to acquire the 49.9 per cent stake held by J. Leon and Co, following several months of negotiations.

The Wellington offer is conditional on a report of the affairs of Weber, confirming that net assets of the company were not less than £4.19m at the end of last year.

Once Wellington's conditions for making the offer are satisfied it will offer Weber shareholders 90p cash for each share. Alternatively, Weber shareholders could accept 905p worth of Wellington's redeemable loan notes of 91 per cent 1984-90 for each of their shares.

Weber's directors intend to accept the offer in respect to their 5.91 per cent stake.

Wellington's board includes Mr David Bulstrode, the chairman of property investment and development company, Marler Estates.

Mr David Bulstrode said: "In future, our property activities will be concentrated on Weber with Wellington remaining as an investment holding company."

"Weber's portfolio is well spread geographically and we believe that we can expand the company's investment portfolio by acquisition of suitable property companies where there is potential for income improvement."

Yesterday, Weber's share price rose by 32p to £101, valuing the company at £4.71m.

## KIO Norfolk stake

The Kuwait Investment Office has lifted its stake in Norfolk Capital Group, the hotel chain, to 13.1 per cent, with the purchase of 1m shares at 81p each.

Meanwhile, the Glasgow-based hotels and casino group which had a 6.83 per cent holding in Norfolk, has disposed of its shares.

Norfolk Capital announced last week that it is to raise £3.2m through a seven-for-two rights issue.

# CU links to launch new life and pension fund

THE UK life assurance division of Commercial Union Assurance Company has linked up with stockbrokers James Capel to launch a new life and pension fund linked to the 10 top performing trusts.

The new fund, called the Commercial Union Prime Investment Trusts Fund, will invest its money equally between the following trusts: Atlantic Assets, Edinburgh American, Edinburgh Investment, Fleming Far Eastern, Foreign and Colonial, Investors Capital, Lake View, Mortgage, Touche Remnant Industrial and General and Touche Remnant Technology.

At the end of February, these funds had a combined net asset value of £2.64bn, split 36.2 per cent UK, 31.4 per cent U.S., 23.2 per cent Japan and 9.2 per cent in the rest of the world.

The CU share price yesterday dropped 13p to 218p after three successive trading days during which the share price rose from 189p to 231p on speculation of all services equipment.

In the year ended September 30 1983, Sidlaw's pre-tax profit was £6.03m.

The deal, paid in cash, amounted to £4.8m (£3.3m) for the existing shares and the amount subscribed for the newly-issued shares was \$4.2m (£1.66m).

Drexel, registered in Hong Kong, is expected to achieve no better than a break-even result for the present financial year. Last year it made a pre-tax profit of \$2.38m on turnover of \$36.2m, but this year has suffered from the depressed world market for oil services equipment.

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# Sidlaw in £5m purchase

Sidlaw, the oil services and textiles group, has bought a 50 per cent shareholding in Drexel Oilfield Services, a multinational group of oilfield equipment manufacturing and service companies, in a deal worth £4.7m.

The deal Sidlaw has bought into the present financial year, 3,562,050 shares—40 per cent of the capital—and it has subscribed for a further 1,776,000 new shares, bringing its stake up to 50 per cent of the increased capital, with effect from April 1.

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# Moves at Palmerston Tst.

MEMBERS of the Goldberg family have urged shareholders of Palmerston Investment Trust to appoint Mr Norbert Goldberg as a director of the company at an extraordinary meeting to be held on Friday.

In a circular sent to all shareholders, the Goldberg's, who own 16.85 per cent of Palmerston's shares, say that Mr Goldberg should be appointed director in order to protect the interests of minority shareholders, whom they argue are currently unrepresented.

The family says: "We feel the way in which the company is being managed is prejudicial to the interests of all minority shareholders."

The circular also calls for a proposal to distribute details of the company's assets. It criticises the company for appointing its own managing agents to undertake the 1981 valuation of the company's assets—the first independent valuation since 1964.

The family claims that Palmerston's assets have been regularly understated.

## BIDS AND DEALS IN BRIEF

F. H. Lloyd Holdings has sold its subsidiary M. and W. Grazebrook for £12m.

The book value of net assets involved is £1.64m, while pretax profits for year to April 2 1983 were £299,000. It is currently trading at break-even before redundancy payments.

In view of the competing offer by Capard Industries for Brockhouse, and in accordance with the city code on takeovers and mergers, the statement made in the Eversed offer document dated March 21 that the cash alternative would not be extended beyond April 13 has been withdrawn.

Arbuthnot Produce, a subsidiary of Dow Seawall Holdings, has sold its interest in Marceuse Dornes and Co. The buyers are Arthur Bartfield Group (which will hold 51 per cent) and the management of the company, Mr G. Dornes and Mr Tennant, who will hold the balance.

In future the company will trade under the name of Bartfield Dornes and Co. Its principal business, being in net assets, crude drugs, essential oils, and aroma chemicals.

Trans Freight has been acquired by its management from the Eden Group. The company, based at Rochester, specialises in the handling, storage and distribution of timber, paper and panel products.

A consortium led by Charterhouse Development which includes the business expansion funds of Charterhouse, Electra, County Bank, Granville & Co., Lizards Development Capital and the existing management of BOC Magnets has completed the purchase of BOC Magnets from BOC.

The value of the transaction is not material in relation to the assets of the BOC Group of which BOC is a wholly-owned subsidiary.

# Nokia placing brings in £12m

Enskilda Securities and brokers Cazenove have arranged a share placing of 19.5 per cent of the free capital of Oy Nokia, raising £12m from institutional investors, mainly in London.

The placing was the first time a Finnish company has been involved in a major share placing in London. Nokia is the largest privately-owned highly diversified industrial group in Finland

and the second largest electronics concern in the Nordic area.

The placing of 131,536 preference shares at 11M 730 per share represented the stake held by the Swedish State following the acquisition by Nokia of a majority stake in Luxor during last year.

Nokia operates in 25 countries through 60 subsidiaries. Its current market capitalisation is equal to £325m.

## MINING NEWS

# Gencor's ingenious fund-raising plan

BY KENNETH MARSTON, MINING EDITOR

SOUTH AFRICA'S General Mining Union Corporation (Gencor) is announcing further details of its proposed £400m (£224.3m) rights issue of compulsorily convertible preference shares and convertible debentures.

However, the key factors of price and terms have yet to be given, although with 80m ordinary shares in issue it can be seen that holders are being asked to put up the equivalent of 25 (about 290p) for each share held. This compares with last night's London price for the ordinary shares of £15.

The meeting to approve the proposed issue of convertible preference shares and convertible debentures, is to be held in Johannesburg on April 25. It is expected that the issue terms will be fixed shortly afterwards.

Ordinary shareholders are being given a choice of—or a combination of—two new classes of security. Both of them will be convertible into ordinary shares on a one-for-one basis when the dividend on Gencor ordinary shares reaches the equivalent of 12 1/2 per cent of the price at which the new securities are to be issued.

Furthermore, the new issue may well be eagerly taken up by the institutional investors in the Republic who, locked in by exchange controls, have an almost embarrassingly large amount of funds to invest.

It is this weight of investment money that is mainly responsible for the buoyant levels of the South African sharemarket in the face of an economy suffering from a lack-lustre gold price and the worst drought within living memory; Mr Ted Pavitt, chairman of Gencor, commented in the recent annual report on the "far-reaching repercussions" of the drought.

which holds 50.9 per cent of Gencor and which is also raising money to follow up its entitlement to the Gencor offer.

While the Gencor issue price has yet to be announced, it seems likely that it will be the same for both the preference shares and the debentures. In which case both would be converted into ordinary shares at the same time.

Why have two types of new security? The answer is that because of their special tax circumstances the South African corporate investor will prefer the preference. Other investors there, such as the insurance companies, will go for the higher-yielding debentures.

UK investors would also be asked to choose the debentures. From Gencor's point of view, raising funds in this way is cheaper than using most other forms of finance at the current time of high interest rates in South Africa.

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# Hemerdon is refused planning permission

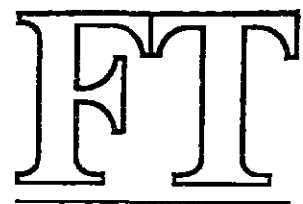
PLANNING PERMISSION for the development of tungsten and tin deposits at Hemerdon Hill in Devon was refused yesterday by the Department of the Environment. The refusal comes almost a year after Mr T. M. Millington, an inspector at the public enquiry into the planning application, submitted his report to the Department.

Under-Secretary of State for the Department, held out some hope of future mining when he told the House of Commons that the inspector had accepted the principle that the deposit should be exploited, and had suggested an amended scheme which might overcome otherwise "compelling environmental objections."

The inspector went so far as to suggest in his report that an alternative scheme, involving the re-siting of the processing plant and waste tip, might receive favourable consideration.

"It will now be for the applicant companies to consider whether to put forward revised proposals for the development of the site on the lines the inspector has suggested," Mr Macfarlane said.

The applications were made in October 1981 by the Bermuda-registered Hemerdon Mining and Smelting and Amalgamated U.S. The deposit is owned by the Dutch Shell group's Billiton (UK) has an option to purchase Hemerdon's share.



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NEW YORK STOCK EXCHANGE 30-32  
 AMERICAN STOCK EXCHANGE 31-32  
 U.S. OVER-THE-COUNTER 32-33  
 WORLD STOCK MARKETS 32  
 LONDON STOCK EXCHANGE 23-26  
 UNIT TRUSTS 36-37  
 COMMODITIES 38 CURRENCIES 39

**WALL STREET**  
**Worries are still well to the fore**

UNCERTAINTY over the Federal Reserve's credit policies continued to worry bond markets on Wall Street yesterday, and despite an early effort to escape the problems of the credit sector, stocks also turned lower, writes Terry Byland in New York.

A scattering of gains were seen among leading stocks in the first hour of trading, but support soon faded as the bond market weakened. At 3 pm, the Dow Jones industrial average was down 7.33 at 1,145.83.

The federal funds rate, the key short-term rate influenced by the Fed, continued to move up and despite \$1.5bn of customer repurchase arrangements with the rate at 10 1/4%, the credit market's uncertainties over Fed policies were not removed.

The bond market suffered widespread falls of between 1/4 and 1/2 a point with the key long bond down to a new low point at mid-session. Rates moved up sharply at the short end too.

Interest rate uncertainties deepened after a leading market analyst voiced the growing belief that the Fed might have decided to let the funds rate trade in a higher target range. Yesterday's

customer repurchases did nothing to shake this view.

"The market still assumes the worst," said Dr William Griggs of Griggs and Santow, the credit market specialists. He added that if the Fed wanted to send a clear signal that it did not want a higher federal funds rate, then it would have acted more convincingly.

The stock market was plagued by relatively low volume, which indicated the unwillingness of major investors to chase prices any higher while the credit markets remain uncertain. Takeover prospects provided most of the features.

Shell Oil jumped an early 1 1/4% to \$57 1/4 in response to the new \$58 a share offer from the parent group. In the retail sector, Carter Hawley Hale made a delayed start after the announcement overnight of a \$30 a share bid - a total of \$1.1bn - from the Limited, the Ohio-based retail-

The closing report on Wall Street and updated U.S. market monitors were not available because of industrial action at the Financial Times' printers in Frankfurt.

Nearly 500,000 Carter shares were traded at around \$28 1/2 in the over-the-counter markets before the stock was quoted on the New York Stock Exchange at \$28 1/2, a net gain of 1/4% on the overnight price.

Carter Hawley stock headed the market's active stocks list for much of the session as some arbitrageurs began warehousing the shares in the hope of a rival offer.

Falls among leading stocks included

3/4 in IBM to \$111 1/4 in active trading, 3/4 in General Motors to \$63 3/4, 3/4 in General Electric at \$53 3/4, and 3/4 in NCR at \$108 3/4.

Digital Equipment, 3/4 off at \$89 1/4, remained dull - along with Conwood, 3/4 off at \$26 1/4 after takeover hopes were dashed by termination of talks with Gulf Broadcast.

But there was a scattering of bright features, including Monsanto, 5/4 to the good at \$89 1/4, and Chicago Milwaukee, 5/4 higher at \$123 3/4.

In the credit market, rates continued to move higher despite the Fed's customer repurchase moves, and the funds rate itself edged higher still to 10 1/4 per cent. In the money market, rates jumped by five to 10 basis points, and the Treasury bill sector also saw rates move sharply higher from those established at the auction on the previous day.

The three-month bill was discounted at 9.79 per cent, a gain of 13 basis points, with the six-month discount 14 basis points higher at 9.97 per cent.

Falls in bond prices also lengthened as the session progressed. The 2013 long bond fell 1/4% to 95 1/2, to yield 12.62 per cent, its highest yield since issue.

**EUROPE**  
**Steady day stands the strain**

ANOTHER demonstration was provided by the European bourses yesterday of their ability to find a secure anchorage affording reasonable shelter from the storms currently buffeting Wall Street.

While no great headway could be made in such unfavourable conditions, most operators appeared satisfied that the result on the day was as steady as it proved.

Sanctuary was again found in the solid set of trading performances being turned in by European companies, but the domestic climate in many centres was by no means unclouded - thus making the resilience of stock prices all the more noteworthy.

Labour disputes continued to beset West Germany over the 35-hour week, Italy over wage indexation, France over steel restructuring, Sweden over its annual pay round and Belgium over the austerity regime being imposed there.

Amid the widely observed one-day strike, Brussels traded quietly and calmly, with a firmer bias if anything. Electricals and utilities were in favour, with Electrobel up BFr 70 to BFr 6,430 and Ebes BFr 40 ahead at BFr 2,550.

Groupe Bruxelles Lambert slipped BFr 30 to BFr 2,420, but Société Générale picked up BFr 25 to BFr 1,780.

Initial Frankfurt firmness - reflected in a 3.3 rise in the mid-session Commerzbank index at 1,025.9 - was later eroded to leave most leading issues slightly lower. Siemens, last month's most heavily traded share, eased 60 pig to DM 396.50.

Dresdner Bank held at DM 175 ahead of dividend news while Deutsche Bank dipped DM 2.50 to DM 378.50.

Volkswagen added DM 3 against the trend to DM 213.80, while department stores showed Kaufhof up DM 4 at DM 253.

Domestic bonds were unsettled, showing falls of up to 20 basis points, allowing the Bundesbank to sell only DM 5.5m in paper. A new DM 400m, 8 per cent loan stock issue for Lower Saxony disappointed, being quoted less a point to its 99.75 offer price.

A scattering of good Amsterdam features included a F1 2.20 gain for Gist-Brocades at F1 145.70 after the biotechnology group announced a profits and payout boost. Hoogovens also drew interest and added F1 1.50 to F1 50.40.

But on a generally weaker day, builder Bos Kalis relinquished F1 2.10 of Monday's F1 2.80 advance at F1 41.50, and the conversion by the state of 2m KLM preference shares into ordinary shares brought a F1 3.50 downward reaction in the airline at F1 184.

Royal Dutch eased 80 cents to F1 154 ahead of news of its increased offer for the Shell Oil residue.

Bonds tended lower.

A higher Paris outcome was achieved amid divergent opinions over the consequences of a possible rift within the ruling left coalition. Peugeot added FFr 7.90 to FFr 231.50 despite car industry figures showing a fall in production reflecting sluggish sales.

Michelin remained surrounded by speculation over the fate of Dunlop's operations, and put on a further FFr 40 to FFr 925.

Barely steady Zurich business left Aluisse just SwFr 1 firmer at SwFr 855 on news of a possible dividend resumption. Domestic bonds eased.

Stability was restored to Stockholm after a weak opening. Asea finished SKr 5 lower at SKr 375 but Astra firmed that amount to SKr 545.

Selling predominated in Milan, though, where Fiat shed L1 to L4.261 and was marked down further after hours. Italmobiliare managed a L1.050 rally at L48,050, and bonds firmed selectively.

Madrid eased across the board.

**TOKYO**  
**Foreigners lead shift into reverse**

SELLING of blue chips by non-residents combined with local profit-taking to force equity prices lower in Tokyo yesterday for the first time in seven sessions, writes Shigeo Nishitaki of Jiji Press.

The Nikkei-Dow market average, which had surged to yet another all-time high on Monday, fell 116.37 to 10,933.82 on volume of 596.47m shares, down from the previous day's 659.68m. Losses outpaced gains 461 to 281, with 109 issues unchanged.

Despite the drop in the barometer to under 11,000, traders and investors remained calm: the decline represented only 20 per cent of the 566-point gain scored in the previous six sessions.

Securities companies and investors started worrying about the rapid increases in the middle of last week, but had kept on buying, encouraged by successive price advances.

But concern over new restrictions on margin transactions combined yesterday with Wall Street's fall to send equities sharply lower.

International populars were sold broadly, Hitachi, a pace-setter in the second half of last week, slid Y31 to Y953. In sympathy, Matsushita Electric Industrial eased Y30 to Y1,820, NEC Y20 to Y1,470, Toshiba Y17 to Y425 and Toyota Motor Y10 to Y1,400. Some traders worried about foreigners offloading Hitachi and Matsushita.

Financial institutions, which had sparked the bullish mood, mainly lost ground on profit-taking. Sumitomo Bank shed Y40 to Y1,200, and non-life insurers and securities houses eased.

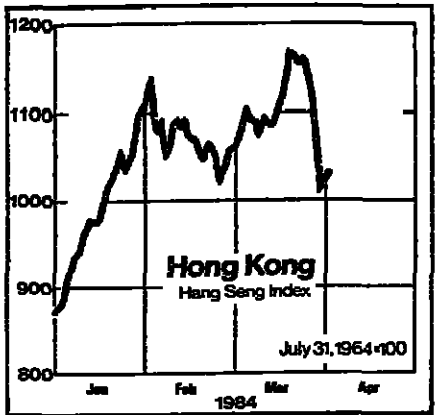
Non-ferrous metals, by contrast, attracted speculative buyers amid rumours about a discovery of promising gold veins, and because of their diversification efforts. Sumitomo Metal Mining jumped Y80 to Y1,730 and Mitsui Mining Y55 to Y615.

But Mitsubishi Metal weakened in late trading, closing Y5 down at Y723. It led the actives list on 35.5m shares.

Elsewhere, Konishiroku Photo - a Y100 gainer at Y765 Monday, on the development of a revolutionary colour printing paper - fell back Y40 to close at Y735. Tokuyama Soda and other laggards were bought, while Marubeni, a major trading house, was sought for its participation in a Canadian gold mining project.

The bond market settled back after maintaining a firm tone over the past few weeks, with investors moving to the sidelines.

Reflecting the weaker yen against the U.S. dollar, the yield on 7.5 per cent 10-year government bonds due January 1993 rose two basis points to 7.165 per cent.



**HONG KONG**

OVERSEAS DEMAND underpinned a continuation of Monday's upturn in Hong Kong, with many local investors still unwilling to commit funds to the market ahead of a public holiday today.

The Hang Seng index added 9.23 to 1,033.19 with gains posted by most leading shares.

Jardine Matheson continued to make up some of last week's losses adding 40 cents to HK\$10.60, while Hongkong Land advanced 5 cents to HK\$3.23.

Property company Cheung Kong, which is due to report 1983 results on Friday, firmed 10 cents to HK\$9.45, while Sun Hung Kai Properties was unchanged at HK\$7.

Hongkong Bank gained 5 cents to HK\$8.90, China Light 10 cents to HK\$12.20 and World International 2 cents to HK\$2.17.

But against the higher trend, Hutchison Whampoa fell 20 cents to HK\$17.20, while Swire Pacific shed 20 cents to HK\$18.10.

**SINGAPORE**

LATE BARGAIN-HUNTING and some profit-taking left Singapore mixed in thin trading and the Straits Times industrial index added 0.31 to 881.76.

Banks benefited from a late rally, with Malayan Banking adding 10 cents to S\$10.20 and UOB gaining 5 cents to S\$5.30.

Times Publishing rebounded 45 cents to S\$8.45 after its 85 cent slide on Monday.

The government-controlled Keppel Shipyard, which announced lower profits and proposed a one-for-two rights issue, added 2 cents to S\$3.22.

**LONDON**  
**Retreat as rate fears resurface**

RENEWED CONCERN over short-term U.S. interest rates sent London stock markets sharply lower yesterday with all but five of the 30 FT Industrial Ordinary index constituents on the retreat.

Among the larger losers, TI fell 15p to 254p, Hawker Siddeley 10p to 406p, BTR 13p to 465p and Bowater 8p to 311p. The index dipped 11.6 to 859.2.

Government stocks were also lower as the pound fell to its lowest for over a year in trade-weighted terms. Longer-dated stocks ended up to 1/4 down while shorts were rarely more than 1/4 easier.

Chief price changes, Page 32; Details, Page 33; Share information service, Page 34-35

**SOUTH AFRICA**

EARLY SHARP LOSSES in gold shares were trimmed later in Johannesburg as the rand eased against the dollar, helping to support the rand-denominated earnings of bullion exports.

Among the largest declines were President Brand, down R3.50 to R55.50 and Unisel, which shed R1 to R16.

Elsewhere, Anglo-American fell 50 cents to R23.50, Rustenburg Platinum slipped 35 cents to R14.85 and De Beers 5 cents to R9.70. Industrials were mixed with an easier bias.

**AUSTRALIA**

LOWER WORLD bullion prices and the renewed weakness of Wall Street set the tone for a lower Sydney market and the All Ordinaries index shed 4.2 to 744.9.

The downturn was seen in most sectors with some of the heaviest losses in mining and resource shares.

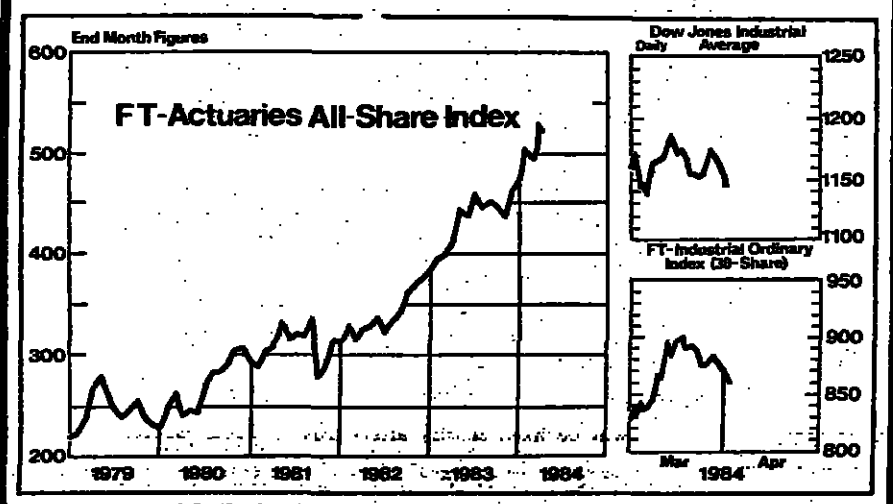
BHP dropped 30 cents to A\$14 at one stage before recovering to close 15 cents lower on the day at A\$14.15 ex-rights. The decline came despite comments by its managing director that the acquisition of Utah International in the U.S. from General Electric was an important step for BHP in worldwide resources development.

**CANADA**

A LOWER trend prevailed in Toronto, with weakness centring on base metal and mineral issues and the energy sector, while golds managed more poise and properties gained.

Selling in Montreal left its most pronounced effects on the banks.

**KEY MARKET MONITORS**



STOCK MARKET INDICES			
	April 3	Previous	Year ago
<b>NEW YORK</b>			
DJ Industrials	1145.83	1153.15	1130.03
DJ Transport	503.40	508.13	507.39
DJ Utilities	145.72	126.16	124.54
S&P Composite	157.21	157.98	152.96
<b>LONDON</b>			
FT Ind Ord	859.2	870.8	854.0
FT-SE 100	1095.4	1108.1	877.8
FT-A All-share	517.08	522.95	412.09
FT-A 500	557.74	584.19	448.82
FT Gold mines	638.7	651.3	582.5
FT-A Long gilt	10.15	10.09	10.66
<b>TOKYO</b>			
Nikkei-Dow	10,933.82	11,050.19	8469.0
Tokyo SE	867.7	876.62	615.13
<b>AUSTRALIA</b>			
All Ord.	744.9	748.1	512.7
Metals & Mins.	525.1	529.3	469.3
<b>AUSTRIA</b>			
Credit Aktien	55.3	55.31	53.29
<b>BELGIUM</b>			
Belgian SE	147.07	146.72	116.16
<b>CANADA</b>			
Toronto Composite	2361.5	2370.5	2156.0
Montreal Industrials	428.44	429.74	362.34
Combined	402.18	403.43	358.63
<b>DENMARK</b>			
Copenhagen SE	182.69	182.22	133.21
<b>FRANCE</b>			
CAC Gen	164.5	164.1	114.8
Ind. Tendence	105.5	104.6	72.9
<b>WEST GERMANY</b>			
FAZ-Aktien	349.9	348.41	301.44
Commerzbank	1025.9	1022.6	909.0
<b>HONG KONG</b>			
Hang Seng	1033.19	1023.96	996.01
<b>ITALY</b>			
Banca Comm.	215.32	217.25	212.81
<b>NETHERLANDS</b>			
ANP-CBS Gen	162.6	163.0	127.1
ANP-CBS Ind	131.1	131.5	108.4
<b>NORWAY</b>			
Oslo SE	263.93	268.93	153.63
<b>SINGAPORE</b>			
Straits Times	881.76	881.45	867.65
<b>SOUTH AFRICA</b>			
Gold	n/a	1002.0	759.5
Industrials	n/a	1082.3	834.8
<b>SPAIN</b>			
Madrid SE	117.6	118.96	112.37
<b>SWEDEN</b>			
J & P	1575.15	1579.74	1269.4
<b>SWITZERLAND</b>			
Swiss Bank Ind	399.0	399.7	314.2
<b>WORLD</b>			
Capital Int'l	189.3	189.6	166.1
<b>GOLD (per ounce)</b>			
London	\$381.25	\$383.75	
Frankfurt	\$381.25	\$384.50	
Zurich	\$381.25	\$387.50	
Paris (fixing)	\$382.05	\$388.42	
Luxembourg (fixing)	\$381.20	\$387.85	
New York (April)	\$381.40	\$387.60	

**HIGH STANDARDS**

**AIR FRANCE**  
 WE'RE AIMING EVEN HIGHER



# NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm April 3

12 Month High	Low	Stock	12 Month High	Low	Stock	12 Month High	Low	Stock	12 Month High	Low	Stock
140	130	AA	140	130	AA	140	130	AA	140	130	AA
135	125	AC	135	125	AC	135	125	AC	135	125	AC
130	120	AD	130	120	AD	130	120	AD	130	120	AD
125	115	AE	125	115	AE	125	115	AE	125	115	AE
120	110	AF	120	110	AF	120	110	AF	120	110	AF
115	105	AG	115	105	AG	115	105	AG	115	105	AG
110	100	AH	110	100	AH	110	100	AH	110	100	AH
105	95	AI	105	95	AI	105	95	AI	105	95	AI
100	90	AJ	100	90	AJ	100	90	AJ	100	90	AJ
95	85	AK	95	85	AK	95	85	AK	95	85	AK
90	80	AL	90	80	AL	90	80	AL	90	80	AL
85	75	AM	85	75	AM	85	75	AM	85	75	AM
80	70	AN	80	70	AN	80	70	AN	80	70	AN
75	65	AO	75	65	AO	75	65	AO	75	65	AO
70	60	AP	70	60	AP	70	60	AP	70	60	AP
65	55	AQ	65	55	AQ	65	55	AQ	65	55	AQ
60	50	AR	60	50	AR	60	50	AR	60	50	AR
55	45	AS	55	45	AS	55	45	AS	55	45	AS
50	40	AT	50	40	AT	50	40	AT	50	40	AT
45	35	AV	45	35	AV	45	35	AV	45	35	AV
40	30	AW	40	30	AW	40	30	AW	40	30	AW
35	25	AX	35	25	AX	35	25	AX	35	25	AX
30	20	AY	30	20	AY	30	20	AY	30	20	AY
25	15	AZ	25	15	AZ	25	15	AZ	25	15	AZ
20	10	BA	20	10	BA	20	10	BA	20	10	BA
15	5	BB	15	5	BB	15	5	BB	15	5	BB
10	0	BC	10	0	BC	10	0	BC	10	0	BC
5	0	BD	5	0	BD	5	0	BD	5	0	BD
0	0	BE	0	0	BE	0	0	BE	0	0	BE
0	0	BF	0	0	BF	0	0	BF	0	0	BF
0	0	BG	0	0	BG	0	0	BG	0	0	BG
0	0	BH	0	0	BH	0	0	BH	0	0	BH
0	0	BI	0	0	BI	0	0	BI	0	0	BI
0	0	BJ	0	0	BJ	0	0	BJ	0	0	BJ
0	0	BK	0	0	BK	0	0	BK	0	0	BK
0	0	BL	0	0	BL	0	0	BL	0	0	BL
0	0	BM	0	0	BM	0	0	BM	0	0	BM
0	0	BN	0	0	BN	0	0	BN	0	0	BN
0	0	BO	0	0	BO	0	0	BO	0	0	BO
0	0	BP	0	0	BP	0	0	BP	0	0	BP
0	0	BQ	0	0	BQ	0	0	BQ	0	0	BQ
0	0	BR	0	0	BR	0	0	BR	0	0	BR
0	0	BS	0	0	BS	0	0	BS	0	0	BS
0	0	BT	0	0	BT	0	0	BT	0	0	BT
0	0	BV	0	0	BV	0	0	BV	0	0	BV
0	0	BW	0	0	BW	0	0	BW	0	0	BW
0	0	BX	0	0	BX	0	0	BX	0	0	BX
0	0	BY	0	0	BY	0	0	BY	0	0	BY
0	0	BZ	0	0	BZ	0	0	BZ	0	0	BZ
0	0	CA	0	0	CA	0	0	CA	0	0	CA
0	0	CB	0	0	CB	0	0	CB	0	0	CB
0	0	CC	0	0	CC	0	0	CC	0	0	CC
0	0	CD	0	0	CD	0	0	CD	0	0	CD
0	0	CE	0	0	CE	0	0	CE	0	0	CE
0	0	CF	0	0	CF	0	0	CF	0	0	CF
0	0	CG	0	0	CG	0	0	CG	0	0	CG
0	0	CH	0	0	CH	0	0	CH	0	0	CH
0	0	CI	0	0	CI	0	0	CI	0	0	CI
0	0	CJ	0	0	CJ	0	0	CJ	0	0	CJ
0	0	CK	0	0	CK	0	0	CK	0	0	CK
0	0	CL	0	0	CL	0	0	CL	0	0	CL
0	0	CM	0	0	CM	0	0	CM	0	0	CM
0	0	CN	0	0	CN	0	0	CN	0	0	CN
0	0	CO	0	0	CO	0	0	CO	0	0	CO
0	0	CP	0	0	CP	0	0	CP	0	0	CP
0	0	CQ	0	0	CQ	0	0	CQ	0	0	CQ
0	0	CR	0	0	CR	0	0	CR	0	0	CR
0	0	CS	0	0	CS	0	0	CS	0	0	CS
0	0	CT	0	0	CT	0	0	CT	0	0	CT
0	0	CV	0	0	CV	0	0	CV	0	0	CV
0	0	CW	0	0	CW	0	0	CW	0	0	CW
0	0	CX	0	0	CX	0	0	CX	0	0	CX
0	0	CY	0	0	CY	0	0	CY	0	0	CY
0	0	CZ	0	0	CZ	0	0	CZ	0	0	CZ
0	0	DA	0	0	DA	0	0	DA	0	0	DA
0	0	DB	0	0	DB	0	0	DB	0	0	DB
0	0	DC	0	0	DC	0	0	DC	0	0	DC
0	0	DD	0	0	DD	0	0	DD	0	0	DD
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0	0	DF	0	0	DF	0	0	DF	0	0	DF
0	0	DG	0	0	DG	0	0	DG	0	0	DG
0	0	DH	0	0	DH	0	0	DH	0	0	DH
0	0	DI	0	0	DI	0	0	DI	0	0	DI
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0	0	DM	0	0	DM	0	0	DM	0	0	DM
0	0	DN	0	0	DN	0	0	DN	0	0	DN
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0	0	DR	0	0	DR	0	0	DR	0	0	DR
0	0	DS	0	0	DS	0	0	DS	0	0	DS
0	0	DT	0	0	DT	0	0	DT	0	0	DT
0	0	DV	0	0	DV	0	0	DV	0	0	DV
0	0	DW	0	0	DW	0	0	DW	0	0	DW
0	0	DX	0	0	DX	0	0	DX	0	0	DX
0	0	DY	0	0	DY	0	0	DY	0	0	DY
0	0	DZ	0	0	DZ	0	0	DZ	0	0	DZ
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0	0	EB	0	0	EB	0	0	EB	0	0	EB
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0	0	EG	0	0	EG	0	0	EG	0	0	EG
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0	0	EJ	0	0	EJ	0	0	EJ	0	0	EJ
0	0	EK	0	0	EK	0	0	EK	0	0	EK
0	0	EL	0	0	EL	0	0	EL	0	0	EL
0	0	EM	0	0	EM	0	0	EM	0	0	EM
0	0	EN	0	0	EN	0	0	EN	0	0	EN
0	0	EO	0	0	EO	0	0	EO	0	0	EO
0	0	EP	0	0	EP	0	0	EP	0	0	EP
0	0	EQ	0	0	EQ	0	0	EQ	0	0	EQ
0	0	ER	0	0	ER	0	0	ER	0	0	ER
0	0	ES	0	0	ES	0	0	ES	0	0	ES
0	0	ET	0	0	ET	0	0	ET	0	0	ET
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0	0	FE	0	0	FE	0	0	FE	0	0	FE
0	0	FF	0	0	FF	0	0				



AMERICAN STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, April 3

Table of American Stock Exchange Composite Prices, listing various stocks with columns for 12 Month High/Low, Stock Name, Div. Yld., P/E, and 100s High/Low.

Continued on Page 32

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Table of New York Stock Exchange Composite Prices, listing various stocks with columns for 12 Month High/Low, Stock Name, Div. Yld., P/E, and 100s High/Low.

Notes and footnotes regarding stock prices, dividends, and financial data.

WORLD VALUE OF THE DOLLAR every Friday in the Financial Times



WORLD STOCK MARKETS

Table of world stock markets including Germany, Norway, Australia, Japan, and various regional indices like Belgium/Luxembourg, Denmark, France, Italy, Netherlands, and Switzerland.

OVER-THE-COUNTER

Table of over-the-counter stock prices, including Nasdaq national market prices and a detailed section for LONDON Chief price changes (Rises and Falls).

Table of American Stock Exchange prices, including Toronto market data and a list of various stocks with their prices and changes.

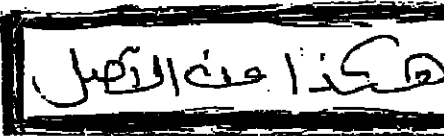
Table of financial indices, including New York Dow Jones, Standard and Poors, and other market indicators.

AMERICAN STOCK EXCHANGE PRICES

Large table of American stock exchange prices, listing various stocks and their current prices and daily changes.

World Economic Indicators every Monday in the Financial Times





MARKET REPORT

U.S. interest rate anxieties undermine sentiment Equity index falls 11.6 to 859.2

Account Dealing Dates

Option Opion... First Decline Last Account... Dealings Close Dealing Day...

Revived fears over short-term U.S. interest rates sent London stock markets sharply lower yesterday. All but five of the FT Industrial Ordinary share index constituents went on the retreat, several recording losses running into double-figure amounts.

Anticipating a weak tone in the work of Wall Street's fresh overnight setback, London dealers opened blue chip industrial several pence lower. The move failed to deter sellers and early buying was gradually active, although at declining price levels.

Indecisive New York indications early yesterday made for further uncertainty late and leading indicators were down to the day's lowest. The index, after being 9.6 down at 10.00 am, closed a net 11.6 down at 859.2.

CU retreat

In the absence of any confirmation regarding the rumoured sale of its U.S. interests, the high-tech Commercial Union accumulated to profit-taking and closed 13 lower at 218p. Other Composites drifted lower awaiting today's preliminary statements.

Rotaflex good

The Electrical leaders attracted selective buying after an early mark-down. GEC hiked a 20 per cent stake in firm on balance at 154p, after 179p, while Plessey closed a net 4 off at 230p, after having been down to 228p.

wick added 4 at 260p and Willis Faber appreciated 8 to 79p, after 78p. Major clearing banks drifted lower on lack of fresh support. Barclays gave up 8 at 522p and NatWest 7 to 675p, while Lloyds 612p, and Midland 384p, declined 6 apiece. Royal Bank of Scotland eased 4 to 212p.

Profit-taking left its mark on several high flyers in recently issued equities. Petrol came back 25 to 235p and Robertson Research shed 10 to 237p. CPS Computer gave up 8 to 160p and Woodward Farm Produce 3 to 145p.

Subdued conditions persisted in the Chemicals sector, which slipped 6 to 800p and Laporte eased 4 to 356p, but Elcison International improved 5 to 402p ahead of tomorrow's annual results.

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FINANCIAL TIMES STOCK INDICES

Table with columns: Index, April 3, April 4, March 29, March 28, March 27, year ago. Rows include Government Secs, Fixed Interest, Industrial Ord., Gold Mines, etc.

10 am 861.2, 11 am 861.6, Noon 852.5, 1 pm 861.8, 2 pm 858.6, 3 pm 858.6, 4 pm 858.6, 5 pm 858.6

HIGHS AND LOWS S.E. ACTIVITY

Table with columns: Index, High, Low, S.E. Activity. Rows include Govt. Secs, Fixed Int., Ind. Ord., Gold Mines.

Flex featured with a rise of 8 to 104p in response to the good preliminary results. UEL up 11 to 184p, also moved against the trend following an investment seminar.

Among Leisure issues, demand in restricted quantities lifted the price of the 15p shares of the 20p and Photax (London) 6 to 60p. Ripley Leisure gained the turn to 133p following the preliminary results.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index, Tues April 3 1984, Mon Apr 2, Fri 30 Mar, Wed 28 Mar, Year (approx). Rows include CAPITAL GOODS, Building Materials, etc.

FIXED INTEREST

Table with columns: Index, Day's change, Mon Apr 2, Fri 30 Mar, Wed 28 Mar, Year (approx). Rows include British Government, 1-5 years, etc.

while the increased half-year profit left TSW-Television South West a fraction dearer at 37p. Aspinall Holdings remained on offer and shed 5 more to 123p. Movements in Motors were largely confined to the Garage sector.

Properties encountered scrappy selling, but falls among the leaders were usually confined to a couple of pence. A dull market since Trafalgar House decided not to renew its offer, P & O Deferred cheapened 2 further to 283p.

Far East orientated investment trusts gave ground and falls of 8 and 10 respectively were seen in Draxton Japan, 389p, and Baillie Gifford Japan, 280p.

NEW HIGHS AND LOWS FOR 1984

Table with columns: NEW HIGHS (41), NEW LOWS (17). Rows include British Funds, Amers, etc.

RISES AND FALLS YESTERDAY

Table with columns: Rises, Falls, Same. Rows include British Funds, Foreign Bonds, etc.

FT-SE 100 INDEX

Table with columns: Close, Day's high, Day's low. Rows include FT-SE 100, etc.

LONDON TRADED OPTIONS

Table with columns: Option, Apr, July, Oct, Nov, Dec. Rows include LASSMO, Lanthos, etc.

OVER-THE-COUNTER

Continued from Page 32

Table with columns: Stock, Sales (thous), High, Low, Last, Day. Rows include Society 170, etc.

Table with columns: Stock, Sales (thous), High, Low, Last, Day. Rows include P-Q, etc.

Table with columns: Stock, Sales (thous), High, Low, Last, Day. Rows include R-R, etc.

Table with columns: Stock, Sales (thous), High, Low, Last, Day. Rows include S-S, etc.

Table with columns: Stock, Sales (thous), High, Low, Last, Day. Rows include X-Y-Z, etc.

Table with columns: Option, Apr, July, Oct, Nov, Dec. Rows include LASSMO, Lanthos, etc.

Table with columns: Option, Apr, July, Oct, Nov, Dec. Rows include Grand Met, etc.

Table with columns: Option, Apr, July, Oct, Nov, Dec. Rows include Shell Trans, etc.

Apr. 3, Total Contracts 9,511. Calls 2,698. Puts 1,212. Underlying security price.







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Financial Times Wednesday April 4 1984

INDUSTRIALS - Continued

Table of industrial stocks including companies like BHP, Anglo American, and various mining and resource firms.

LEISURE - Continued

Table of leisure and consumer goods stocks including companies like Unilever, Nestle, and various food and beverage firms.

PROPERTY - Continued

Table of property and real estate related stocks including companies like British Land, Guinness, and various investment trusts.

INVESTMENT TRUSTS - Cont.

Table of investment trusts including various funds and trusts such as the Guinness Investment Trust and others.

OIL AND GAS - Continued

Table of oil and gas related stocks including companies like Shell, BP, and various energy firms.



MINES - Continued

Table of mining stocks including companies like Anglo American, BHP, and various metal and coal producers.

MOTORS, AIRCRAFT TRADES

Table of motor vehicles and aircraft related stocks including companies like Jaguar, Rolls Royce, and various automotive firms.

Commercial Vehicles

Table of commercial vehicle stocks including companies like Ford, Iveco, and various truck manufacturers.

Components

Table of component stocks including various parts and accessories manufacturers.

Garages and Distributors

Table of garage and distributor stocks including companies like JAGUAR, ROLLS ROYCE, and various service firms.

SHIPPING

Table of shipping and maritime related stocks including companies like P&O, Cunard, and various shipping lines.

SHOES AND LEATHER

Table of shoes and leather goods stocks including companies like Burberry, Prada, and various fashion retailers.

SOUTH AFRICANS

Table of South African stocks including various local companies and firms.

TEXTILES

Table of textile and clothing related stocks including companies like Burberry, Prada, and various fashion retailers.

OVERSEAS TRADERS

Table of overseas trading companies including various international trade firms.

PLANTATIONS

Table of plantation and agricultural stocks including various land and resource owners.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including companies like Newsprint, Printers, and various media firms.

PROPERTY

Table of property and real estate related stocks including various land and building firms.

TOBACCO

Table of tobacco and related stocks including various tobacco companies.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land related stocks including various investment and financial firms.

FINANCE, LAND, etc

Table of finance, land, and other related stocks including various financial and investment firms.

INSURANCES

Table of insurance stocks including various insurance companies.

LEISURE

Table of leisure and consumer goods stocks including various retail and consumer firms.

OIL AND GAS

Table of oil and gas related stocks including various energy and resource firms.

MINES

Table of mining stocks including various metal and coal producers.

REGIONAL AND IRISH STOCKS

Table of regional and Irish stocks including various local and international firms.



AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., Alton Unit Tr. Mgrs., and others, including their names, managers, and contact information.

Table listing various unit trusts such as British Equ. Unit Tr. Mgrs., British Equ. Unit Tr. Mgrs., and others, including their names, managers, and contact information.

FT UNIT TRUST INFORMATION SERVICE

Main table listing numerous unit trusts with columns for name, manager, and other details. Includes sections for 'Discretionary Unit Fund Managers' and 'Discretionary Unit Fund Managers'.

Table listing various unit trusts such as Bore & Propper Group, British Equ. Unit Tr. Mgrs., and others, including their names, managers, and contact information.

Table listing various unit trusts such as British Equ. Unit Tr. Mgrs., British Equ. Unit Tr. Mgrs., and others, including their names, managers, and contact information.

Insurances - continued

Table listing insurance companies and their details, including names like Albany Life Assurance Co. and others.

FT CROSSWORD PUZZLE No. 5384

Crossword puzzle grid with clues for 'ACROSS' and 'DOWN'.

Table listing insurance companies and their details, including names like British Equ. Unit Tr. Mgrs. and others.

Table listing insurance companies and their details, including names like British Equ. Unit Tr. Mgrs. and others.

Table listing insurance companies and their details, including names like British Equ. Unit Tr. Mgrs. and others.

Table listing insurance companies and their details, including names like British Equ. Unit Tr. Mgrs. and others.

Table listing insurance companies and their details, including names like British Equ. Unit Tr. Mgrs. and others.

Table listing insurance companies and their details, including names like British Equ. Unit Tr. Mgrs. and others.

Money Market

Table listing money market rates and details, including names like Money Market and others.

Money Market Bank Accounts

Table listing money market bank accounts and their details, including names like Money Market Bank Accounts and others.

Offshore & Overseas - continued

Table listing offshore and overseas investment options and their details, including names like Offshore & Overseas and others.

Money Market

Table listing money market rates and details, including names like Money Market and others.

Money Market Bank Accounts

Table listing money market bank accounts and their details, including names like Money Market Bank Accounts and others.

Offshore & Overseas - continued

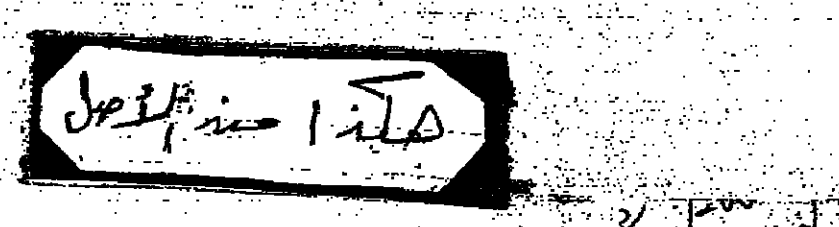
Table listing offshore and overseas investment options and their details, including names like Offshore & Overseas and others.

Money Market

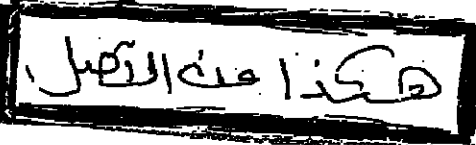
Table listing money market rates and details, including names like Money Market and others.

Money Market Bank Accounts

Table listing money market bank accounts and their details, including names like Money Market Bank Accounts and others.







INSURANCE & OVERSEAS MANAGED FUNDS

Main table containing financial data for various insurance and overseas managed funds, including company names, fund names, and numerical values.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds with their respective details and values.

NOTES
Prices are in pence unless otherwise indicated and show changes since last issue.



COMMODITIES AND AGRICULTURE

Coffee price inquiry shows no irregularity

By Richard Mooney

A SPECIAL investigation of last Friday's dramatic rise in the spot price on the London Robusta coffee futures market showed that there had been no breach of the rules, the Coffee Terminal Market Association said in a special statement yesterday.

On Friday in the last 10 minutes of trading before the March delivery position expired, the price rocketed from £2,250 to £3,000 a tonne as one trader desperately tried to cover a "short" (sell) position by making a matching purchase.

The matter was brought to the committee's attention after the close of trading but it said yesterday it could find no evidence of any irregularity.

Trading in the spot market by virtue of time limitations, may well involve a much greater market risk than trading forward positions," the committee commented in a statement issued yesterday.

Trading often becomes quite hectic as prompt positions approach expiry. If there are many "shorts" in the market, prices can square their books, prices can run up sharply.

But they often collapse just before the close and this possibility can tempt speculative buyers to delay their covering purchases for as long as possible, though this involves the risk that time may run out and the covering purchase will have to be made at an exorbitant price.

The committee has proposed no action over Friday's case but said that should a dispute arise out of it, it could be referred to arbitration, a procedure available to all association members and their clients.

Farmers welcome higher beef subsidies

BY RICHARD MOONEY

FOLLOWING THE prescription of some extremely bitter pills from Brussels, British farmers have at last found something to smile about.

News that the Government had decided to pay an increased subsidy on beef cattle and to raise the guaranteed price for wool was described yesterday as "most welcome" by Mr Joe Raine, chairman of the National Farmers' Union's livestock and wool committee.

The suckler cow subsidy is being doubled to £24.74 per animal and the wool guarantee goes up 5p to 120p a kilo having stood still for four years.

"We have been pressing the Minister for action to soften the blow of Common Market decisions on cattle and sheep and we appreciate what he has done," said Mr Raine.

"The union has warned that the beef industry, already at a very low ebb, cannot stand any additional price pressure, either from a weakening of support for the knock-on effect of higher slaughtering from the milk herd.

"In these circumstances the doubling of the suckler cow premium has been desperately needed."

He said the higher wool guarantee was "a much needed shot in the arm" for producers. Meanwhile the EEC farm price and reform package came in for further criticism, this time from Welsh farmers, who are angry at the special treatment given to the Irish dairy sector.

While farmers in most other Common Market countries are being forced to cut back milk production, the Irish are being allowed to increase theirs by more than 4.5 per cent in recognition of the importance of the Irish dairy industry.

"The milk industry is just as important to Wales," said Mr Myrddin Evans, president of the Farmers' Union of Wales. "It represents by far the highest share of Welsh farming's GNP—the dairy industry is the cornerstone of Welsh farming."

He said Mr Jopling, the farming minister, had broken a categorical assurance that British farmers would not be treated differently from those of other member nations.

Mr John Block, the U.S. Agriculture Secretary, said the European Community will probably not be able to compensate the U.S. adequately for proposed restrictions on imports of corn gluten feed, Reuter reports.

"Given the sensitivity of this item in our agricultural trade, we are not optimistic that the EEC will be able to adequately compensate us for this action against our exports," Mr Block said in a statement.

He was responding to reports that the community will seek to negotiate import restrictions under the General Agreement on Tariffs and Trade (GATT).

Mr Block said that "such a course of action is pure protectionism and we are disappointed that the EEC has apparently decided to continue to pursue its plans to restrict its imports of these products."

He said the U.S. will meet the EEC, as it is obliged to do under GATT, but at the same time will continue efforts to persuade the members not to follow through on the action.

The enterprise was also losing heavily through the rising cost of food here, because it pays part of its miners' wages in foodstuffs, Sr Lopez added.

Meanwhile, the entire Bolivian tin industry is suffering from a spate of thefts of the metal. These thieves, as the robbers are known, are costing companies in the Huancuni district, the main centre for theft, \$1m a month.

Over the weekend Comibol's security department announced the discovery of 30 tonnes of tin, worth about \$250,000, in a bank vault at Potosi, apparently stolen from Huancuni.

The jewels are notably better equipped, as to transport and communications, than the police, mining companies complain.

not least because a batch of locomotives from Romania had not arrived. Nor had 16 locomotives ordered from the U.S. because of the delay in obtaining financial credit.

Bolivia, in arrears on servicing its foreign debt, is having great difficulty securing credit for foreign trade.

Comibol also has exchange rate problems.

For every dollar the organisation earns abroad, it receives from the Treasury here only 500 pesos—the official rate—whereas Comibol has to find about 2,000 pesos (the parallel market rate) to buy a dollar with which to purchase equipment abroad.

sharply against the dollar in the first quarter of this year, the organisation's loss in real terms is greater now than last year.

Sr Victor Lopez, vice-president of Comibol, included among the difficulties lack of water, electricity and spare parts; low quality of ores; financial credits set aside but not made available.

There were troubles in transporting metals from the mines, COMIBOL, the Bolivian State mining organisation, is losing about \$5.50 on each tonne of refined tin it markets, and expects a 1984 deficit of \$150m (£100m). Senior officials in the organisation blame the low world price of tin and deteriorating equipment in the mines. Comibol and private mining companies here are also troubled by increasing, large-scale thefts of refined tin from the country, our correspondent reports from La Paz.

One piece of good news for Comibol over the weekend was the Government's decision to renege on its promise to raise lead and silver concentrates. This amount represents the materials during August-December last year. The sale will help alleviate Comibol's severe cash-flow problem.

In 1983, Comibol lost an average of \$3.07 on each tonne of tin marketed. (Production cost was \$8.96, the price secured \$5.28, on average). But the Bolivian peso having declined

Gloomy prospects for Bolivian tin group

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Interest rate fears depress metals

METAL PRICES fell back in London yesterday, following fears of a further rise in U.S. interest rates that hit New York metal markets overnight, writes John Edwards. Gold was also depressed by the Argentine debt agreement and fell to the lowest level since February. On the London Metal Exchange copper was well down at the opening, but rallied in later trading with the three months higher grade quotation closing only 23

Sugar market despondent at beet forecasts

By John Edwards, Commodities Editor FORECASTS of a significant rise in EEC beet production in 1984 have cast a gloom over the London sugar market yesterday.

In Paris, the French Sugar Market Intervention Board in its monthly report predicted that European Community sugar output would increase by 16.8 per cent in 1984-85 to 12.19m tonnes compared with 11.01m in 1983-84.

Meanwhile, in London, sugar dealers E. D. and F. Man, in their latest market report, said there was likely to be a "significant increase" in EEC production this season.

The report added that with southern hemisphere crops set to return towards 1983-84, the outlook was particularly depressing.

Renewed rise for cocoa 'inevitable'

A RENEWED rise in cocoa prices seems inevitable in view of an expected decline in world stocks, according to London M&A's London commodity analysts.

The U.S. also questions the consistency under GATT obligations of an EEC permanent minimum import price on raisins.

The U.S. National Corn Growers Association will call for prompt, strong retaliation in the European Community sets limits on imports of corn gluten feed, said Michael Hall, an association spokesman.

"We will push for the Administration to give concrete action to all it has said for the past two years with immediate and strong retaliation," Mr Hall said.

London dealers believe the price rise reflects the continuing uncertainty about the size of Brazil's temporary crop. Recent forecasts have ranged between 2.8m and 1.7m bags, the lower figure emanating from Brazil's Cocoa Farm Recovery Plan Commission (Cocofar).

Temporarily prospects have not been helped by recent hot, dry, sunny weather, with only occasional rainfall.

THE AVERAGE price of vacant possession farmland sold in England in the first quarter of 1984 rose sharply to a new record level, according to figures published yesterday by the Ministry of Agriculture.

Average price per hectare was £175 up from the November/January quarter. The weighted average, which allows for regional and size variations in the sample, was also up at £173.5 a hectare, but remained below the £175.1 record reached in the final quarter of last year.

ALCOA is to operate two Taiwan Aluminium Company flat-rolled aluminium products plants and one smelter.

Record cotton output likely

WASHINGTON—Global cotton output is expected to rise to record levels in the 1984-85 (Aug-Sept) season, with 1983-84 prospects mostly unchanged at 67.26m 480-lb bales, the International Cotton Advisory Committee said.

Without specifically forecasting 1984-85 output, the committee said in its monthly report that the largest increase will be in the U.S. where the payment-in-kind programme will no longer be in effect and harvested acreage will recover substantially.

The report also forecast a rebound in Pakistan and in northern India's cotton output, as weather will probably be more normal.

Overall, cotton producers in many nations are expected to boost acreage for 1984-85 in response to favourable prices, the report said.

The report forecast 1984-85 cotton output in the U.S. at 11.5m bales, up from 7.7m bales in 1983-84, due to an acreage increase and a recovery in yields from last year's drought.

It said Pakistan's 1984-85 cotton output in 1983-84, the report said, increased from the 2.1m bales produced in 1983-84, when bad weather cut the crop from 3.8m bales in 1982-83.

Forecasting a world cotton output in 1984-85, the report said increases in China, Soviet Union, Argentina, Australia, Mexico, Colombia, Paraguay, Greece, Turkey and Syria are expected to be largely offset by declines in the U.S., Pakistan, Iran, Brazil, Egypt, Spain and El Salvador.

Global cotton consumption in 1983-84 was estimated at a record 69.2m bales, up 1.6m bales from 1982-83.

The report said China accounts for most of the gain, with notable increases also indicated for the U.S., India and Turkey. Reuter

PRICE CHANGES

Table with columns: In tonnes unless stated otherwise, Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include Metals, Free Mkt, Cash H Grade, Cash B Grade, Lead, Tin, Tungsten, etc.

BRITISH COMMODITY PRICES

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include BASE-METAL PRICES, COPPER, SILVER, COFFEE, GRAINS, WHEAT, BARLEY, WHEAT, BARLEY, etc.

BASE-METAL PRICES

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include Lead, Zinc, Tin, Nickel, etc.

SILVER

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include Spot, 3 months, 6 months, 12 months, etc.

COFFEE

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include May, June, July, August, etc.

GRAINS

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include Wheat, Barley, etc.

AMERICAN MARKETS

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include NEW YORK, CHICAGO, etc.

LONDON OIL

Table with columns: Latest Change, + or - per barrel. Rows include Arabian Light, Arab Heavy, Brent, etc.

CRUDE OIL FUTURES

Table with columns: Month, Year's day, + or - Business Done. Rows include April, May, June, etc.

TIN

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include High Grade, Standard, etc.

WEEKLY METALS

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include Copper, Zinc, Tin, Nickel, etc.

WHEAT

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include May, June, July, August, etc.

BARLEY

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include May, June, July, August, etc.

NEW YORK

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include Aluminum, Copper, etc.

GOLD MARKETS

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include Gold Bullion, Gold Bars, etc.

LONDON FUTURES

Table with columns: Month, Year's day, + or - Business Done. Rows include April, May, June, etc.

LEAD

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include High Grade, Standard, etc.

ALUMINUM

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include High Grade, Standard, etc.

POTATOES

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include High Grade, Standard, etc.

WHEAT

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include May, June, July, August, etc.

NEW YORK

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include Aluminum, Copper, etc.

EUROPEAN MARKETS

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include Wheat, Soybeans, etc.

EUROPEAN MARKETS

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include Wheat, Soybeans, etc.

COFFEE

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include May, June, July, August, etc.

SOYBEAN MEAL

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include May, June, July, August, etc.

WHEAT

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include May, June, July, August, etc.

WHEAT

Table with columns: Apr 3, + or - month ago, Apr 2, + or - month ago. Rows include May, June, July, August, etc.

WHEAT

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Official

Official



CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

\$ falters after strong start

The dollar finished below its level of the day in currency markets yesterday but still showed small gains in London. Early trading pushed the dollar higher in reaction to rising U.S. interest rates but it met firm resistance, having broken through the DM 2.62 level and fell back in the absence of any follow through.

The current level of U.S. Federal funds was certainly a factor underpinning the dollar but there were fears that some level reduction and recent quarter distortions and the French short-term liquidity problems and did not necessarily herald a sharp upward shift in U.S. interest rates.

The dollar closed at DM 2.6100 on DMF 2.0200 and SFrF 2.1610 compared with SFrF 2.1540. Against the yen it finished at ¥224.70 from ¥224.60 and FFr 2.0200 from FFr 2.0100. On Bank of England figures, the dollar index rose to 126.9 from 126.1.

STERLING - Trading range against the dollar in 1983-84 is 1.6245 to 1.9355. March average 1.8454. Trade weighted index 79.7 from 79.5, having stood at 79.7 at noon and 79.5 in the morning and compared with 82.9 six months ago.

Sterling remained on the sidelines for much of the day. It showed little overall change against European currencies and its weaker index reflected a fall against the dollar. It finished against the U.S. unit at \$1.8315, a fall of 45 points from the previous day's closing level of \$1.8760. Interest rate differentials - current interest rates and the current index's performance and its target level for 1984 - were also unchanged against the Swiss franc at SFrF 2.0650 and the French franc at FFr 2.1149. Against the yen it eased to ¥221.75 from ¥222.50.

D-MARK - Trading range against the dollar in 1983-84 is 2.5425 to 2.9320. March average 2.5997. Trade-weighted index

127.3 against 128.3 six months ago. The D-mark weakened against the dollar at the Frankfurt exchange. Without any intervention by the German Bundesbank the dollar was fixed at DM 2.6166, compared with DM 2.5863 on Monday. It declined from the morning's high of DM 2.6245 however, and from the previous New York close of DM 2.6255. The dollar rose to L1,622.45 from L1,600.50, but the D-mark fell for the second consecutive day, declining to L191.70 from L192.02. The French franc weakened to L201.41 from L202; the Dutch guilder to L154.75 from L151.70; and the Belgian franc to L30.26 from L30.40. Outside the EMS sterling fell to L2,516.50 from L2,517.50. The Italian Banking Association indicated that interest rates are expected to remain stable in the immediate future after a period of decline. The commission's indicative prime rate was left at 17 1/2 per cent after an executive committee meeting.

also lower against most other currencies at the time, with sterling rising to DM 3.7340 from DM 3.7240, and the French franc to DM 32.485 from FFr 100 from DM 32.460.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, % change against ECU, % change from central rate, % change adjusted for divergence, Divergence limit %.

THE POUND SPOT AND FORWARD

Table with columns: Apr 3, Day's spread, Close, One month, % p.a. three months, % p.a. six months.

OTHER CURRENCIES

Table with columns: Apr. 3, \$, £, and various currency rates.

EXCHANGE CROSS RATES

Table with columns: Apr. 3, Pound Sterling, U.S. Dollar, Deutsche Mark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table with columns: Apr. 3, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-mark, French Franc, Italian Lira, Belgian Franc, Yen, Danish Kroner.

MONEY MARKETS

UK rates show little change

UK interest rates showed little change yesterday despite a firmer trend in U.S. interest rates. Three-month interbank money was unchanged at 8 1/2 per cent as were three-month eligible bank bills, bid at 8 1/2 per cent. Overnight interbank money opened at 8 1/2 per cent and ended at 8 1/2 per cent the day to finish at 1 per cent.

The Bank of England forecast a shortage of around £600m initially with factors affecting the market including maturing Treasury bills and a take up of Treasury bills together draining

UK clearing banks' base lending rate 8 1/2 per cent since March 15 and 16)

£198m and the unwinding of previous sale and repurchase agreements a further £241m. The net was partly offset by Exchequer transactions adding £20m and banks bringing forward balances £80m above target.

To help meet the shortage the Bank invited an early round of tenders which resulted in assistance of £300m. This comprised purchases of £18m of

FT LONDON INTERBANK FIXING

Table with columns: LONDON INTERBANK FIXING, 11.00 a.m. April 5, 3 months U.S. dollars, bid 10 11/16, offer 10 13/16, 6 months U.S. dollars, bid 10 15/16, offer 11 1/16.

The fixing rates are the arithmetic mean of the nearest one-sixteenth of the bid and offered rates for \$10m quoted by the five reference banks at 11 a.m. each working day. The banks are National Westminster Bank of London, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.

EGDF Fixed Rate Export Finance Scheme IV Average Rate for interest period March 7 to April 3 1984 (inclusive): 8.576 per cent. Local authorities

FINANCIAL FUTURES

Prices retreat

Prices retreated on the London International Financial Futures Exchange yesterday in response to the complete change in sentiment overnight on the U.S. financial markets. The optimism shown before the weekend and in early trading Monday was badly hit by the sharp rise in the New York Federal funds overnight rate to 10 1/2 per cent, and the failure of the Federal Reserve to intervene on Monday by adding reserves to the banking system. This led to speculation that the Federal Open Market Committee meeting of last week had confirmed the earlier temporary decision to allow Federal funds to trade above 10 per cent, thus confirming a tightening of U.S. monetary policy.

Traders suggested that Europe is generally confused about the U.S. credit markets, and is preparing for a lead from New York and Chicago. The lower opening of the Euro-dollar June contract was in line with the previous U.S. close, and

the low of 88.96 is a significant chart support point, which traders were pleased to see held. Some reasonable buying developed at the lower levels, although U.S. market operators came in as sellers and soon wiped out any attempt at a rally.

Volume was good in both Euro-dollars and gilt futures, while turnover in short sterling was also more encouraging. June gilt opened lower, reacting to events in the U.S., particularly the weaker bond market; the weakness of sterling; and nervousness about the miners strike. There was a reasonable balance between buyers and sellers after the initial fall, and this helped to stimulate volume, which eventually led to a small rally, although further selling soon developed when prices approached the opening level.

Short sterling for June delivery also opened lower, and lost further ground with the opening of U.S. markets.

LONDON

Table with columns: THREE-MONTH EURO-DOLLAR, U.S. TREASURY BONDS (CBT) 5%, U.S. TREASURY BILLS (IMM) 5 1/2%.

CHICAGO

Table with columns: U.S. TREASURY BONDS (CBT) 5%, U.S. TREASURY BILLS (IMM) 5 1/2%.

THE DOLLAR SPOT AND FORWARD

Table with columns: Apr 3, Day's spread, Close, One month, % p.a. three months, % p.a. six months.

CURRENCY MOVEMENTS

Table with columns: Apr 3, Bank of England, Morgan Guaranty, and various currency rates.

CURRENCY RATES

Table with columns: Apr 3, Bank of England, Morgan Guaranty, and various currency rates.

LONDON MONEY RATES

Table with columns: Apr. 3, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-mark, French Franc, Italian Lira, Belgian Franc, Yen, Danish Kroner.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: Apr. 3, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-mark, French Franc, Italian Lira, Belgian Franc, Yen, Danish Kroner.

MONEY RATES

Table with columns: Apr. 3, Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin.

MONEY RATES

Table with columns: Apr. 3, Local Authority, Local, Finance House, % Cert of Deposits, SDR Linked Deposits, ECU Linked Deposits.

MONEY RATES

Table with columns: NEW YORK (Lunchtime), Prime rate, Broker loan rate, Fed funds, Treasury Bills, Treasury Bonds, Treasury Notes.

The award was not honoured. In New York enforcement proceedings judgment was entered for the owner for \$40,983. It was paid a little under \$10,000.

The owner therefore began the present proceedings against the bank. Before Mr Justice Staughton it established that the court had power to give leave to serve the writ out of the jurisdiction because the action was founded on a tort committed within the jurisdiction.

COMPANY NOTICES

CAZ DE FRANZ logo. ECU 50,000,000 Floating Rate Notes due 1989. Exchangeable for 13% Bonds due 1989. Unconditionally guaranteed by THE REPUBLIC OF FRANCE. In accordance with the terms and conditions of the Notes, notice is hereby given that for the 7th Interest Period from March 30, 1984 to June 29, 1984, the Notes will carry an interest rate of 10 1/2% per annum.

INVESTISSEMENTS ATLANTIQUE logo. The Extraordinary General Meeting of shareholders of the company held on March 28th, 1984 approved resolution: To split the company's shares by 100% into 100,000,000 shares of US\$5.00 each, starting from the date of the meeting.

UNITED TECHNOLOGIES FINANCE (NETHERLANDS ANTILLES) logo. NOTICE IS HEREBY GIVEN to holders of the 12 1/2% Guaranteed Notes due October 15, 1988 of United Technologies Finance (Netherlands Antilles) N.V. that the Annual Report for the year ended 31st December 1983 is available.

AGREEMENT OF BANKING COOPERATION BETWEEN THE NATIONAL HOUSING AND SAVINGS BANK (N.H.S.B.) LIBERIA AND THE BIAO AFRIBANK GROUP. On March 15, 1984, a Co-operation Agreement was signed in Paris at the Head Office of BIAO, between the NATIONAL HOUSING AND SAVINGS BANK (N.H.S.B.) and the BANQUE INTERNATIONALE POUR L'AFRIQUE OCCIDENTALE (BIAO).

STERLING (IMM) 5 1/2% per £. Table with columns: Apr. 3, Close, and various currency rates.

FT COMMERCIAL LAW REPORTS

Natural forum is place where tort committed

CORDOBA SHIPPING CO LTD v NATIONAL STATE BANK, ELIZABETH, NEW JERSEY. Court of Appeal (Lord Justice Ackner and Lord Justice Robert Goff): March 29, 1984.

THE ENGLISH court is the natural forum for hearing allegations of tort committed within the UK and accordingly, where the tort of negligent misrepresentation as to the creditworthiness of a guarantor is allegedly committed by a foreign bank in the UK in that the representation, made by telex, is received and acted on in the UK, leave should be given to serve proceedings out of the jurisdiction in the absence of good reason to the contrary.

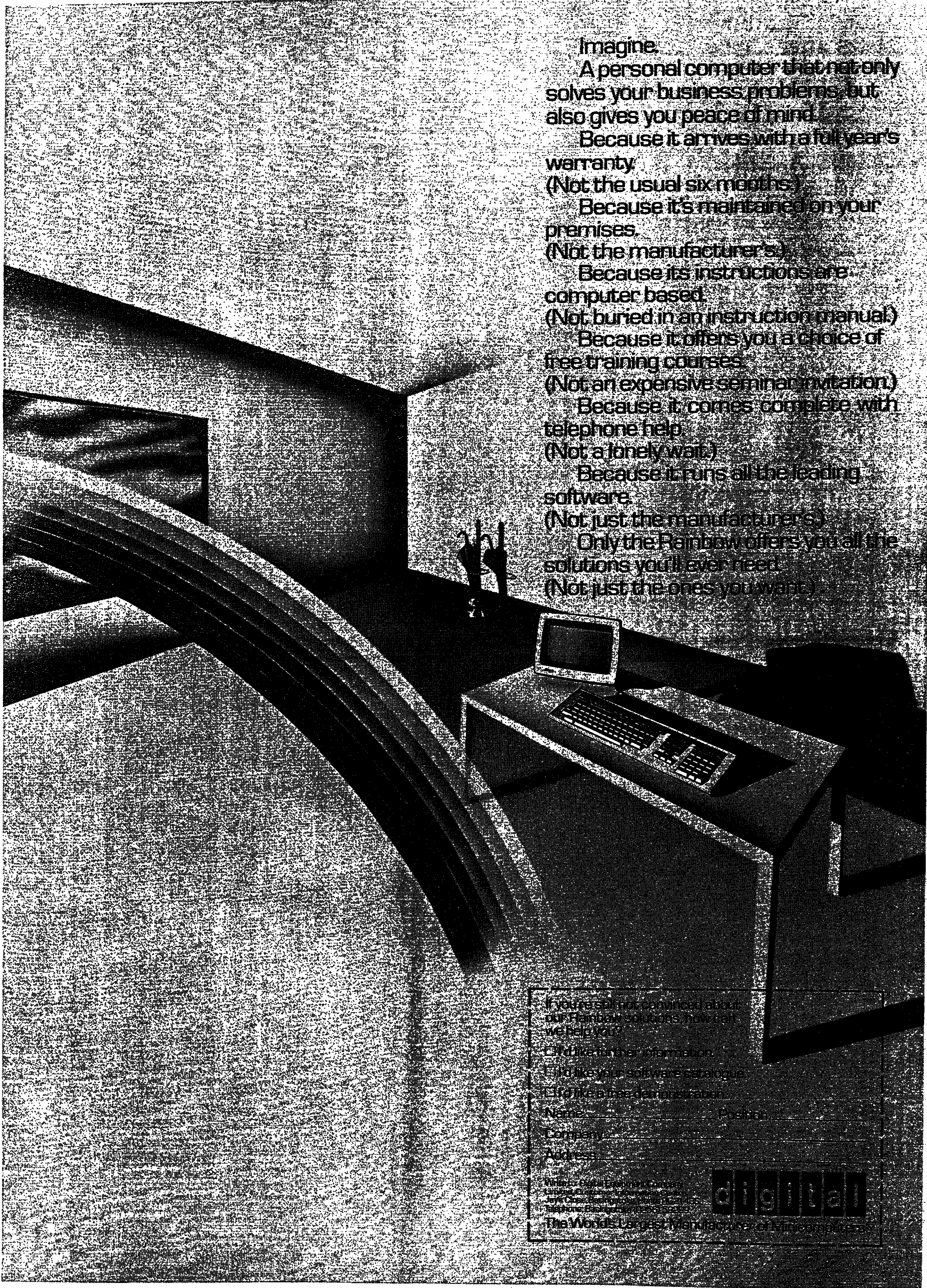
The Court of Appeal so held when allowing an appeal by Cordoba Shipping Co Ltd, Liberian owner of the MV Albatross, from the decision of the District Judge in New Jersey, for negligent misstatement as to the creditworthiness of a guarantor.

LORD JUSTICE ACKNER said that in September 1979 the MV Albatross was chartered by her owner to Shipping Ltd, a Liberian company. The fixture was negotiated and concluded by telephone and telex between two firms of brokers in London.

Lord Justice Robert Goff said that the judge's conclusion that the natural forum for the action was the U.S. could not be sustained. In Distillers Lord Pearson said that in considering the question of whether there was a cause of action within the jurisdiction, the preferable theory was that

INVEST IN 50,000 BETTER TOMORROWS! 50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS - the cause and cure of which are still unknown - HELP US BRING THEM RELIEF AND HOPE.





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Because it arrives with a full year's warranty.

(Not the usual six months.)

Because it's maintained on your premises.

(Not the manufacturer's.)

Because its instructions are computer based.

(Not buried in an instruction manual.)

Because it offers you a choice of free training courses.

(Not an expensive seminar invitation.)

Because it comes complete with telephone help.

(Not a lonely wait.)

Because it runs all the leading software.

(Not just the manufacturer's.)

Only the Rainbow offers you all the solutions you'll ever need.

(Not just the ones you want.)

If you're not convinced about our Rainbow solutions, how can we help you?

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I'd like your software catalogue.

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Address \_\_\_\_\_

Write to: Digital Equipment Corporation  
Sales Department  
One Cambridge Center  
Boston, Massachusetts 02142



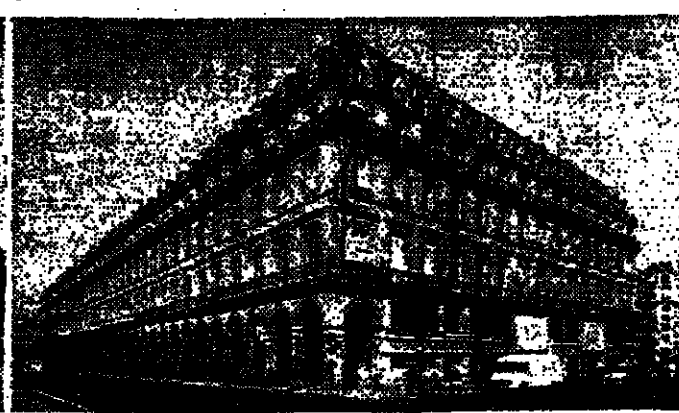
The World's Largest Manufacturer of PCs and compatibles.

Handwritten notes at the bottom right of the page, including a signature and some illegible scribbles.

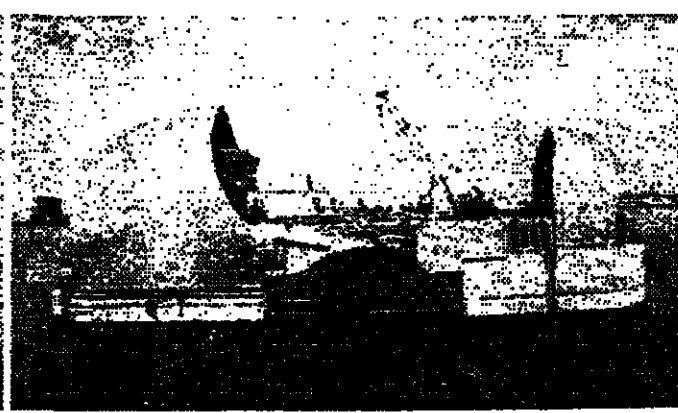




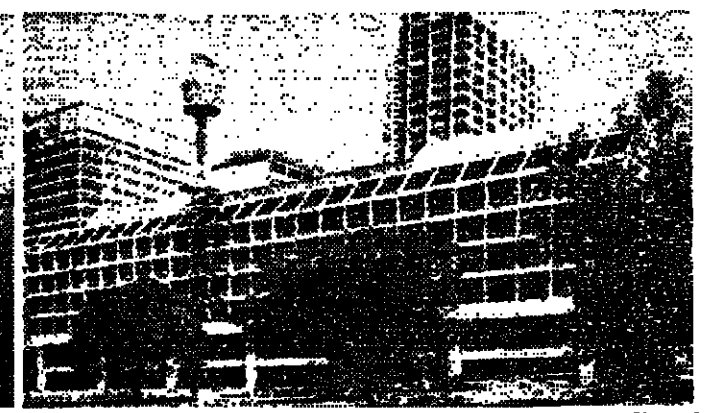
The new town hall in Chester-le-Street, County Durham, completed in 1982. Quantity surveyor: Gleeds.



The recently refurbished Grands Magasins de Louvre, Paris, Q.S.: Cyril Sweet and Partners (France)



The Thames Flood Barrier, Q.S.: Cochain-Tarmee-NSM in association with Rendel, Palmer and Tritton and George Corleway and Co.



Parliament House in New South Wales, completed last year, Q.S.: Chas. A. Harling, Widdall and Trollope

THE ORIGINS of quantity surveying as a distinct activity are hard to trace much further back in time than the seventeenth century. After the Great Fire of London it is clear that the London building world needed a group of specialists to measure and value materials and construction.

Alongside the guilds of masons, carpenters and plumbers we can witness the emergence of the architect. With Inigo Jones came some of the earliest designs on paper for completed buildings, although there are some medieval cathedrals that have extant measured drawings for large parts of their structure.

Strasbourg being a particularly good example.

Payment for buildings was usually by the direct method, day rates being offered to craftsmen on a scale commensurate with their skills. As the idea of a complete design developed it became possible to divide up the amount of work to be done by masons or carpenters, etc. However, this depended on the actual measuring of quantities and fixing of their value.

The building boom that followed the fire of London encouraged the emergence of the architect and the growth of single trades contracting for their own part of the building work. The measurer had to be invented if he did not already exist—there was a real need for someone to ensure impartiality between the proprietor and the workman.

It was not until the early 19th century that the idea of "contracting in gross" became the norm instead of dealing and fixing prices with each building trade separately. Architects had to prepare detailed and accurate drawings and specifications for the new form of contract and surveyors rapidly became indispensable in the preparing of tenders and contracts.

The 1834 fire that destroyed the Palace of Westminster was partly responsible for the use of the quantity surveyor on a major scale. The architect who won the competition to design the new Houses of Parliament, Charles Barry, was asked to prepare an estimate of the cost for Parliament.

He had not prepared detailed specifications or drawings but was assisted by a Henry Hunt and they came up with a figure of £724,984—which was basically accurate. The final cost was more but this was not the fault of Barry. The estimate was exceeded because Parliament changed its mind on several plans and, because springs were discovered, there was subsequent foundation trouble. Henry Hunt made himself a large sum but the poor architect working on a fixed fee was less fortunate.

The architects have in some ways never recovered from the division of the building profession into architects and surveyors. The measuring surveyors were denigrated by the architects because they had nothing to do with design.

**Exclusive**

The establishment of the RIBA, Royal Institute of British Architects, in 1834, made architects exclusive beings and removed from one side of the building profession a highly trained element that does in fact have some influence on design matters. It was the rise of the architects as exclusive designers that actually caused the creation of a surveying profession.

There are now some 30,000 members of the Quantity Surveyors' Division of the Royal Institution of Chartered Surveyors — 20,000 are fully qualified and the rest are on three-year training courses.

They have come a long way since the days of measuring quantities for the builder and architect and today's complex financial climate offers the quantity surveyor major new opportunities.

In the 1970s the quantity surveyor was expected to fulfil a very clearly defined role: "To ensure that the resources of the construction industry are utilised to the best advantage of society by providing, *inter alia*, the financial management for projects and a cost consultancy service to the designer and client during the whole construction process."

"The distinctive competence of the quantity surveyor is a skill in measurement and valuation in the field of construction in order that such work can be described and the cost and price be forecast, analysed, planned, controlled and accounted for." There is no doubt that since

that was written, by the Royal Institution of Chartered Surveyors in The Future of the Quantity Surveyor, the role of the traditional quantity surveyor has changed radically.

There are several new fields: manpower planning, resources control and the assessment of the effects of time on construction projects. The typical quantity surveyor is now a very powerful figure in the construction world; he has financial muscle and he is extending his role into the fields of contracting, civil and industrial engineering, services consultancy and project management and control.

The profession is changing in two ways; it is responding to advances in technology; and it is responding to the changing nature of professional practice brought about by the advent of fee competition.

The new technology has converted the formerly lengthy tasks of data collection, tender documentation and cost plan-

ning into speedy keyboard operations. This allows clients to receive a better and cheaper service, and also enables them to take a longer-term view of the real cost of buildings and their maintenance. Life Cycle Costing as the procedure is known is a new growth area and one which offers the option of saving money over the long term.

Energy conservation planning is another growing new field, as well as energy planning at the design stage.

The profession will in the future be seeking to spread the skills to management, long term budget planning and detailed economic forecasting.

The potential demand for the surveyor's services is very wide indeed. It is not unusual for a large firm of quantity surveyors today to employ architects, engineers, landscape architects, interior designers, graphic designers, estimators, loss adjusters, management consultants and project managers.

With this range of skills operating under the quantity surveying umbrella it is clear that they are fast becoming the leaders in the building professions.

**Independence**

The UK is rich in the knowledge of how to buy a new building, and it is the quantity surveyor who, according to Mr Alex Trimmer, the secretary of the Quantity Surveyors' Division, "knows all the ways of building procurement and is the only person to give independent cost advice."

It is this independence that gives the quantity surveyor the edge over the other leading design professions, architects and engineers.

The expansion of the quantity surveyor's role has paradoxically, been due in part to the fall in the past 10 years in new building and engineering work and the marked growth in the rehabilitation of older buildings

and the need for energy conservation.

Even as the recession lessens, the private sector is hesitating before commissioning large-scale new building programmes. Clients demand more value for money, and the quantity surveyor has an increasingly important role advising on the utilisation of existing assets.

Overseas work is another area showing growth, and with some 3,000 quantity surveyors working in 120 different countries it has been described as "the UK's invisible export, valued at £40m per year with no real overseas competition." Both China and Japan have recently sent delegations to investigate the advantages of q.s. techniques for use in their own construction industries.

In another major change the quantity surveyor is now allowed to advertise his services. The rules were changed last November and it is now possible to advertise, a move followed shortly afterwards by architects.

Yet, despite these changes, the two main roles of the chartered quantity surveyor remain the same in principle. The first is to give independent cost advice to clients, and the second is to advise on, and if necessary arbitrate between, the many designers involved in a modern building.

All the costings of the architect, the structural engineer, the mechanical, electrical and heating engineers have to be kept within the client's budget. This is where the independent client advisor is most needed. It is the q.s. who will guide the client towards the best choice in terms of value. He has to be the master of both procurement and management.

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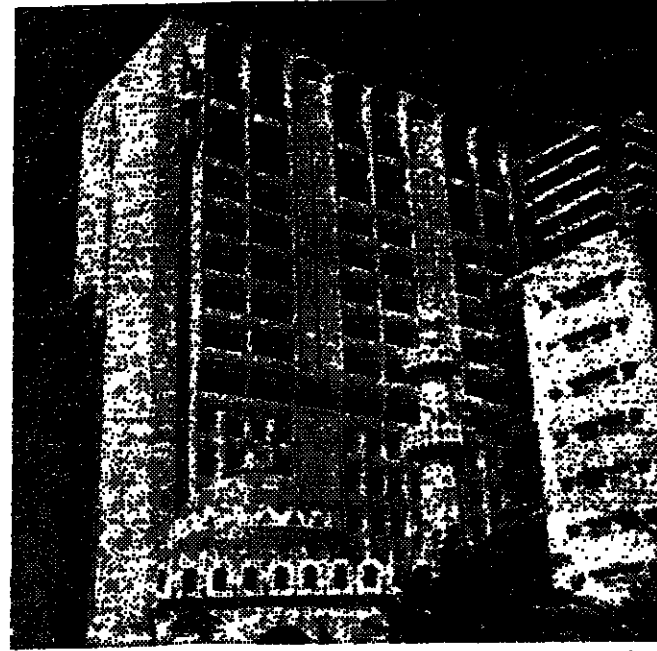
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# QUANTITY SURVEYING II

Investment in construction

## Pick-up expected in industrial building



The new ADGAS headquarters in Abu Dhabi. Quantity surveyor: Areco.

RECENT REPORTS from the National Economic Development Office on prospects for the construction industry are generally optimistic. The forecast for the increase in all new construction work in 1984 is seen by Nedo as only 1 per cent. For 1985 a decrease in the industry's total workload of 2.5 per cent is anticipated as against a forecast of six months ago of 2 per cent. It is the dramatic decrease in new housing work that particularly affects the new figures (March 1984). Housing work in the public sector is expected to decrease by 14 per cent in 1985. There are some more hopeful areas in the construction field. There seems to be a general feeling that the decline in industrial building is expected to end as manufacturing industries move out of recession. Government grants are available for new and refurbished manufacturing premises and there is likely to be an increase in building prompted by the announcement of the six freeways.

### Rehabilitated

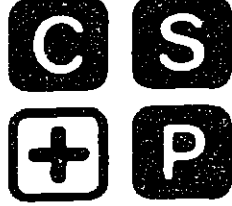
Private housing represents the only real growth sector in the construction industry with a not very cheerful outlook for private commercial developments, with large amounts of unlet office space on the market. One way that the quantity surveyor can help to generate investment in construction is in his role as adviser in the tax planning of buildings. Careful taxation cost planning can help clients to make decisions about new or rehabilitated building stock. Surveyors are as well placed as any of the professions to advise in this field: on regional development grants, the assessment of capital allowances during construction, eligibility of plant for capital allowances and so on. For example, a

latest (January 1984) membership figures for quantity surveying members of the RICS show that of the almost 4,000 principals in private practice, about 660 are working outside Europe and another 155 are working in Europe. The proportion of assistants working in all parts of the world is similar. As consultants to the World Bank, British quantity surveyors have recently worked on a variety of projects. On the islands of Trinidad and Tobago, for example, they have helped provide a teacher training college and 22 schools for children of secondary school age. A team from the UK carried out the initial feasibility study, the aim being to prepare cost limits for each of the sites, taking account of the topography and variety of soil conditions. Bills of quantities were computed in London and the schools were built in record time. The important role that the quantity surveyor plays overseas is to ensure value for money for their clients. There has been a remarkable record of success, ranging in the Middle East, from university complexes in Kuwait, flats in Dubai, the international trade and exhibition centre in Dubai and a major aluminium smelter in Bahrain. Perhaps one of the most unusual foreign ventures has been the project management of offshore oil field development in Indonesia. Preparation and monitoring of the budget for development included visits to derrick barges in the waters off eastern Borneo. Major new town development in the Sudan involves British construction cost consultants as does a DM 600m programme for 15 high schools in West Berlin. The institutional support for the standardisation of international principles of measurement could well pave the way for a wider international role for quantity surveyors and a parallel increase in foreign earnings. Where the surveyor is playing an increasing part in the generation of investment is in the large and increasingly international, multi-disciplinary practices. These are often moving into the new realms of "building economics" and data collection and computing. This sort of activity moves the surveyor on from merely being involved in construction as a building procurement adviser to joining the vanguard of contractual development and building management. This is where the growth areas for the profession and the investor in the building industry.

Colin Amery

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### Construction contracts

## Search for a better system

AN INCREASING dissatisfaction with existing methods of building procurement was identified a year ago by chartered quantity surveyors E. C. Harris. They posed the question: "How can the building professionals and the industry respond to the challenge of providing a better system and thereby decrease the client's risk?"

Just before the end of last year it became clear that commercial clients, strongly represented by the British Property Federation, had become tired of waiting for this response and had "grasped the nettle," as Harris puts it now, by producing their own radically new system.

The client has had a right to be confused at the number of options available and, within those options, the number of variations on the basic theme. Gardner and Theobald look at it via the legal, or potentially legal, documentation; the Aqua Group summarises types of contract in common use as follows: 1. Fixed price contracts, with or without fluctuations, based on performance specification; 2. specifications and drawings; 3. schedule of rates; 4. bills of quantities; 5. bills of approximate quantities.

2. Cost reimbursement contracts: 1. prime cost plus percentage; 2. prime cost plus fixed fee. 3. Target cost contracts. 4. Management contracts. 5. Design/build contracts.

JCT documentation, according to Gardner and Theobald, is "consensus — voluminous. Various parties, such as contractor, subcontractors, and on—on—are concerned with design and construction. They all have a veto."

Peter Holden, a partner of G & T, also notes that some standard management contracts (produced by the contractors) are "skinny" documents. "You have to build in protection for the client," he says, "and that can take a long time—up to six months."

G & T has produced its own variation on JCT 1980. "Two aspects to the form of contract were becoming out of line with employers' requirements," they say. So it made two changes. In the first, it says that some complete procedures for the appointment of nominated sub-contractors selected by consultants. This complexity led to the growing practice of selection and appointment of domestic sub-contractors, responsible directly to the contractor.

Now, says David Male of G & T, the architect and contractor will jointly agree on who they get. The contractor is also being made to take on responsibility for the development of design. "The architect says what it will look like," says Mr Holden, "but development of design—how curtain walling fits together and how it fits to the structure—is what people are considering."

"If you think it through this is the responsibility of the main contractor—who can get caught if anything goes wrong five years later."

There is no standard form of management contract; but JCT is taking active steps to try to publish one. Management contractors such as Bovis and John Laing all have their own forms of contract which, says Mr Holden, "may tend to be slanted slightly in their favour."

G & T, says Mr Male, therefore has formulated its own recommendations for the management contract. "We have one available for discussion and

recommendation to a prospective client, the object of which is to be fair to both employer and contractor."

The BPF Manual has had its share of praise. Criticism comes in, as one observer sees it, of "its basic premise that all buildings should be pre-designed... clients must have the facility for change which may come about through their own desire."

It has also been called "a charter for project managers," and the apparent absence of bills of quantities questioned. The BPF wants to re-establish awareness of real costs by all members of the design and construction team, and to eliminate practices which absorb unnecessary effort and time and obstruct progress towards completion.

Other aims, which are also hard to argue with, include: motivating individual members of a building team, removing overlap of effort, and redefining the risks so that the commercial success of the designer and the contractor depends more on their own abilities and performance.

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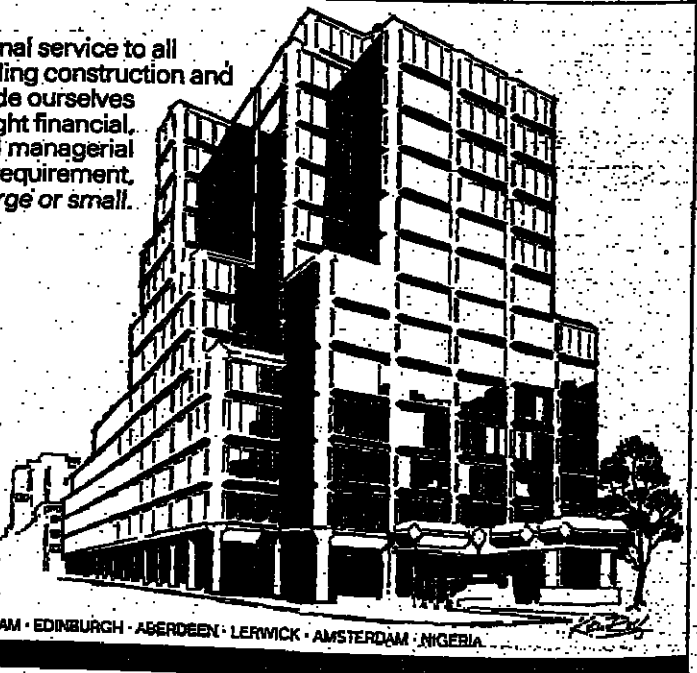
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# QUANTITY SURVEYING III

## Life cycle analysis

# Taking the running costs into account

IN JULY 1983 the Royal Institution of Chartered Surveyors published an important research document, Life Cycle Costing for Construction which was prepared by a quantity surveyor (Roger Flanagan), an economist (George Norman) with a general practice surveyor (G. David Furber). Produced under the auspices of the department of construction management at the University of Reading it is the product of research carried out by the Quantity Surveyors' Research and Development Committee.

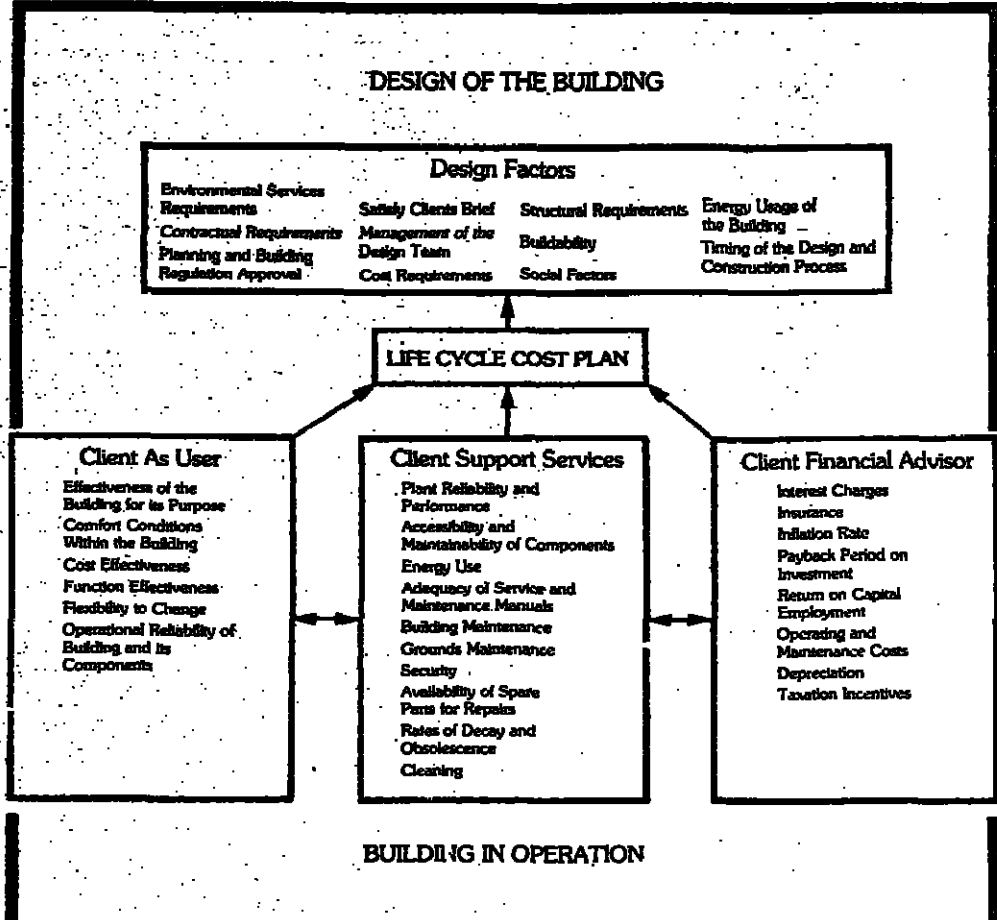
The idea behind this new economic tool is that the life cycle cost of a building is the total cost of running that building throughout its useful life. Life Cycle Cost Analysis (LCCA) has proved that the capital cost of a building is approximately one-third of the total life-cost of the premises. Life cycle cost techniques are most relevant in their application to the evaluation and identification of durable assets. They are, therefore, particularly applicable to the building industry. Any businessman looking at a new building or the acquisition of existing premises is considering an investment that is intended to last for some years.

**Maintenance**

There are two areas where this approach can lead to better financial planning. The first is at the design stage when decisions are being made that will affect the future maintenance and running costs of a building. The second involves the question of running costs of an existing set of premises including an evaluation of alternatives.

The use of LCCA acts as an encouragement to owners of buildings to see them as plant or equipment—like any other productive unit. The cost of the premises should be planned for its full life—and decisions taken at the design stage will affect all future costs. Total life cycle cost becomes an essential part of the design/decision making process.

How are future running costs to be predicted? To discover capital costs is simple enough, but running costs are going to be incurred at varying points in the career of the building. An important element is the presentation of current and future costs in equivalent terms.



Source: Life Cycle Costing and Construction, RICS, July 1983

It has been tempting in the past to suggest that the lowest initial capital cost of a building would also offer the lowest running costs in the future. This is far from true. It is often possible to reduce running costs by increasing the original capital expenditure.

Although initial costs are clear at the early stage it is hard to calculate long term costs. However it is possible to see in some cases that long term costs can outweigh initial capital expenditure. The surveyors are trying to encourage clients to look at the long term costs when choosing designs for new buildings or additional components.

In the public sector capital cost is often the only criterion in major decisions for new buildings. Monitoring running costs and overall cost management are tools which should be applied to existing and new buildings—offering a distinct potential for cost savings.

There are several problems for the introduction and widespread use of life cycle costing in the building industry. The collection of performance data can be difficult; the long period of construction time alters the perspective between design and operation; and heating and lighting costs can be radically affected by minor changes in plan or siting.

The process is complex because the owner is being asked to survey and monitor the interaction of a building with its users, sometimes before the completion of the building or before a clear programme of future use has been established. It is worthwhile trying to look beyond the complexities of this new technique to identify the possible advantages to those concerned with the commissioning of new industrial and business premises.

The majority of clients concerned with the commissioning of a building are not themselves actually concerned with the business of building. They are concerned to make their businesses efficient and profitable. Therefore they are almost entirely vulnerable to the quality of professional advice they receive. This is why the role of the quantity surveyor as a member of the management team, constantly available to monitor and predict operating and maintenance costs as well as the initial outlay, can be of the greatest importance.

What the professional adviser has to offer his client is a method of taking account of the long term implications of current design decisions. At the

moment, perhaps, the most widely used form of this sort of advice is in the field of energy consumption. It is possible to predict the rising energy costs (up to a point) and early advice on the selection of sources is now considered essential.

In the U.S. certain states request building, architectural and engineering firms to justify their selection of building systems by the use of LCCA. Selection of fuel and energy systems with the lowest life cycle costs is insisted upon—using data gathered by the state Office of Construction.

It is also relatively simple to predict the future costs of the provision of utilities, caretaking services, security systems, repairs and alterations and building management.

**Evolution**

To cost the relationship between the design of a building and a building in use over a long period is the basis of the evolution of a life cycle cost plan (see diagram). Gathering the information is the most crucial area and there are four types of data that are necessary for analysis.

Cost data—bills for fuel, maintenance, rates, security, water, insurance, cleaning and management—is essential for any completed building.

Physical data concerns the area of window to wall, the nature of the ceiling and floor areas, the type of heating system, the types and number of sanitary fittings, the nature of the sort of function that go on in the building.

Alongside this cost and physical data collection must be ranged the qualitative and performance data. This necessitates regular monitoring of the condition of the fabric, finishes, and services. Data will also be needed to explain the performance of the plant and the cycles of occupancy and maintenance.

With adequate data it is necessary to make certain assumptions about the occupancy, use and the adoption of a discount rate that assumes a similar level of inflation for components like energy and labour costs. Objectives can be as diverse as planning for as little as one year's costs, collection of data for a taxation cost plan or full-term planning and cost management for the whole life of a building.

The quantity surveyor has

evolved a system that is effective because it has developed from established expertise in construction cost management. Ensuring the validity of this professional service in the marketplace demands a new kind of understanding of the consequences of long-term building ownership. It should be part of the professional package.

In many ways there is no particular mystery about the need to plan the future costs as a design is prepared for a new building. What is new is the need to see life cycle costing as a standard management tool.

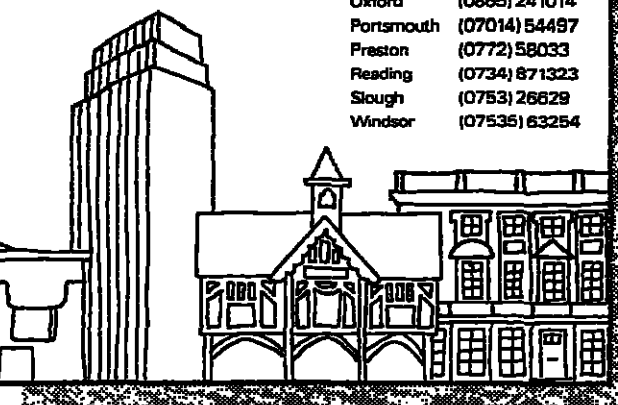
The advances in computer technology make it possible to organise and collect the complex data that is needed. Quantity surveying should see the application of cost planning to ownership of buildings as a part of their package of services to the building industry, and most importantly to the clients who pay for and run the building stock of the country.

Colin Amery

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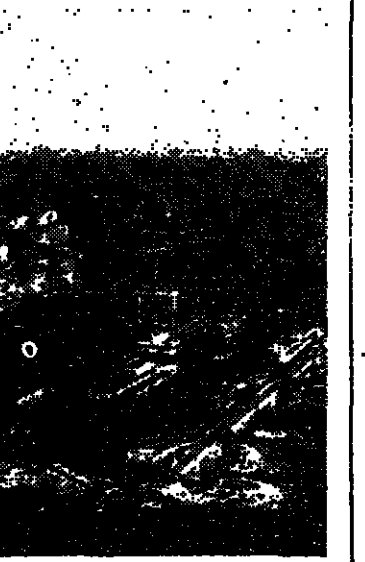
# Loosening the traditional links

THE TURNER and Townsend practice was founded in 1946 and now has 10 offices nationwide. It is involved in every type of construction work from the restoration of a Roman fort in Darlington to the erection of a geothermal exploration project in Ethiopia's Rift Valley.

But it is only in the last year or so that the practice's publicity material carries, alongside "Chartered Quantity Surveyors," the inscription "Construction Economists." When

one examines Turner and Townsend's involvement in the North Sea offshore construction efforts of the last decade, the most surprising aspect is that it has taken so long for the economic role to be so recognised.

There can be no doubt that the traditional umbilical between the q.s. and the bill of quantities is increasingly being loosened if not severed. The practice now offers, in its list of general professional services available, four alternatives to



Chevron Petroleum's Ninian Field platform. Turner and Townsend's other North Sea clients include Shell UK and Texaco.

the bill of quantities as methods of tender document preparation: schedule of rates; prime cost contract; target cost contract; and lump sum/turnkey contract.

When it comes to the North Sea scene, the picture was even more confusing to begin with, as there were no standard rules of measurement for the very specialised civil engineering and mechanical and electrical engineering involved. As a result, quantity surveyors had to devise their own, often in close cooperation with the engineers in charge of the project. In the process they were able to produce a rationalised bill of quantities which, according to Turner and Townsend partner Cecil Dennis, is the only future hope for this dinosaur, whose imminent demise has been heralded several times in recent years.

Significantly, when asked to define the q.s.'s role in North Sea oil rig construction, Mr Dennis's response did not even mention the bill of quantities—it was all about economic and financial considerations and advice.

The most important thing about the North Sea and an aspect which becomes particularly striking when compared to oil rig construction in the Gulf of Mexico where Turner and Townsend have also been involved—is the very short period during which a rig can be floated out and erected. This is the famous "weather window" which lasts between July and August. It is vitally important to time projects so that this weather window is not missed: the cost of a few weeks delay could be a year's production—perhaps £10m.

contracts are most often agreed direct between the client and the fabricator, and the q.s.'s role is limited to contract administration—payment on account, final account and claims.

Getting the jacket to the field is again an operation organised by the oil company direct. As it is basically a shipping/craning contract, bookings have to be done about a year in advance. Once in place, a deck is laid on the jackets and on the deck are assembled the various modules.

The construction of the modules is an on-shore matter, and here the more traditional q.s. roles are most apparent. Contracts are negotiated with shipyards for three basic types of modules: accommodation, services and production.

For the module contracts, quantity surveyors are involved in every stage: pre-tender planning, documentation preparation, bills of quantities, cost control, payments on account, sub-contract management, total cost implications and claims.

Nor does their role end once the modules are completed. Because of the complexity of the service ones which contain vast quantities of pipes and cables, a special operation, with its own separate contracts, takes place. This is known as "hook up"—assembling the modules and connecting them up so that the entire assembly is operational: electrical, piping and communications.

"Hook up" is an area where q.s. expertise has developed significantly in the past few years and it is a discipline where their special qualifications really come into their own:

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**Expertise**

Nowhere, then, is the cost expertise of the quantity surveyor more directly challenged. It is for him to find the best and fastest ways of getting the rig operational without loss of production—and present the client with the various options.

On the other hand, the burden of responsibility once construction has begun does not fall on the q.s.'s shoulder as it would do in building projects where he can be in full control as project manager. In the North Sea business, project management is the domain of the engineer—and some of the world's largest engineering companies are among Turner and Townsend's clients.

A North Sea rig is made up of three parts: the jacket, the deck and the modules. The jacket sits on the sea bed and provides the foundation. Jacket

light organisation and tying up of a vast number of literally loose ends.

Here, again, timing is of the essence. The stormy conditions in the North Sea mean that "hook up" operations also need to be carried out having a consideration for the possible loss of production if completion is delayed.

Turner and Townsend clients in the North Sea oilfields include Chevron Petroleum UK, Occidental Petroleum, Phillips Petroleum, Shell UK and Texaco. On the major projects they have been employed by giant multinational civil engineering companies such as the Dutch Lummus and Italian Spamprogetti.

On shore, meanwhile, the practice has also been involved in the construction of oil terminals and refineries on Teesside and a large number of petrochemical plants, mainly for ICI.

An important part of the q.s. role comes after the contract is completed. Post-contract service can often make the difference between getting further work from the client or not. In the case of the North Sea, such duties would include servicing of the drilling, helicopter facilities, spares and even repair and maintenance of pipelines which can suffer damage from shipping. When claims arise, the practice can offer practising arbitrators as well as advice on negotiation, grants and even liquidation and bankruptcy. Its specialist staff also appear in the courts as expert witnesses.

Mira Bar-Hillel

# Tender Prices to Rise 5%

The E C Harris Economics Survey last year recorded a tender price increase of 3%. This year we are predicting a rise of 4% to 5%. If you wish to receive our quarterly "Building and Construction Economics Survey," or indeed would like to learn about any of our services including those in the field of cost planning, construction management, computer services and tax advice, please write to or ring:

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### PROFILE: BERNARD WILLIAMS AND THE CREATION OF A VILLAGE

## Aim is a well-rounded, independent community

ANYONE THINKING of creating a new village in the heart of a forest in South Wales may be excused for not thinking that a quantity surveyor would make his ideal project co-ordinator and development consultant. But then Bernard Williams is no ordinary quantity surveyor.

Indeed, he describes his Bromley practice as "chartered surveyors, building economists, planning and development consultants." And, although far from ashamed of his q.s. background, Mr Williams has for the past decade been trying to lead by example a move which, he believes, could be the profession's only hope.

The village in South Wales is a project in which Bernard Williams' role is, in his own words, "a million miles from traditional quantity surveying." Although details of the scheme must remain under wraps until local councillors have seen the proposals later this month, the results of the feasibility study conducted by Bernard Williams are favourable and negotiations with the Welsh Development Agency and a friendly society, spearheaded by architect/planner Jim Grove and Nick Falk of URBED, are going well.

### Independent

The basis of the project is for a village which can be viable through demand from within its own catchment area independent of immigration of employers from elsewhere in the UK or from abroad.

The basis of Bernard Williams' involvement is his firm belief that it is down to the quantity surveyor to bridge the conventional gap between construction and property. His company's feasibility study for the new village involved a detailed statistical analysis of supply and demand for housing, population and employment trends, building completion rates and

comparable village developments in other locations.

The Williams team strongly denies that there is any contradiction whatever between this kind of activity and the "q.s. roots" estimating and cost control. On the contrary, they have always found that the thorough working knowledge of land and property valuation they have built up over more than a decade has been perfectly complementary, and their workload reflects this diversification.

The main objective of the new village is to produce a "well-rounded community... a combination of architectural, financial and social ideas which should be taken together as a package."

However, there is to be no reliance on idealism—regard must be paid to "market realities and modern standards of building." In order to attract "the kind of people south Wales need to regenerate its economy, including specifically executives from America, Germany, Japan and Holland," the project seeks to be a showcase for innovative solutions to problems such as energy conservation.

Another important aim is to meet—rather than avoid or over-run—the "legitimate demand of others who have an interest in the area." The early involvement of conservationists would be sought with the aim of proving to them that the local woodland environment will be enhanced rather than destroyed by the proposed development.

Practically, the idea is to establish a development trust, which would ultimately be taken over by village residents. Its funds would enable a continuing programme of maintenance to take place. The housing would be developed by a friendly society (or housing society) employing a management contractor and, hopefully, mainly local contractors and sub-contractors.

The housing mix was considered especially important,

and there will be an equal number (60) of executive and economy houses, and 40 starter units as well as 50 single-person flats, 60 workshop houses and 40 plots for sale for various self-build projects. At the same time 60 housing association houses will be built to rent, and 30 more sheltered flats, also to rent. This should remove the new village far from the one-class estate image.

Bernard Williams calculates that all site development costs, including sewage and roads, would be self-financed at no cost to existing ratepayers in the district. The rates paid by villagers would help maintain the engineering installations once adopted by the public authorities.

Mr Williams expects the village to generate one job per four houses. Employment will be created by the "workshop" houses which will have live-in craftsmen and there will be some holiday and leisure-related jobs. Energy conservation, should produce employment spin-offs. In addition there will be obvious employment prospects in local shops and schools and in area maintenance, which could include a market garden.

### Tolerances

Although quantity surveyors are not normally associated with the great outdoors, it is obvious that the need for cost control does not suddenly terminate as one leaves the concrete jungle for green and pleasant countryside.

For example Bernard Williams' involvement in the proposed School for Woodland Industries, at Hook Park, Dorset, is very much on the construction cost-control side. The scheme designed by A&K/Frei Otto/Buro Happold for the Parham Trust, is not unusual in its proposal to build a workshop, community centre and living accommodation. It is unusual in that it proposes to build them all using the old art



A model of the proposed School for Woodland Industries in Dorset. Bernard Williams' involvement is very much on the construction-control side

of timber-copicing, that is the binding together of "wet," unseasoned timber stripings for use as structural members. Although used widely in immediate post-war Germany, when other building materials were scarce, the method never came into use in the UK. The engineering challenge involved is to allow for the tolerances and changes which take place as the timber dries out. One of the advantages is that unskilled labour can be used. The q.s. challenge is to control actual costs against a conceptual cost plan produced in the absence of any precedents.

Quantity surveyors' place in the building team's pecking order is also a subject about which Bernard Williams has strong views. Traditionally, the architect looks down on the q.s. who, in turn, looks down on the builder. This situation has, says Williams, lasted as long as it has at least partly because too many q.s.'s actually entered the subservient role vis a vis the architect.

But things are changing, not least because of the changing role of the contractor himself. As management contracting and fee management grew, so the supremacy of the architect has come under increasing challenge—and the nifty q.s. can benefit.

The multi-million pound refurbishment of Becker House for chartered accountants Ernst and Whinney was a project where time was considered an essential element. Bovis who managed the works under their fee system, Bernard Williams Associates insisted, as part of their cost-control function, on a system in which Architects' instructions were not effective unless counter-signed by one of the three BWA resident cost controllers. It was for them to make sure that each instruction had a budget allocation.

At the base of BWA's various

activities lies the firm belief that there is a need for a single discipline which can talk with equal authority on building costs and values. Among its other recent and current activities are a series of "Office Building cost planner" wall charts, aimed at giving surprisingly accurate at-a-glance cost indicators for various types of office buildings at various levels of standards and fittings. This will be followed shortly by a similar chart for residential buildings.

Mira Bar-Hillel

### COLIN WHEELER, PRESIDENT OF THE QUANTITY SURVEYORS' DIVISION OF THE RICS, TALKS TO COLIN AMERY

## Looking beyond the standard disciplines

THE TERM "quantity surveyor" is now scarcely adequate to describe the range of activities that the profession carries out, in the opinion of Colin Wheeler, this year's president of the quantity surveyors division of the Royal Institution of Chartered Surveyors, and head of a large q.s. firm with several offices in the UK.

The possibilities for the profession in the 1980s, he believes, are limitless in the fields of building economics, financial control, construction consultancy, and the newer discipline of life cycle costing.

In the design field the q.s. will also have a growing role to play beyond the standard disciplines of "measure and value" and because there is a good relationship between the contractors and the q.s. there is likely to be a broader future for the design and build firms who may take over some of the roles played by architects.

### Commercial

The changing nature of the profession is partly the result of the more commercial approach demanded by the Office of Fair Trading, which has made fee competition an accepted part of professional practice. The temptation to offer a lower standard of service for a lower price—a possible danger when the work load is low—needs to be resisted, however, he warns. His office has published an objective series of guidelines offering advice to both clients and members. Competition

should be over resources and service, rather than fees, Mr Wheeler observes.

In the past the fee structure was always open to negotiation and fees were recommended not mandatory. Social regulations always took place with the Fair Services Agency, hospitals and housing associations. Paradoxically, the better the q.s. does his job, so saving his client money, the lower his fees can be as a percentage of the cost.

In the words of Mr Wheeler, the professionalism of the q.s. comes from the painstaking nature of his work and the absolute necessity to be conscientious. There is a tradition of attention to the preservation of standards and this is expected to maintain an appropriate level of conduct that will withstand commercial pressures.

The British quantity surveying profession is, indeed, unique in the world and has a reputation for probity that is envied in an industry that is open to possible abuses.

The breadth of the profession means that it is in touch with all aspects of the construction industry. About 50 per cent of the trained q.s.'s are working as private consultants, some 25 per cent work in the public sector, 2 per cent work for contractors or other commercial undertakings and the remaining 6 per cent are in the education service.

As a profession they were put on the map in the development boom of the 1960s when large-scale office



Mr Wheeler: "limitless possibilities for the profession"

and commercial development as well as new universities and public works gave the q.s. a very enlarged scope of activity. Since then the development of the mixture of economic and construction management skills has ensured the profession an increasing slice of the construction cake.

The q.s. today advises the intending building owner from the moment he is contemplating erecting a building to the moment when it is completed. It is quite likely that the architect will be recommended by the q.s. and that the plans for a new building will be drawn up under the influence of the q.s.'s cost plan. The q.s.'s influence is

likely to extend beyond the end of the building contract—particularly if the idea of life cycle costing and maintenance is adopted.

The q.s. also has another large, though less obvious, role as an arbitrator. It is his moral responsibility to see that all sides in a construction deal are treated fairly, a difficult and responsible task given that the q.s. first loyalty is to the client.

Mr Wheeler will be presiding over the 13th triennial conference of the profession in London this month, an event which brings together the members of the profession—consultants, those working in contracting, and those working in the public sector—to take stock and look ahead. This year the conference has a strong emphasis on the information role of the profession, and on the new versatility that is demanded of the q.s.

It is this versatility that Colin Wheeler is anxious to emphasise as the required new attitude for the future. The qualified q.s. should be able to tackle every aspect of the construction business, he will be telling delegates.

At the same time, development of the profession would be helped by more economic stability for the building industry, he argues, and he is a strong opponent of the use by governments of the construction industry as an economic regulator. "It should be the spearhead of the economic revival," he states.



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# QUANTITY SURVEYING V

## New Technology

# Computers take a heavier work load

MINI AND MICRO computers present many opportunities and equally as many challenges for quantity surveying. Some quantity surveyors realised the potential of the computer back in the 1960s. Others are only now beginning to think about investing in hardware or software.

Such delay has been due partly to a tendency for the profession to think of itself as being made up of self-contained practices. The computer, however, waits for no man. It is prompting more and more quantity surveyors to realise that they are, rather, members of a fast-developing profession with its roots in the construction industry. The costs of computer hardware and software are also becoming less and less prohibitive.

Gordon Hunt is a QS advising fellow QSs on how best to invest in high technology. "Computers," he says, "have the potential to assist quantity surveyors in solving the major problems they are about to face. QSs are prime 'number crunchers' and 'data processors' and as such are very susceptible to the introduction of computer techniques."

"The data and number handling capability of computers should be maximised for the benefit of construction industry clients rather than merely computerising present manual quantity surveying activities."

The RICS Building Cost Information Service has carried out a survey into the use of computing facilities and other advanced technologies within the offices of its 1,341 subscribers. The results indicate that many quantity surveyors are already accepting this changing role.

The questionnaire listed nine "traditional" functions, including preparation of bills of materials, Bills of Materials, and variations, fluctuations and order administration.

However, QSs who replied to the questionnaire identified a further 59 applications. These included computer-aided design, environmental analysis, energy calculations, measurement and generation of quantities, project management and network analysis.

This does not mean that QSs are starting to design office complexes, hospitals or shopping precincts. However, QSs are operating as project co-ordinators for such projects, while developments in computer software are making it increasingly

possible for the quantity surveyor to play an important part in the initial stages of a construction project.

A suite of programs offered by SD Micrus, for example, is able to produce an estimate of the tender price of a building, at stages from inception to bills of quantity. Originally run on Apple II microcomputers, it has been adapted to any computer which runs the "D" system, including Commodore, Act Sibus, IBM Personal Computer and DEC Rainbow.

Developed in conjunction with a firm of QSs, it has, comments Gordon Hunt, "an infinite number of options. The necessary financial and design restrictions can be collated before design starts. The saving in time, design and building cost and frustration of abortive design and cost work can be substantial."

The development by large multi-disciplinary practices of their own software houses is also indicative of the way that computers are changing the face of the construction industry. BDP Computing Services, an associated company of Building Design Partnership, has developed and is still developing a turnkey computer-aided design package called Acropolis. The programme is a three-dimensional modelling system capable of handling design and production data for the various disciplines involved in construction.

### Cost prediction

A program is being written that will schedule the graphic components occurring within three-dimensional models. The addition of non-graphical information will allow the QSs to extract various outputs to assist in cost prediction and bill production.

"QSs will be involved more as the design is being developed," says BDP's Robert Eves. "The bill production stage will be brought forward and the time taken to produce bills will be shortened. For the present, costs for each component in the models will be job-specific, though we are gradually building up our own data bank."

This software is just one example of the way that QSs could influence computer-aided design. Peter Brandon, head of the Department of Surveying, Portsmouth Polytechnic, sees the involvement of QSs in all aspects of CAD increasing. He predicts that as systems



A quantity surveyor at Cyril Sweett and Partners using a computer for calculating costs and quantities.

become available that can automatically measure the more straightforward components of a building, so traditional measurement of quantities will decline.

The programs which are being developed will enable the architect to manipulate form and spaces at an early stage of design, and at the same time to apply unit rates and obtain a print out. QSs could supply these element unit rates for architects. "With the development of communications and centralised data banks, cost information will become more widely available," says Peter Brandon, who says this depends on co-operation between members of the profession.

The success of the BCIS cost data bank, which came "on-line" last Monday (April 2) hangs to a great extent on QSs abandoning any defensiveness. BCIS has transferred the best of its building cost information collected since 1982 onto its FDP 11/44 mini computer.

Subscribers will link with the BCIS on-line data banks by telephone. They can obtain the information they want and store it on their own office micro. Then they can manipulate it to prepare, for example, an approximate estimate.

Douglas Robertson, director of BCIS, hopes the new service will encourage QS practices to standardise computer hardware. BCIS programs will be written in language under the CP/M operating system. CP/M is rapidly becoming a business standard and helps software to be used on various 286 chip micro.

Douglas Robertson also hopes that increasing numbers of QS

will offer their own cost data to the service so that BCIS-Online can be constantly updated. "We want QSs to have their own ideas about what they want to do with the data," he adds, "and to make these manipulative programs available to other subscribers."

### Sharing

The BCIS service is non-profit making. Some QSs, however, are beginning to realise also the commercial potential of sharing their "traditional" expertise with other QS practices and with the construction industry as a whole. Co-operation between EC Harris, a large QS firm, and Laings, the contractors provides a vivid illustration.

CATO is a system for the production of bills of quantity and subsequent cost control. It was designed and developed jointly by EC Harris and Edstree Computing, a member of the Laing Group. CATO uses an electronically sensitive keyboard based called a digitizer. This scales lengths, perimeters and areas directly into a computer.

It will calculate areas of irregular shape and any documents where the dimensions would normally be scaled such as architectural drawings. The system will support a range of printers, including a "daisy wheel" providing printing suitable for the production of the final bill.

John Allen, Laing's chief quantity surveyor, claims that CATO is the only system that can "take off" from a drawing and produce a bill "It hangs on the professional input of EC Harris. They know what the

contractor."

In Germany, for example, the client receives a price for a project, but not necessarily a lump sum price as in the UK. Work is measured as it progresses and the cost could be constantly changing as a result. "The reluctance of the continental construction industry to even consider standard methods of measurement is due to this difference," says Mr Willis.

Ken Milburn is a quantity surveyor for a multi-disciplinary practice working in Europe. He looks forward to the day when everyone throughout Europe is bidding in the same format. Information based on the same criteria could be fed into a central data base.

"I could then assess that information by asking the price of a floor slab in Belgium, for example. I would know that the price for a floor slab in Belgium was assessed on the same basis as in the UK."

"We need to convince European contractors and suppliers of building materials that they should price in a certain form." A prerequisite of exchangeable cost information is, he says, a standardised method of describing and measuring building and engineering work.

"So we must also re-educate those in Europe who perform quantity surveying functions about the need for agreement on principles of measurement."

"We have to accept, however, that we may be trying to change the habits of a lifetime."

If the International Principles of Measurement are kept simple, Mr Milburn says, they must become more widely accepted in Europe.

If language is one of the greatest barriers to international understanding, then the fact that the Principles of Measurement is published in English, French, German, Spanish and Arabic must provide some hope that it may one day find greater acceptance among EEC countries.

The European Commission is moving towards standardising the specification of building materials. The standardisation of building measurements might eventually be considered also. Effective liaison between CEEC and the EEC would assist towards this end.

A.G.

### Measurement

# Uphill task to achieve international format

"THE SITUATION in 1979 was somewhat chaotic," says Mr Michael Morris, a chartered quantity surveyor practising in the U.S. The RICS itself decided that enough was enough and, drawing on the experience of several quantity surveying firms active in international construction, prepared the International Principles of Measurement.

Expensive misunderstandings and disputes all too frequently occur, Mr Morris explains. The Principles of Measurement, which set out basic rules for measuring, are designed to improve communications within the construction industry worldwide.

Disputes can arise, for example, over simple matters such as the measurement of gross building floor areas. Some countries measure areas to the outside of the enclosing walls. Some exclude covered but unenclosed walkways from the gross floor area, while others include these.

As it is, methods of measurement tend to reflect the conventions in the construction industry of the country of origin and/or the particular requirements of the industry. There is, says Christopher Willis vice-chairman of the standing joint committee for the Standard Method of Measurement, an obvious need for a standard method within the UK system.

### Benefits

One set of quantities is prepared by one man for the use of all tendering contractors. The benefits to both the industry and its clients since the SMM was first introduced in 1923 are, he says, well established.

"There is not such an obvious need on the Continent," he says. "These contracts are largely let in line with the U.S. system. A prospective contractor is provided with a full set of drawings and equally full set of specifications of what is required. He is left to his own devices as to how he arrives at his price."

"Although those devices must include some form of measurement, traditionally this has been the choice of the individual

### Complicated

Beyond the EEC, where Bills of Materials are being used for contracts and purposes, the situation is still more complicated. "This is especially the case in the Middle East and some developing countries," Michael Morris says. "There are no standard methods of measurement do exist."

"Often the method of bidding and procurement is dictated by the nationality of the consultants preparing the design. This generally leads to the quantities being measured in accordance with the method of measurement of the nationality of the designers or an ad hoc set of measurement conventions established specifically for the project."

Nevertheless, application of the RICS's International Principles of Measurement is becoming much more widespread. The Institution is, at the urging of its quantity surveyors division, Alex Trimmer, puts it, busy spreading the gospel. Greater acceptance of the Principles could revolutionise the international construction scene. Clearly, some countries will need more intensive evangelising than others.

"We are gaining recognition of our systems on the Continent," says Mr Willis, who is also President of the Comité Technique Européen de l'Economie de la Construction, "but it will be a very long haul."

CEEC has been more successful in some areas than others. A committee was set up to consider the exchange of cost information. This work has flourished and the committee is now in a position to publish comparative costs for European countries. However, when CEEC looked at the possibilities

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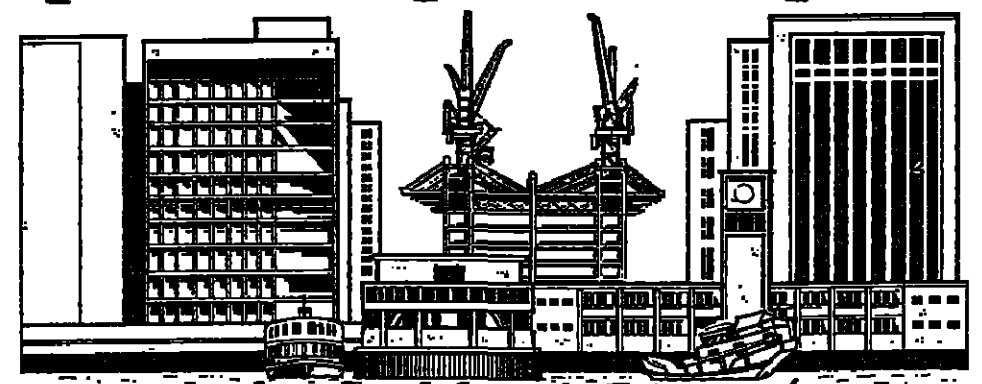
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THE QUANTITY SURVEYOR'S major role will always be to provide independent advice on costs. His clients are likely to impose increasing demands because of the complexity of the modern building industry and the importance of impartial advice between all the specialist consultants.

Growth areas are also likely to be in management of buildings—maintenance and control of up-to-date environmental information—and mastery of the advanced technology of project management.

One area where the future is less clear to see is the role of the professional in a field where both architects and surveyors have moved into the marketplace. The quantity surveyor can now advertise and compete on fees. Competition creates flexibility and can lead to compromises in professional standards.

The field of employment for the q.s. is now very wide. They are employed by building contractors, sub-contractors, property developers and owners of buildings. The range of clients offers a sign for the future—because they are likely to come from a wide range of backgrounds, sometimes with a detailed knowledge of the whole construction business and sometimes with none.



The James micro-chip fabrication plant, Newport, Gwent. Quantity surveyor: Hanscombe Partnership.

and the builders. With the likely merging of disciplines—who is to be responsible for the maintenance of professional standards? Already the larger quantity surveying firms with their own data bases and information services score an incommensurable advantage over the small architects' office.

Clients for new buildings are anxious above all to build with speed and economy. Tenders can be invited for a new building before the design is finalised based upon approximate bills. This has been criticised because the design can still be changed—possibly resulting in expensive delays. Full bills of quantities can be produced if the work is designed in detail. Changes to this system which may speed the construction process may well be at the expense of design integrity.

The spread of differing sorts of contracts—management fee contracts, design and build contracts and separate trade contracts—demands the employment of specialist help and the quantity surveyor is beginning to supply it.

In 1985 the long discussion over the future shape of bills of quantities will come to an end with the publication of new proposals for standardising certain forms of measurement. Much of the information that is now available on the bills of quantities could be employed as source of detailed information for cost control and management purposes.

It is in the selection of design options that the quantity surveyor has a larger role to play in the future. Clearly he should not make the selection but the full range of designs with all the cost implications should be presented to the client.

The field of economic analysis of design is a difficult one and there is a danger that design

will be valued only for its economic effectiveness. The end result of that path is the kind of dull architecture with which our cities have been sufficiently blighted for the next century.

**Effective**

Economic awareness and the exercise of clear aesthetic judgment is perfectly possible—most major private commissions have erred in England on the side of economic caution and no architectural excitement. It is important for quantity surveyors to acquire an understanding of design as well as an expertise in economic analysis.

The improvements in data storage and retrieval systems have already meant that the average q.s. has access to the most up-to-date cost information service. The present confusion of compatibility in the information systems suggests that it is for the q.s. to control the data base and be the source of standardisation. It would be a helpful development for contractors to know at the touch of a button the up to the minute cost of materials and services on a worldwide basis. The shortage of international statistics could easily be remedied.

Will there continue to be a role for the small consultant practice in the face of large scale commercial firms offering cheaper packages? The changes in the building industry mean that there will be parallel changes in professional practice.

The urge to compete and lower prices may heighten professional competence. But it is just as likely that the large construction companies will absorb the q.s. into the broader based multi-disciplinary practice—the new world of the professional under the umbrella of

commerce has yet to be seriously examined.

The quantity surveyor's future may well be enhanced by the decision to allow the profession to advertise. There is insufficient knowledge of what the q.s. actually does. Quantity surveyors are often confused in the public mind with estate agents or land surveyors. Perhaps if the profession entered the debates about the poor quality of much building, the relationship between maintenance and life cycle costing and the need for better contract management, the idea of the quantity surveyor as the potential leader of the financial and construction team would emerge with greater clarity.

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ment field will certainly change the quantity surveyor's sense of independent responsibility.

The area which is changing most quickly is management contracting. The running and management of construction projects often falls to the quantity surveyor. He has to adapt to the advances in management technology and feel confident about accepting the responsibility for time and cost matters as well as the angled contractual field.

Many quantity surveyors are now working in multi-disciplinary practices alongside architects and engineers. This is a trend that is likely to continue with an increase in the offer of a total design-and-build package. Could this lead to a merging of the building professions—a move towards a more

combined training and a gradual removal of the distinctions between the various disciplines?

Certainly the more advanced and effective design practices in the UK have always been multi-disciplinary—often the input of the engineer and the quantity surveyor is just as important as the role of the architect. What is less clear for the future is how the designer can influence the increasingly technological world of the consultants. There is a danger that the consultants will impose, in the interests of time or convenience, a design solution that is simply expedient.

There is a possibility of rival design and management groups setting themselves up—some initiated by the architect and some by the quantity surveyor

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PROFILE: E. C. HARRIS'S ROLE IN HEYSHAM 2

Keeping the targets in sight

MAJOR CIVIL engineering works, such as nuclear power stations, come into the category of projects where the role of the quantity surveyor is easy to overlook if the construction technicalities alone are considered. Yet the nuclear power station programme in the UK, if it is to "deliver the goods" in terms of ultimately producing more and cheaper power for homes and industry, needs the cool and sober hand of the quantity surveyor to keep it on time, on target, and within cost targets.

This is not an easy goal to reach. Take, for example, the current contract for the construction of Heysham 2, one of a pair of advanced gas-cooled nuclear reactors in the CEBG's present programme. Although externally the structure looks virtually complete, the construction period is only at the half-way mark. So far construction is both on time and on cost and if this continues electricity should reach the grid in 1988. From then on, Heysham 2's two turbo-generators will be capable of supplying the electrical needs of a city the size of Liverpool; 1,320 megawatts. Until then, however, Heysham 2 has a mind-boggling array of contracts and sub-contracts.

One reason for this is that previous nuclear power stations had been built for the CEBG under turnkey arrangements with various nuclear consortia which took total responsibility for design, engineering and construction of both the nuclear plant itself and the conventional parts of the station outside it. At Heysham 2 the CEBG has assumed direct responsibility for the project.

While the National Nuclear Corporation (NNC) is in charge of the "nuclear island" with some 100 specialist contracts for the nuclear plant itself, the CEBG has a similar number to handle for areas including civil engineering, building, mechanical, electrical plant and cabling.



The CEBG's Heysham 2: electricity should reach the grid in 1988.

An additional complication is that while the contractual basis for the building and civil engineering works is the CEBG Standard Form (derived from the ICE Conditions), there are different formulae for the adjustment for post-contract inflation in the case of building, civil engineering and specialist sub-contract work.

Heysham's "twin" station is Torrens in Scotland. At Torrens, the quantity surveyors for the building are Gardner & Theobald. For Heysham, E. C. Harris & Partners have that role. However, the employer in both cases, although they are two different electricity boards, made sure that at the early stages of the projects a joint team from both practices was formed to make the most of a combined design for the two stations. The element of common design saved not only design office fees but quantity surveyors' fees as well.

ing based on bills of quantities. Bills of quantities for the main civil engineering and building works at Heysham 2 were measured in accordance with the ICE Standard Method (1974 edition) and amended version of SMM5. Some building contracts let later in the programme were measured according to SMM4.

Structural steelwork was prepared in accordance with the CEBG's own methods of measurement which the board formulated in conjunction with the British Constructional Steelwork Association.

The main quantity surveying functions as seen and undertaken by E. C. Harris at Heysham 2 are twofold, and both are well within the profession's traditional roles.

One is the measurement of work as executed to establish final quantities. At the same time E. C. Harris advises the Board on the settlement of the final account and recommends interim monthly payments. This is done by a resident team of surveyors, working closely with the contractors, on behalf of the CEBG.

The other is more general cost control, a vital function which begins at the drawing board stage and aims to identify as early as possible all changes and potential changes, so that alternative strategies may be considered and assessed in good time. In this case, a cost-control surveyor was located in the design engineer's offices from the start.

Each month the CEBG project manager receives a cost control report. It includes a design changes and potential design changes. A framework is established by preparing the initial estimate against a standard list of groups and element headings. These are used both in tender preparation

for each contract and in the preparation of documents from interim valuation to final costs.

As the project progresses, the monthly report follows actual expenditure, comparing it with the estimates and updating future estimates as design changes are incorporated.

Competitive

The siting of Heysham 2 was dictated to a large extent by the need for vast quantities of water (some 180m litres per hour) to cool the turbine condensers. That requirement alone resulted in a significant construction project: the water is pumped in from Heysham Harbour via a pump-house built inside a coffer dam 20 metres deep and 70 metres in diameter. The twin tunnels which then carry the water to the turbine hall are 390 metres long, and two further tunnels then discharge the water, after it has cooled the turbine, back into Morecambe Bay.

The contractual basis at Heysham 2 relies on the measurement of the works as executed to establish the final price. Individual contracts and all the associated sub-contracts were subject to competitive tender-

ing based on bills of quantities. Bills of quantities for the main civil engineering and building works at Heysham 2 were measured in accordance with the ICE Standard Method (1974 edition) and amended version of SMM5. Some building contracts let later in the programme were measured according to SMM4.

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**Installation**

In keeping with the high-technology nature of the reactor projects, the quantity surveying elements are also moving in that direction. The use of computers at Heysham 2 is a good indication of the potential and the way ahead. To begin with, the monthly reports (about 100 pages each) are now produced by an on-site micro installation which not only prints the reports but also sort all cost-plan input, entered as random cost-control sheets for the various contracts.

Computer-aided measurement systems are also taking over. It is now the norm for the more recent contracts, and gradually taking over from the traditional methods on parts of the main contract.

The hardware is an on-site mini, based on DEC FDP 11/23, and the system is CATO. The four VDUs in the present system are to be expanded to allow up to 15 VDUs, based on a Plessey 6700 processor.

The original bills of quantities are stored in a database, and the installation can also record drawings, site instructions, dayworks and station statistics. The output can be bills of quantities, both priced and unpriced. The computer also allows pricing of the measurement as it is passed to the contractor for agreement, and provides continual updating and costing of the final account.

Mila Bar-Hillel

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